

**REGISTERED NUMBER: 03476201 (England and Wales)**

**GROUP STRATEGIC REPORT, REPORT OF THE DIRECTORS AND  
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017  
FOR  
NORTHERN POWERGRID HOLDINGS COMPANY**

**CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|  | <b>Page</b> |
|--|-------------|
| <b>Company Information</b>   | <b>1</b>    |
| <b>Group Strategic Report</b>  | <b>2</b>    |
| <b>Report of the Directors</b>   | <b>14</b>   |
| <b>Report of the Independent Auditor</b>                                       | <b>21</b>   |
| <b>Consolidated Statement of Profit or Loss</b>                                | <b>27</b>   |
| <b>Consolidated Statement of Profit or Loss and Other Comprehensive Income</b> | <b>28</b>   |
| <b>Consolidated Statement of Financial Position</b>                            | <b>29</b>   |
| <b>Company Statement of Financial Position</b>                                 | <b>31</b>   |
| <b>Consolidated Statement of Changes in Equity</b>                             | <b>32</b>   |
| <b>Company Statement of Changes in Equity</b>                                  | <b>33</b>   |
| <b>Consolidated Statement of Cash Flows</b>                                    | <b>34</b>   |
| <b>Company Statement of Cash Flows</b>   | <b>35</b>   |
| <b>Notes to the Consolidated Financial Statements</b>                          | <b>36</b>   |

**NORTHERN POWERGRID HOLDINGS COMPANY**

**COMPANY INFORMATION  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**DIRECTORS:**

W J Fehrman  
T E Fielden  
T H France  
P J Goodman  
P A Jones  
J N Reynolds

**COMPANY SECRETARY:**

J C Riley

**REGISTERED OFFICE:**

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78 Grey Street  
Newcastle upon Tyne  
NE1 6AF

**REGISTERED NUMBER:**

03476201 (England and Wales)

**AUDITOR:**

Deloitte LLP  
Statutory Auditor  
Newcastle upon Tyne  
United Kingdom

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

The directors present the annual reports and financial statements for the year ended 31 December 2017 of Northern Powergrid Holdings Company (the "Company"), which have been drawn up and are presented in accordance with the Companies Act 2006.







**BUSINESS MODEL**

The Company is the parent undertaking for the Northern Powergrid group of companies (the "Group") and its main subsidiary companies are Northern Powergrid (Northeast) Limited ("NPg Northeast"), Northern Powergrid (Yorkshire) plc ("NPg Yorkshire"), Integrated Utility Services Limited, registered in the United Kingdom, ("IUS"), CalEnergy Resources Limited ("CE Resources"), Integrated Utility Services Limited, registered in the Republic of Ireland ("IUS Ireland") and Northern Powergrid Metering Limited ("NPg Metering").

NPg Northeast and NPg Yorkshire (together "Northern Powergrid") are distribution network operators ("DNOs") and hold electricity distribution licences granted by the Secretary of State. During the year, Northern Powergrid distributed some 36,580 gigawatt-hours (GWh) of electricity to approximately 3.9 million customers connected to their electricity distribution networks in the northeast of England and Yorkshire. Northern Powergrid's combined distribution networks include over 18,000 miles of overhead lines, 40,000 miles of underground cables and 725 major substations. Electricity is received from National Grid's transmission system and from generators connected directly to the network and then distributed at voltages of up to 132 kilovolts (kV).

IUS and IUS Ireland provide engineering contracting services, CE Resources holds interests in hydrocarbon permits in Australia, Poland and the United Kingdom, and NPg Metering rents meters to energy suppliers.


The Group operates a business model and strategy based on its six core principles (the "Core Principles") which are:

| Core Principle  |                        | Strategic objective   | Key Performance Indicators ("KPI")  |
|---|------------------------|---|---|
|  | Financial strength     | Strong finances that enable improvement and growth.                         | <ul style="list-style-type: none"> <li>- Operating profit</li> <li>- Maintenance of investment grade credit ratings</li> <li>- Cash flow</li> </ul>   |
|  | Customer service       | Delivering exceptional customer service.                                    | <ul style="list-style-type: none"> <li>- Broad measure of customer satisfaction</li> <li>- Stakeholder Engagement rank</li> </ul>   |
|  | Operational excellence | High-quality, efficient operators running a smart reliable energy system.   | <ul style="list-style-type: none"> <li>- Customer Minutes Lost</li> <li>- Customer Interruptions</li> <li>- Network investment</li> <li>- High voltage restoration time</li> </ul>  |
|  | Employee commitment    | High-performing people doing rewarding jobs in a safe and secure workplace. | <ul style="list-style-type: none"> <li>- Occupational Safety and Health Administration Rate</li> <li>- Preventable Vehicle Accidents</li> <li>- Lost time accidents</li> <li>- Restricted duty accidents</li> <li>- Medical treatment accidents</li> <li>- Operational incidents</li> <li>- Absence rate</li> </ul> |
|  | Environmental respect  | Leaders in environmental respect and low carbon technologies.               | <ul style="list-style-type: none"> <li>- Total Oil/Fluid Lost</li> <li>- SF6 Gas discharges</li> <li>- Environmental Incidents</li> <li>- Carbon Footprint</li> </ul>   |
|  | Regulatory integrity   | Trustworthy, fair and balanced, creating win-win outcomes.                  | <ul style="list-style-type: none"> <li>- Quarterly certification</li> </ul>   |

Each of the core principles defined above has a strategic objective which are achieved through the delivery of a strategic focus, as set out in the Strategic Report. The level of success in achieving the strategic focus and therefore the delivery of each strategic objective is measured using KPI's.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**REVIEW OF THE YEAR**

|  | <b>FINANCIAL STRENGTH</b>         |  |                  |
|---|-----------------------------------|--|------------------|
| Strategic objective   | KPI                               | 2017                                     | 2016             |
| Strong finances that enable improvement and growth                                | Operating Profit                  | £356.6 million                           | £355.7 million   |
|   | Credit Rating (Standard & Poor's) | A  | A                |
|   | Cash Flow                         | Operating activities<br>£327.3 million   | £376.3 million   |
|   |                                   | Investing activities<br>£(443.0) million | £(431.2) million |

**Strategic focus:** To provide the financial resources to support long-term corporate stability.

**Performance during the year:** The Group continued to maintain good control in respect of both its capital and operating costs by effectively managing the financial risks that could have had an adverse impact on its business. The ED1 price control (applicable to Northern Powergrid) has been set for eight years with provision for a mid-period review if there are changes to the outputs that Northern Powergrid is required to deliver. The ED1 price control provides the Group with some stability in terms of its income until 31 March 2023.

**Revenue:** The Group's revenue at £781.4 million was £12.9 million higher than the prior year due to higher smart meter rental income and engineering contracting revenue.

**Operating profit and position at the year-end:** The Group's operating profit of £356.6 million was £0.9 million higher than the previous year, primarily reflecting higher metering profits partially offset by higher depreciation charges, increased business rates and pension costs. The statement of financial position on pages 29 and 30 shows that, as at 31 December 2017, the Group had total equity of £2,403.6 million. The directors consider the Group to have a strong financial position which, when coupled with the preference of its parent company, Berkshire Hathaway Energy Company ("Berkshire Hathaway Energy"), for operating with lower levels of debt than equivalent companies in the sector, creates a stable base for continued strong performance during the ED1 period.

**Finance costs and investments:** Finance costs net of investment income at £100.2 million were £3.8 million higher than the prior year due to the impact of a full year of 2016 financing and lower investment income.

**Taxation:** The effective tax rate in the year was 20.4%. Corporation tax of £45.5 million was paid in the year which was higher than the prior year of £1.4 million due to the conclusion of a tax claim with HM Revenue & Customs in 2016. Details of the income tax expense are provided in Note 7 to the financial statements.

**Share capital:** There were no changes to the Company's share capital during the year.

**Cash flow:** The Group aims to collect from customers and pay suppliers within contracted terms. Any surplus cash held is remitted to Yorkshire Electricity Group plc ("YEG"), a company in the Group, and invested accordingly, generating a market rate of return for the Group. Movements in cash flows were as follows:


- **Operating activities**      Cash flow from operating activities at £327.3 million was £49.0 million lower than the previous year, mainly due to higher tax paid and lower operating profit.
- **Investing activities**      Net cash used in investing activities at £443.0 million was £11.8 million higher than the previous year, reflecting higher purchase of property, plant and equipment partly offset by higher customer contributions.
- **Financing activities**      The net cash from financing activities at £103.2 million was £53.2 million lower than prior year reflecting smart meter financing in 2017 offset by the payment of a dividend, and £50 million of financing in NPg Yorkshire during 2016.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**FINANCIAL STRENGTH - continued**

**Pensions:** The Company is a participating employer in the Northern Powergrid Group of the Electricity Supply Pension Scheme (the "DB Scheme"), a defined benefit scheme. Further details of the Group's commitments to the DB Scheme and the associated deficit repair payments are provided in Note 27 to the financial statements. The Group also participates in the Northern Powergrid Pension Scheme, which is a defined contribution scheme.

**Insurance:** As part of its insurance and risk strategy, the Group has in place insurance policies, which cover risks associated with employees, third party motor and public liability. The Group carries appropriate excesses on those policies and is effectively self-insured up to the level of those excesses. Consequently, the risk management and health and safety programmes are viewed as extremely important, given the contribution they make to the elimination or reduction of exposure to such risks.

|   |                           |                      |             |                      |             |
|---|---------------------------|----------------------|-------------|----------------------|-------------|
|  | <b>CUSTOMER SERVICE</b>   |                      |             |                      |             |
|   |                           | <b>NPg Northeast</b> |             | <b>NPg Yorkshire</b> |             |
| <b>Strategic objective</b>  | <b>KPI</b>                | <b>2017</b>          | <b>2016</b> | <b>2017</b>          | <b>2016</b> |
| Delivering exceptional customer service.  | BMCS                      | 87.2%                | 86.3%       | 85.4%                | 86.0%       |
|   | BMCS Rank                 | 9                    | 8           | 12                   | 9           |
|   | BMCS Power Cuts           | 88.2%                | 87.5%       | 87.6%                | 87.4%       |
|   | BMCS General Enquiries    | 90.7%                | 90.1%       | 87.8%                | 87.8%       |
|   | BMCS Connections          | 85.1%                | 84.1%       | 83.0%                | 84.6%       |
|   | <b>Northern Powergrid</b> |                      |             |                      |             |
|   |                           | <b>2017</b>          | <b>2016</b> |                      |             |
|   | SECV rank                 | 3                    | 5           |                      |             |

**Strategic focus:** To improve the service delivered to customers.

**Performance during the year:**

Under the broad measure of customer satisfaction ("BMCS"), an independent market research company carried out telephone surveys with Northern Powergrid's customers to find out how satisfied they were with services related to unplanned or planned power cuts, quotations and subsequent connections, and general enquiries. Both NPg Northeast (2017: 87.2% versus 2016: 86.3%) and NPg Yorkshire (2017: 85.4% versus 2016: 86.0%) recorded overall satisfaction scores that were comparable to the prior year. The BMCS rank achieved by both NPg Northeast (2017: 9 versus 2016: 8) and NPg Yorkshire (2017: 12 versus 2016: 9) declined in comparison to the prior year. The change was predominantly attributed to a reduction in BMCS Connections performance which formed half of the overall score. To further enhance the service provided to customers, a number of initiatives from Northern Powergrid's customer experience improvement plan were implemented during the year. This included the continued development of the customer relationship management system and enhancing the self-service offerings available to customers.

Throughout the year, further improvements were made to the way in which the Contact Centre operates were implemented. The Quality Management Framework that was launched in 2016 to define the standards required of Contact Centre colleagues to deliver exceptional customer service was extended to incorporate the connections business. In addition, the Contact Centre was restructured to introduce a metering defect customer support team, designed to effectively support customers during the government's smart meter roll-out programme.

In May 2017, Northern Powergrid put forward its Stakeholder Engagement and Customer Vulnerability ("SECV") submission to the Office for Gas and Electricity Markets ("Ofgem") in respect of its work during the year. The submission provided an overview of initiatives including an increased focus on data quality which had resulted in cleansing Northern Powergrid's Priority Services Register ("PSR") and strengthening relationships with partners who deliver key services to customers. Following the submission to Ofgem's panel, the position of Northern Powergrid in the context of the wider DNO group increased from fifth place to third. The improvement demonstrated the effectiveness of the revised stakeholder engagement strategy launched in 2016.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**CUSTOMER SERVICE - continued**

**Connections to the network**

**Strategic focus:** To further implement customer service improvements in support of the commitment to reduce routine, small works end-to-end connections lead times by 30% during the ED1 period, actively facilitate the development of competition from independent connections providers ("ICPs") and deliver the major works service improvement plan as part of the Ofgem Incentive on Connections Engagement ("ICE").

**Performance during the year:**

Within connections services, work continued on the transformation of the small works connections business to improve customer service. A new process was implemented during January 2017 which introduced a single point of customer contact for the delivery of small works connections. In parallel, the online service alterations process was overhauled to offer customers more choice in the way they receive a quotation.

Northern Powergrid continued to comply with the processes introduced by the Competition in Connections Code of Practice. This included the provision of dual quotations, enabling ICPs to self-determine and approve points of connection to the network and simplifying the authorisation process for ICPs' operational staff.

During the year, Northern Powergrid commenced began the delivery of 22 actions included in the major works service improvement plan as part of the ICE. Working proactively with customers and obtaining their feedback, Northern Powergrid formally increased the number of improvement actions to 31 during the mid-year return to Ofgem. All actions were completed and Ofgem determined that Northern Powergrid had met the assessment criteria for developing and delivering the ICE service improvement plan.

**Stakeholder relations**

**Strategic focus:** To build effective relationships with customers and other stakeholders whilst maximising the value of contact with customers, especially those who are vulnerable and hard to reach.

**Performance during the year:**


Northern Powergrid worked closely with key partners such as the Environment Agency, local authorities and local resilience forums, particularly during periods of severe weather. Collaboration with stakeholders in the wider energy industry included the continued cascade promotion of the national '105' number and preparation for the January 2018 overhead line safety campaign, an Energy Networks Association initiative, supported by DNOs.

With the assistance of the Social Issues Expert Group (which comprises includes external experts and advisers) Northern Powergrid further developed the services provided to vulnerable customers including those on the PSR. To improve the accessibility and knowledge of the services available to vulnerable customers, a network of partners was established with community and third sector organisations.

Safety remains the Group's first priority and underpins all operations. Accordingly, the Group has maintained its support to charitable organisations and continued to sponsor the "Safety Champions" initiative, which is aimed at enhancing safety performance. Throughout the year, the Group engaged with thousands of school children through its series of safety events, and in addition, became the sponsor of the Cub Home Safety Activity Badge which has been designed to teach Cub Scouts about safety in and around the home.

Supporting customers through the use of tailored education programmes continued throughout 2017. Activities included, Make the Grade in Energy, an education, skills and employability programme, Energy Heroes, targeted at the primary school level pupils to promote awareness of energy costs and ways of saving energy, and attendance at The Big Bang Fair to which encourages young people to pursue science, technology, engineering and maths subjects.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|   |                               |                    |        |              |        |                |        |              |        |
|---|-------------------------------|--------------------|--------|--------------|--------|----------------|--------|--------------|--------|
|  | OPERATIONAL EXCELLENCE        |                    |        |              |        |                |        |              |        |
| Strategic objective   | KPI                           | NPg Northeast      |        |              |        | NPg Yorkshire  |        |              |        |
|   |                               | 2016/17            |        | 2015/16      |        | 2016/17        |        | 2015/16      |        |
|   |                               | Actual             | Target | Actual       | Target | Actual         | Target | Actual       | Target |
| High-quality, efficient operators running a smart reliable energy system.         | Customer Minutes Lost         | 45.2               | <64.1  | 50.1         | <65.9  | 45.0           | <64.1  | 50.1         | <65.9  |
|   | Customer Interruptions        | 53.3               | <62.7  | 58.3         | <63.8  | 53.3           | <62.7  | 58.3         | <63.8  |
|   | KPI                           | 2017               |        | 2016         |        | 2017           |        | 2016         |        |
|   |                               | Actual             |        | Actual       |        | Actual         |        | Actual       |        |
|   | High voltage restoration time | 56.6 minutes       |        | 60.0 minutes |        | 55.8 minutes   |        | 60.0 minutes |        |
|   |                               | Northern Powergrid |        |              |        |                |        |              |        |
|   | KPI                           | 2017               |        |              |        | 2016           |        |              |        |
|   | Network investment            | £400.3 million     |        |              |        | £406.5 million |        |              |        |

**Strategic focus:**

To provide, maintain and invest in an efficient distribution network that delivers electricity effectively. Enhancing the reliability of the network in support of the commitment to achieve 8% fewer unplanned power cuts and reduce the average length of unplanned power cuts by 20% during the ED1 period.


**Performance during the year:** Customer minutes lost ("CML") and customer interruptions ("CI") are the key performance indicators set by Ofgem and used by Northern Powergrid to measure the quality of supply and system performance. Both CML and CI are measured on a regulatory year basis which commences on 1 April of any given year and concludes on 31 March of the subsequent year. CML measures the average number of supply minutes lost for every connected customer due to both planned and unplanned power cuts that last for three minutes or longer. CI measures the average number of supply interruptions per every 100 connected customers due to planned and unplanned power cuts that last for three minutes or longer. In respect of these key customer service performance indicators, the goal is to achieve performance that is below Ofgem's target number. Northern Powergrid's performance during the most recent regulatory year was better than Ofgem's target for both CML and CI.

Northern Powergrid invested £400.3 million during the year through its approved network investment strategy (2016: £406.5 million), which has been designed to deliver improvements and increase the network's resilience. Various major projects were undertaken to reinforce the primary network, replace plant, refurbish transformers, rebuild overhead lines, remove and replace oil-filled cables, change deteriorated poles, replace switchgear and install and commission new remote control points.

Enhancements to the network continued through investment into the use of technology including the expansion of the automated power restoration system ("APRS"). In the event of a high-voltage fault, APRS analyses the information presented by intelligent assets installed on the network and, from that information, determines where the fault is located and executes switching to restore power to the 'healthy' network in a safe manner in under three minutes. It is planned to enable APRS at 306 primary substations across the Northern Powergrid by the end of the ED1 period. NPg Yorkshire's high-voltage restoration performance during the calendar year 2017 averaged some 55.8 minutes (2016: 60.0 minutes) and NPg Northeast's high-voltage restoration performance during the calendar year 2017 averaged some 56.6 minutes (2016: 60.0 minutes), after allowing for severe weather incidents and other exemptions.

Northern Powergrid aims to respond effectively to the needs of customers and local communities and to achieve the guaranteed standard for the restoration of supply: restoration within 12 hours of a power cut occurring under normal weather conditions. Northern Powergrid's major incident management procedure is utilised during severe weather events that affect the network. In the year, one such event occurred in January 2017, where high winds interrupted supplies to 42,000 customers across the network, 95% of whom had power restored within 12 hours.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|  | <b>EMPLOYEE COMMITMENT</b>                         |        |        |        |        |
|---|--|--------|--------|--------|--------|
| Strategic objective   | KPI  | 2017   |        | 2016   |        |
|   |  | Actual | Target | Actual | Target |
| High-performing people doing rewarding jobs in a safe and secure workplace.       | Occupational Safety and Health Administration Rate | 0.44   | 0.26   | 0.30   | 0.30   |
|   | Preventable Vehicle Accidents                      | 29     | 24     | 32     | 24     |
|   | Lost time accidents                                | 7      | 3      | 5      | 3      |
|   | Restricted duty accidents                          | 2      | 1      | 0      | 2      |
|   | Medical treatment accidents                        | 0      | 2      | 2      | 2      |
|   | Operational incidents                              | 8      | 12     | 7      | 12     |
|   | Absence rate                                       | 2.9%   |        | 2.9%   |        |

**Health and Safety**

**Strategic focus:** To deliver a comprehensive safety and health improvement plan ("SHIP") resulting in world class safety performance and to achieve the Northern Powergrid commitment of halving its accident rate during the ED1 period.

**Performance during the year:** In common with the Berkshire Hathaway Energy group, Northern Powergrid measures its safety performance in terms of the Occupational Safety and Health Administration ("OSHA") rate, which is a measure used in the United States to capture safety incidents down to minor levels of medical treatment. Northern Powergrid missed its target OSHA rate of 0.26 (the equivalent of six recordable incidents) having reported ten recordable incidents. Whilst the outcome was disappointing, Northern Powergrid's long term safety record suggests that it is one of the safest in its sector. This has been recognised in the form of a Gold President's Award from the Royal Society for the Prevention of Accidents for the achievement of 13 consecutive Gold Awards. Northern Powergrid failed to meet the Preventable Vehicle Accidents, restricted duty accident and lost time accident targets. The failure to meet these targets was primarily the result of a series of relatively minor driving incidents and trips, slips and falls. Northern Powergrid continues to take action to seek to minimise these lower level risks.

Improving safety performance remains a priority and the way in which this is achieved is set out in Northern Powergrid's SHIP. The SHIP focuses on leadership engagement, improving two-way communication on safety issues, supervisory oversight, ensuring managers and supervisors fulfil their safety inspection programmes and provide regular coaching and instruction to work teams, and workplace risk management, to develop competence in identification and risk mitigation methods. These three areas are supported by driver training, operational safety seminars, stand-down briefings and regular safety reports and newsflashes.

Northern Powergrid's OHSAS 18001 health and safety management systems successfully retained certification.

**Employees**

**Strategic focus:** To effectively manage headcount whilst emphasising the importance of leadership and high standards of performance in support of the Core Principles by engaging, collaborating and working with employees and their trade union representatives.

**Performance during the year:** The Group has adopted the Berkshire Hathaway Energy code of business conduct, which details the commitment to ethics and compliance with the law, provides reporting mechanisms for known or suspected ethical or legal violations, and establishes minimum standards of behaviour expected of all employees. In support of this, a "speaking up" process is in place enabling all staff to raise concerns of unethical acts, malpractice or impropriety (including bribery or corruption), and an anonymous help line operated by an independent company is also available.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**EMPLOYEE COMMITMENT - continued**

In order to support the well-being of its employees, the Group provides an independent employee assistance service to all staff. The programme is a confidential, self-referral counselling and information service to assist with personal or work-related problems that may be affecting health, wellbeing or performance and is available 24 hours a day, 365 days a year. Working with its occupational health provider, the Group is delivering a long-term programme aimed at improving the health of its staff.

During the year, 68 new recruits (2016: 71) joined Northern Powergrid's workforce renewal programme, including for the first time, two Cyber Apprentices. In addition, 19 trainees graduated from their training programmes.

At 31 December 2017, the Group had 2,492 employees (2016: 2,489).

| Strategic objective   | KPI                           | ENVIRONMENTAL RESPECT |         |        |         |               |         |        |         |
|---|-------------------------------|-----------------------|---------|--------|---------|---------------|---------|--------|---------|
|   |                               | NPg Northeast         |         |        |         | NPg Yorkshire |         |        |         |
|   |                               | 2017                  |         | 2016   |         | 2017          |         | 2016   |         |
|   |                               | Actual                | Target  | Actual | Target  | Actual        | Target  | Actual | Target  |
| Leaders in environmental respect and low carbon technologies. | Total Oil/Fluid Lost (litres) | 14,066                | <12,600 | 17,044 | <17,142 | 18,101        | <18,900 | 15,722 | <25,714 |
|   | SF6 Gas discharges (kg)       | 33.33                 | <34.00  | 14.17  | <28.00  | 68.78         | <78.00  | 99.95  | <84     |
|   | Environmental Incidents       | 4                     | <5      | 5      | <7      | 8             | <5      | 3      | <7      |
|   | Carbon Footprint (tonnes)     | 33,007                |         | 33,552 |         | 28,884        |         | 30,518 |         |

**Strategic focus:** Deliver Environmental "RESPECT" (Responsibility, Efficiency, Stewardship, Performance, Evaluation, Communication and Training) policy and in doing so achieve our commitment to reduce oil and fluid loss by 15% and reduce our business carbon footprint by 10% during the ED1 period.

**Performance during the year:**

Northern Powergrid has operated a United Kingdom Accreditation Service scheme for environmental management since the late 1990s and is certified to the environmental management systems standard ISO 14001: 2015. The ISO 14001 standard is designed to enhance environmental performance, fulfil compliance obligations and achieve environmental objectives, all of which contribute to the achievement of Northern Powergrid's KPIs. A full recertification assessment was carried out in March 2017 and a surveillance audit conducted in September 2017. Continued certification was confirmed following each audit.

Northern Powergrid's carbon footprint reporting framework is certified under the Certified Emissions Measurement and Reduction Scheme for compliance with ISO 14064-1:2006. The last full audit was undertaken in October 2017 where continued certification was confirmed. Initiatives including the implementation of telematics in fleet vehicles facilitated a further improvement in reducing Northern Powergrid's carbon footprint during the year to 61,891 tonnes (2016: 64,070 tonnes).

In support of the target to further reduce oil and fluid loss, the 2017 annual environmental improvement plan included replacing fluid-filled cables and locating cable fluid leaks more quickly which resulted in a total fluid loss of 32,167 litres (2016: 32,766). NPg Northeast missed the total oil and fluid loss target by approximately 12% due to a number of leaks from underground cables. Northern Powergrid continues to take steps and implement innovative solutions to minimise oil and fluid loss across the network. Additional activity to minimise Northern Powergrid's impact on the environment included placing overhead lines underground in National Parks and Areas of Outstanding Natural Beauty and protecting wildlife and habitat.

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**ENVIRONMENTAL RESPECT – continued**

**Sustainability**


**Strategic focus:** To help facilitate the United Kingdom's transition to a low-carbon economy in Northern Powergrid's capacity as a major participant in the United Kingdom energy industry and in terms of its own carbon footprint.

**Performance during the year:** As the country takes action to make significant reductions in its carbon emissions, the way in which electricity is produced and used is expected to have a substantial impact on the electricity network over time. This has already been seen through the number of low-carbon technology installations such as photovoltaic solar panels, electric vehicles and heat pumps. The volume and total capacity of decentralised energy generation has also been growing steadily and, given the greater range of load and generation technologies now connected to the network, Northern Powergrid is taking action to develop innovative solutions that will reduce the need for traditional and potentially expensive reinforcement of the network.

From an innovation perspective, Northern Powergrid is running a portfolio of projects in the priority areas of smart grids, smart meters, digital-enabled customer service and affordability.

A partnership with Nissan is supporting new electric vehicle projects for the trialling of 'vehicle to grid' technology to enable car users to supply power to the electricity network. In addition, a new project was launched in the year to develop hybrid battery technology to expedite the restoration of the electricity supply following a power cut. Collaboration with Northern Gas Networks at the Integrel demonstrator site continues to assess the potential future benefits of integrating both gas and electricity energy systems. Northern Powergrid is also scoping the role of distribution system operator ("DSO") with a new project to explore the value of the transition for customers and to understand the business changes that are required to realise those benefits.

The Northern Powergrid climate change adaptation strategy recognises the impact that climate change is anticipated to have on the business, the risks this poses and the proposed actions to mitigate these risks including vegetation management, network specifications for changing temperatures and improved weather prediction. The installation of flood defences is one such key activity that is already underway and the delivery of the committed programme in the ED1 period remains on track.

|   |   |
|---|---|
|  | <b>REGULATORY INTEGRITY</b>   |
| <b>Strategic objective</b>  | <b>KPI</b>  |
| Trustworthy, fair and balanced, creating win-win outcomes.                          | Completion of a quarterly regulatory compliance affirmation process which comprises compliance with 1,950 regulatory obligations. |

**Strategic focus:** To manage Northern Powergrid's business to the highest behavioural standards and adhere to a policy of strict compliance with all relevant standards, legislation and regulatory conditions.

**Performance during the year:**

Under the RIIO (revenue = incentives + innovation + outputs) model for regulation, price controls are set for eight years with provision for a mid-period review if there are changes to the outputs that network companies are required to deliver. The ED1 price control became effective on 1 April 2015 and is due to end on 31 March 2023. NPg Yorkshire's and NPg Northeast's base allowed revenue (excluding the effects of incentive schemes and any deferred revenues from the prior price control) before inflation reduced by 0.5% and 1.0% respectively for the regulatory year ended 31 March 2017, relative to the previous regulatory year. Base allowed revenues before inflation remain constant for each subsequent regulatory year through to the 31 March 2023. Nominal base allowed revenues will increase in line with inflation (as measured by the United Kingdom's Retail Prices Index).

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**REGULATORY INTEGRITY – continued**

In order to assure compliance with licence and other regulatory obligations, Northern Powergrid operates a regulatory compliance affirmation process, under which ownership of approximately 1,950 regulatory obligations are assigned to around 80 responsible managers. Those responsible managers are required to review compliance with the relevant obligations on a quarterly basis and report on any identified non-compliances or perceived risks which are then addressed by members of the executive team. To minimise the risk of Northern Powergrid breaching its licence conditions and other statutory requirements (which could lead to financial penalties), the board of directors review the outcome of each quarter's exercise.

Northern Powergrid submits a number of information returns to Ofgem and is required, under the terms of Northern Powergrid's licences, to assure the accuracy of those returns. These arrangements involve the preparation and submission to Ofgem, by the end of February in each year, of a risk-based data-assurance plan for the regulatory year ahead, together with a report detailing the assurance work actually carried out in the regulatory year just ended and the findings of that work.

**PRINCIPAL RISKS AND UNCERTAINTIES**

The Group operates a structured and disciplined approach to the management of risk as part of its overall risk management policy and in support of its financial reporting practices. A robust system is in place to facilitate the identification of new risks, including those associated with the achievement of the Group's strategic objectives and Core Principles. Once identified, key risks and their respective controls and mitigation plans are continually assessed and formally reviewed by the Governance and Risk Management Group, which reports to the Audit Committee.

Supported by the internal audit function, the risk management programme includes regular reviews of the crisis management, disaster recovery and major incident plans. To determine the level of disaster preparedness and responsiveness against threats to business continuity, risk management plans and processes are periodically tested. This self-evaluation approach is reinforced by that of the Berkshire Hathaway Energy group, which continue to benchmark risk management activities across its business units and share significant lessons learned.

| Category  | Risk / Uncertainty   | Mitigation   |
|-----------|--|--|
| Financial | The Gas and Electricity Markets Authority ("GEMA") resetting the price control formula (which determines the maximum permitted revenue for each Regulatory Year) set out in the electricity distribution licence without the consent of the electricity distribution licence holder. | Appeal to the Competition and Markets Authority against a decision by GEMA to proceed with such a modification.  |
| Financial | Northern Powergrid costs increase or change by more than RPI having a direct impact on Northern Powergrid's financial results. The rate of inflation as measured by RPI is taken into account in setting Northern Powergrid's allowed income in respect of each regulatory year.     | Northern Powergrid monitors performance against regulatory allowances including forecasts for the remainder of the price period and takes appropriate corrective action to ensure it lives within regulatory allowances.   |
| Financial | Changes in performance under incentive schemes, such as those caused as a result of a decline in customer service performance, may lead to adjustments to allowed revenues.  | Performance against incentives is routinely measured and management action taken to address any performance issues.  |
| Financial | Cost of the defined benefit pension schemes and the possible effect on the current deficit position.   | The cost of the defined benefit pension scheme, including deficit repair payments, is managed in triennial cycles by negotiation with the trustees of the scheme. On-going and repair costs form part of the assessment of cost made by Ofgem in each price control, and if judged efficient, these costs are permitted to be recovered through revenues at a stable level to provide certainty for customers.<br>The Group works with scheme trustees to ensure that scheme judgements reflect this indirect obligation to customers. |

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**PRINCIPAL RISKS AND UNCERTAINTIES - continued.**

| Category                | Risk   | Mitigation  |
|-------------------------|--|---|
| Financial               | The existing Data Protection policies and procedures are not sufficient to comply with the additional requirements of the incoming General Data Protection Regulation ("GDPR") resulting in financial penalties and reputational damage. | A programme to identify the impact of GDPR and the actions required ahead of the regulation becoming effective is well underway and under regular review.   |
| Financial               | Interest rate risk – the exposure to uncertain future interest rates.  | The Group is financed by long-term borrowings at fixed and floating rates and has access to short-term borrowing facilities at floating rates of interest. As at 31 December 2017, 99% of the Group's long-term borrowings were at fixed rates and the average maturity for these borrowings was 8 years. The Group uses interest rate swaps to mitigate exposure to uncertain future interest rates.                   |
| Financial / Operational | Major Incidents (including weather and terrorism attacks) causing network disruption resulting in customer service penalties and a reduction in the number of units delivered on which income is charged.                                | A number of major incident and crisis management policies, plans and governance arrangements are in place to react to and deal with such situations. In addition, an industry mutual aid agreement is in place. The initiatives (including network investment) under the operational excellence Core Principle are in place to ensure grid resilience is maintained.  |
| Operational             | Health and Safety incident - The electricity distribution business is inherently hazardous. Employees work at height, in closed spaces, alone and with live electricity, increasing the risk of potential safety incidents.              | Health and Safety is given the highest priority within the Group and clear policies and procedures are in place both to ensure the safety of the employees and customers but also ensure compliance with relevant legislation. Health and safety training is provided to employees on a continuous basis through formal programmes, regular briefings and the sharing of best practice and lessons learnt between DNOs. |
| Operational             | Cyber-attack or cyber-security breach affecting hardware, systems, customer data or intellectual property.   | A robust cyber security risk mitigation programme is in place including accreditation under the ISO 27001 Information Security (process security) standard for certain discrete business areas and compliance with the Centre for Internet Security Critical Security Controls. Further advances are being continuously implemented and managed.  |
| Operational             | The take-up of low-carbon technologies and the resulting effect on the networks capacity.  | In addition to smart grid deployment activity, Northern Powergrid has a range of innovation projects to develop and demonstrate future technologies and commercial practices. Northern Powergrid is considering how the transition to a DSO role could assist customers to connect more low carbon technologies.  |
| Operational             | Fluid loss resulting in environmental contamination, reputational damage and disruption to the network and carbon dioxide emissions reducing air quality.  | A programme is in place to reduce fluid loss by 15% and the Group's business carbon footprint by 10% during the ED1 period by replacing oil filled cables and using technology to increase cable repair time and through initiatives such as utilising telematics in fleet vehicles.  |
| Commercial              | The emergence of increased competition in the electricity distribution market including the emerging role of DSO.  | Northern Powergrid is setting out the policy position supporting the expanded role of DSO which is underpinned by electricity distributors being ideally placed to deliver benefits to customers from a DSO role and to maintain overall accountability for the stability of local networks.  |

**GROUP STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**PRINCIPAL RISKS AND UNCERTAINTIES – continued**

| Category   | Risk  | Mitigation   |
|------------|---|--|
| Commercial | Credit-cover arrangements with electricity suppliers. | The relationship with energy suppliers, including credit-cover arrangements, is governed by a distribution connection and use of system agreement which sets out how creditworthiness will be determined and, as a result, whether the supplier needs to provide collateral. |
| Commercial | Availability of resource to deliver work programmes   | Northern Powergrid uses a mix of direct labour and contracted resource to facilitate the delivery of work programmes (including the capital expenditure programme). Workforce renewal and reward programmes are in place to effectively recruit and retain staff.            |

**Internal Control**


A rigorous internal control environment exists within the Group to support the financial reporting process, the key features of which include regular reporting, a series of operational and financial policy statements, investigations undertaken by internal audit and a stringent process for ensuring the implementation of internal audit recommendations. In addition, the Group utilises comprehensive business planning procedures, regularly reviews key performance indicators to assess progress towards its goals, and has a strong internal audit function to provide independent scrutiny. Financial controls include a centralised treasury operations and established procedures for the planning, approving and monitoring of major capital expenditure.

In accordance with Berkshire Hathaway Energy's requirements to comply with the United States Sarbanes-Oxley Act, the Group undertakes a quarterly risk control assessment confirming that the effectiveness of the system of internal controls has been reviewed during the year. A self-certification process is in place, in support of this review, whereby certain senior managers are required to confirm that the system of internal control in their area of the business is operating effectively. Consequently, the directors believe that a robust system of risk assessment and management is in place.

The Group does not have a specific human rights policy. However, in accordance with the Core Principles, it remains fully committed to operating ethically and responsibly and with fairness and integrity. This is implemented through the policies and procedures it has in place which are applicable to all stakeholder groups and encompasses employees' health, safety and welfare, dealings with customers, particularly those who are vulnerable, the impact of the Group on the environment and the contribution to sustainability.

The Group is committed to maintaining the highest ethical standards in the conduct of its business and, implements Berkshire Hathaway Energy's code of business conduct, details of which can be found on page 7. The Group has robust procedures in place to meet the requirements of the Bribery Act 2010 which includes that every employee is required to undertake the Code of Conduct training each year which includes the Group's anti-corruption and anti-bribery policy.

**ON BEHALF OF THE BOARD:**



P A Jones  
Director

24 April 2018

## **NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

### **REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2017**

The directors present their report with the strategic report, financial statements of the Company and the Group for the year ended 31 December 2017.

#### **DIVIDENDS**

During the year, an interim dividend of £50.0 million was paid (2016: £nil). The directors recommend that no final dividend be paid in respect of the year (2016: £nil).

The Company and Group's dividend policy is that dividends will be paid only after having due regard to available distributable reserves, available liquid funds and the financial resources and facilities needed to enable the Company and Group to carry on its business for at least the next year. In addition, the level of dividends is set to maintain sufficient equity in the Company so as not to jeopardise its investment grade issuer credit rating.

#### **RESEARCH AND DEVELOPMENT**

Northern Powergrid supports a programme of research that is expected to contribute to higher standards of performance and a more cost-effective operation of its business. New activities initiated in the year included projects regarding the use of bi-directional power flow to electric vehicles, an improved methodology to determine the overall societal impact of network investment and operations, a project to understand and test cross-vector energy systems in collaboration with the regional gas distribution network operator and a project to explore and understand the technical and economic opportunities and implications of the DSO role.

During the year, Northern Powergrid invested £3.2 million (2016: £2.4 million) (Note 6 to the financial statements) in its research and development activities.

#### **FUTURE DEVELOPMENTS AND FUTURE OUTLOOK**

The financial position of the Group, as at 31 December 2017, is shown in the consolidated statement of financial position on pages 29 and 30. There have been no significant events since the year end and the directors intend that:

- Northern Powergrid will continue to implement its well-justified business plan during the remainder of the ED1 price control and by delivering the strategic objectives linked to the Core Principles, Northern Powergrid will continue to develop its business by efficiently investing in the network and improving the quality of supply and service provided to customers
- IUS will develop its business by concentrating on its core skills of engineering contracting thereby delivering a high standard of service to its existing clients and pursuing opportunities to increase its portfolio of clients.
- Northern Powergrid Metering will retain its focus on pursuing opportunities in the market for meter asset provision as the smart meter roll-out programme develops.
- CE Resources will continue to look to build value through the management of a portfolio of hydrocarbon projects in Australia, Poland and the United Kingdom.

There are no plans to change the existing business model of any company within the Group.

#### **DIRECTORS**

The directors who held office during the year under review and to the date of signing this report were:

|              |  |
|--------------|--|
| G E Abel     | Executive Chairman of Berkshire Hathaway Energy (resigned 17 January 2018)                     |
| D L Anderson | Chief Corporate Counsel, Berkshire Hathaway Energy (retired 3 January 2017)                    |
| R Dixon      | Non-executive Director (retired 26 October 2017)   |
| W J Fehrman  | President and Chief Executive Officer of Berkshire Hathaway Energy (appointed 17 January 2018) |
| T E Fielden  | Finance Director (appointed 28 March 2018)   |
| J M France   | Regulation Director (resigned 5 April 2018)  |
| T H France   | General Counsel (appointed 28 March 2018)  |
| P J Goodman  | Executive Vice-President and Chief Financial Officer, Berkshire Hathaway Energy                |
| P A Jones    | President and Chief Executive Officer  |
| J N Reynolds | Non-executive Director   |

During the year, no director was interested in any contract which was significant in relation to the business of the Company or the Group. During the year and up to the date of approval of the Directors' Report, an indemnity contained in the Company's Articles of Association was in force for the benefit of the directors of the Company and as directors of associated companies, which was a qualifying third party indemnity provision for the purposes of the Companies Act 2006.

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**FINANCIAL RISK MANAGEMENT**

Details of financial risks are included in the Principal Risks and Uncertainties on page 10, 11 and 12 of the Strategic Report and in Note 21 to the financial statements.

**FINANCIAL DERIVATIVES**

As at 31 December 2017 the Group held one derivative financial instrument (2016: nil) to mitigate the interest rate risk on a floating interest rate loan. More details on derivative financial instruments are available in Note 23 to the financial statements.

**POLITICAL DONATIONS**

During the year, no contributions were made to political organisations (2016: £nil).

**EMPLOYEES**

**Employee consultation**

A constitutional framework agreed with trade union representatives exists in respect of employee consultation. The management team keep employees and trade union representatives informed of and involved as appropriate in developments that may impact them now or in the future.

Employee engagement continues to show improvement with local action plans augmented by routine communication channels including regular staff briefings, meetings with staff and their representatives, and utilising the Group's intranet.

During the year, the President and Chief Executive Officer of the Group continued to provide employees with updates on the Group's financial, organisational, safety and customer service performance through regular electronic briefings.

**Disabled employees**

The Group is committed to equality at work and, as such, its policy is to provide all protected groups, including disabled people, with equality at work in respect of employment, training, career development and promotion, having regard to their aptitudes and abilities. Should any member of staff become disabled during their employment, the Group will make reasonable adjustments, wherever possible.

In accordance with Section 414c of the Companies Act 2006 disclosures concerning relations with employees and greenhouse gas emissions can be found on pages 7, 8 and 9 of the Strategic Report.

**NON-FINANCIAL INFORMATION STATEMENT**

The non-financial reporting information pursuant to Section 414CB of the Companies Act 2006 has been reported throughout the Strategic Report and summary of principle risks and uncertainties. Detail in respect of the relevant policies, risks and associated mitigations and non-financial KPI's can be found on the pages referenced below:

- Environmental: pages 8 and 9
- Employee: pages 7 and 8
- Social: page 5
- Human Rights: page 12
- Anti-bribery matters: pages 7 and 12

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

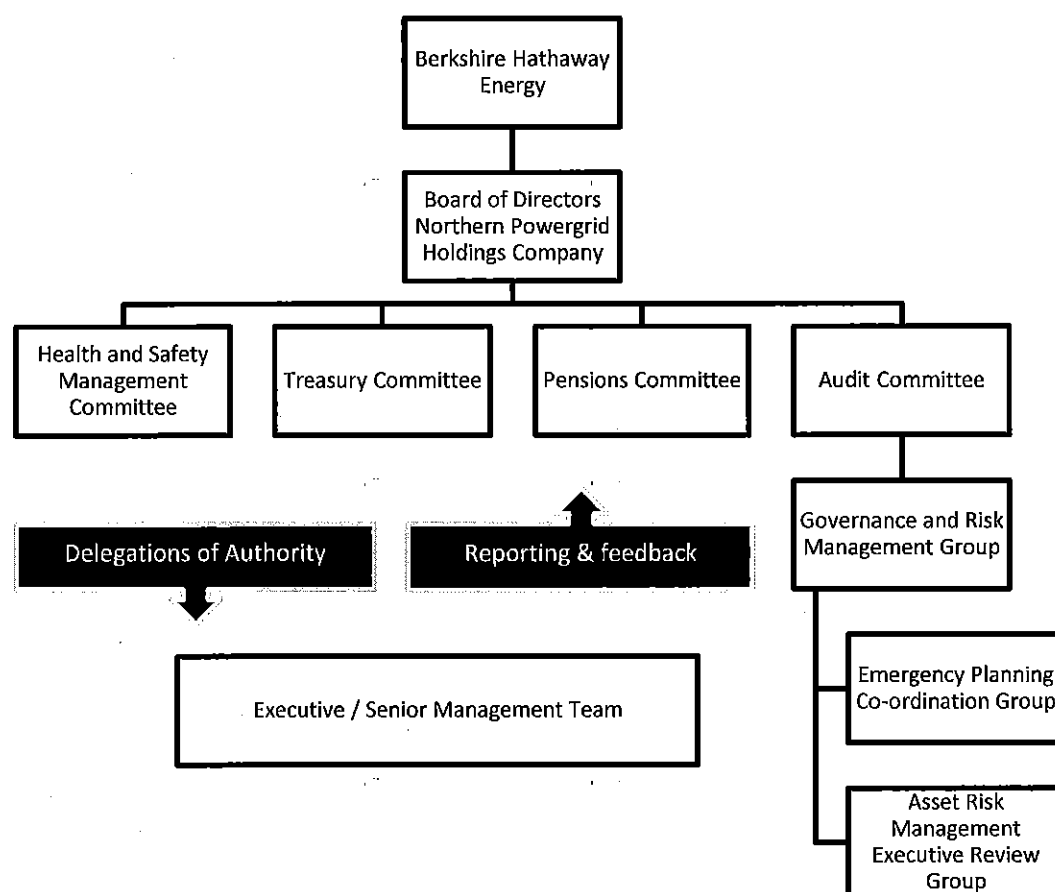
**CORPORATE GOVERNANCE STATEMENT**

The Company (and subsidiaries within the Group to which Disclosure and Transparency Rule ("DTR") 7.2.2 R to DTR 7.2.7 R apply) has voluntarily sought to apply a number of the main principles and certain supporting principles and provisions in the UK Corporate Governance Code 2016 (the "Code")<sup>1</sup> in so far as it considers them to be appropriate to a privately owned Group and a Company without a premium listing of equity shares.

The directors confirm that the governance framework in place is appropriate to the circumstances of the Company and where possible, the spirit of the Code has been applied. The framework is agreed with the Company's ultimate shareholder, Berkshire Hathaway Energy with whom the Company has a strong relationship which is maintained through regular reporting and meetings with the President and Chief Executive Officer of Berkshire Hathaway Energy and senior management team. The Company has not complied with main principles A2, A3, B2, B6, B7, D1, D2 and E2 for the reasons explained in the pages that follow.

**Governance Framework**

The governance framework provides oversight to all companies within the Group and illustrates the system by which they are directed and controlled.



<sup>1</sup> A copy of the Code is available from the Financial Reporting Council website at <https://www.frc.org.uk/>

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**CORPORATE GOVERNANCE STATEMENT**

**The Role of the Board**

The board comprises five executive directors and one non-executive director. The President and Chief Executive Officer is ultimately responsible for the leadership of the board, which includes setting the board's agenda and ensuring its effectiveness. Although the board does not include a balanced number of executive and non-executive directors, the board believes that it possesses the requisite skills and experience necessary to provide effective leadership, stewardship and control of the Company. The independent non-executive director (and those appointed to Northern Powergrid) constructively challenge the executive board and management team on the delivery of the Group's strategic objectives.

All board directors have overall responsibility for the management of risk and the internal control environment which is designed to address Berkshire Hathaway Energy's United States Sarbanes-Oxley Act requirement, the key features of which can be found on pages 10 to 12 of the Strategic Report. Matters reserved for board approval include but are not limited to, the declaration of dividends, the approval of the annual statutory and regulatory accounts and changes to capital structure.

To facilitate the delivery of their duties, the directors continually update their knowledge of and familiarity with the operations of the Company. This is supported by robust reporting arrangements, access to the Company's operations and interaction with its staff. Information is provided to the board in a timely manner to enable directors to commit sufficient time to the preparation for and attendance at board meetings. In addition, updates and briefings are circulated during the course of the regular board meeting cycle. The directors are able to utilise the advice and services of the Company Secretary and her team. Upon request, the directors have access to independent professional advice.

The board meets on a quarterly basis to review business performance, strategic initiatives and operational and risk-related issues. Additional board meetings are held as required. Meetings of the board are chaired by the President and Chief Executive Officer who has overall accountability for the operational management of both the Company and the Group.

Attendance at meetings by board members during the year was as follows:

|              |  |     |
|--------------|--|-----|
| G E Abel     | Executive Chairman of Berkshire Hathaway Energy (resigned 17 January 2018)                     | 0/6 |
| D L Anderson | Chief Corporate Counsel, Berkshire Hathaway Energy (retired 3 January 2017)                    | 0/0 |
| R Dixon      | Independent non-executive Director (retired 26 October 2017)                                   | 4/6 |
| W J Fehrman  | President and Chief Executive Officer of Berkshire Hathaway Energy (appointed 17 January 2018) | 0/0 |
| T E Fielden  | Finance Director (appointed 28 March 2018)   | 0/0 |
| J M France   | Regulation Director (resigned 5 April 2018)  | 6/6 |
| T H France   | General Counsel (appointed 28 March 2018)  | 0/0 |
| P J Goodman  | Executive Vice-President and Chief Financial Officer, Berkshire Hathaway Energy                | 0/6 |
| P A Jones    | President and Chief Executive Officer  | 6/6 |
| J N Reynolds | Independent non-executive Director   | 6/6 |

**Relations with the Group's shareholder**

The Group has an established relationship with its shareholder, Berkshire Hathaway Energy, reflected by the leadership structure, whereby the President and Chief Executive Officer of the Group reports directly to the President and Chief Executive Officer of Berkshire Hathaway Energy.

Regular interaction and dialogue with Berkshire Hathaway Energy ensures that strategic views of the Group's shareholder are understood and aligned, and that appropriate values and standards are set. The relationship between the Group and its shareholder also negates the necessity to establish a nominations committee for the purpose of identifying board appointments and a remuneration committee to consider directors and senior managers' remuneration. Both of these functions are undertaken by the appropriate representative of Berkshire Hathaway Energy and the President and Chief Executive Officer. All board appointments are considered with due regard to the board's overall composition including the balance of skills and experience ahead of recommendations being put to the board.

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**CORPORATE GOVERNANCE STATEMENT - continued**

Executive directors' and senior managers' remuneration is considered by the President and Chief Executive Officer of Berkshire Hathaway Energy and the President and Chief Executive Officer on an annual basis and is explicitly linked to the performance evaluation process. Each individual's effectiveness is measured against both personal and Berkshire Hathaway Energy goals with all resulting awards based on merit and linked to the delivery of stretching accountabilities. All remuneration is designed to promote the long term success of the Company and the Group with no individual involved in determining their own remuneration.

Non-executive director remuneration is reviewed on an annual basis. Any increases are made in line with the wider Group's employee population and is subject to continued satisfactory performance. As the Company's Articles of Association do not require the periodic retirement and re-election of directors, the letters of appointment in place for each of the non-executive directors are reviewed regularly allowing for a mutual evaluation of the benefit of individuals remaining in post.

The board does not undertake an annual evaluation of its performance, as performance is continually monitored and assessed by Berkshire Hathaway Energy through the delivery of an agreed annual business plan. The committees reporting into the board are evaluated through the activity delivered in accordance with their terms of reference.

**Management of the Company**

Operational management of the Company's business is delegated to a single senior management team with specific functional responsibilities in respect of operations, safety, health and environment, asset management, customer service, business development, policy and markets, regulation, human resources, organisation development, legal and finance. The management team meets with the senior management of the Group on a weekly and monthly basis to monitor performance and address issues of policy. A schedule of key delegations of authority has been approved by the board which enables the operational managers to make decisions up to certain financial limits, above which point the decision making reverts to the directors. These limits reflect the board's level of risk appetite.

**Diversity Policy**

The Group has adopted a number of policies (including the policy on diversity at work and code of business conduct) that collectively comprise the policy on diversity. Diversity is actively supported through recruitment, educational programmes, employee opportunities and the Global Days of Service charitable support programme. All appointments are based on merit with due regard for diversity, including gender.

**Board and Management Committees**

During the year, there were a number of committees in operation, acting under delegated terms of reference which oversee the Group and report regularly on their activities.

| <b>Committee</b>   | <b>Composition</b>   | <b>Duties</b>   |
|--|--|---|
| <b>Health and Safety Management</b><br><br>To manage the health and safety policy and performance of the Group | Chairman: P A Jones<br><br>Members:<br>- G M Earl, Director of Safety, Health and Environment<br>- T E Fielden, Finance Director<br>- T H France, General Counsel<br>- N M Gill, Operations Director<br>- A J MacLennan, Business Development Director | Meets bi-annually to<br>- oversee the implementation and review the effectiveness of health and safety policy<br>- develop the strategy for managing health and safety issues<br>- monitor health and safety performance across the Group<br>- consider policy changes<br>- report to the board |

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**CORPORATE GOVERNANCE STATEMENT - continued**

| <b>Committee</b>  | <b>Composition</b>   | <b>Duties</b>  |
|---|--|--|
| <b>Treasury</b><br><br>To oversee and implement treasury policies   | Chairman: T E Fielden<br><br>Members:<br>- W J Fehrman, President of Berkshire Hathaway Energy Company;<br>- P J Goodman, Executive Vice-President and Chief Financial Officer, Berkshire Hathaway Energy<br>- P A Jones, President and Chief Executive Officer<br>- S J Lockwood, Group Financial Controller<br>- L Bennett, Treasurer and Investor Reporting Manager<br>- D Brady, Treasury and Reporting Manager  | Meets as required to<br>- oversee cash and liquidity management;<br>- manage interest rate and foreign exchange risk;<br>- manage bank relationships and secure long-term funding;<br>- report to the board.   |
| <b>Pensions</b><br><br>To oversee the Group's approach to the pension schemes   | Chairman: T E Fielden<br><br>Members:<br>- S J Lockwood, Group Financial Controller<br>- K Mawson, Head of Regulatory Finance and Systems;<br>- N A Applebee, Director of People and Customer Service<br>- G Pearson, Head of Performance and Quality<br>- R Dougherty, Pensions Manager.  | Meets quarterly to<br>- exercise duties in respect of the DB Scheme and defined contribution scheme;<br>- consider any matters impacting or requiring amendment relating to the DB Scheme or defined contribution scheme;<br>- report to the board.  |
| <b>Audit Committee</b><br><br>To consider the application of corporate reporting, risk management and internal control principles             | Chairman: J N Reynolds, non-executive Director (appointed as Chairman on 26 October 2017)<br><br>Members:<br>- R Dixon, non-executive Director (retired 26 October 2017)<br>- T E Fielden, Finance Director  | Meets annually to<br>- carry out the functions required by DTR 7.1.3R;<br>- oversee the Governance and Risk Management Group;<br>- monitor internal audit plan;<br>- sub-delegate activities to another person or body as see fit. At the December 2017 meeting, duties were sub-delegated to Berkshire Hathaway Energy's audit committee;<br>- report to the board. |
| <b>Governance and Risk Management Group (GRMG)</b><br><br>To ensure effective corporate governance and risk management processes are in place | Chairman: T E Fielden<br><br>Members:<br>- N A Applebee, Director of People and Customer Service<br>- M Drye, Director of Asset Management<br>- G M Earl, Director of Safety, Health and Environment<br>- P Erwin, Policy and Markets Director<br>- T E Fielden, Finance Director<br>- T H France, General Counsel<br>- N M Gill, Operations Director<br>- A J Maclellan, Business Development Director<br>- A J Patterson, Director of Organisation Development | Meets three times per annum to<br>- monitor the risk management framework;<br>- oversee the Asset Risk Management Executive Review Group;<br>- oversee Emergency Planning Co-ordination Group;<br>- report to the Audit Committee.   |

**Internal Control and Risk Management**

Details of the main features of the Company's internal control and risk management systems can be found on pages 10 to 12.

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**CORPORATE GOVERNANCE STATEMENT - continued**

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group and Company for that period.

In preparing these financial statements, International Accounting Standard 1 requires the directors to:

- Properly select and apply accounting policies;
- Present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- Provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Company's and the Group's financial position and financial performance; and
- Make an assessment of the Company's and the Group's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's and the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**GOING CONCERN**

A review of the Group's business activities during the year, together with details regarding its future development, performance and position, its objectives, policies and processes for managing its capital, its financial risk management objectives and details of its exposures to trading risk, credit risk and liquidity risk are set out in the Strategic Report, the Report of the Directors and the appropriate notes to the accounts.

When considering if to continue to adopt the going concern basis in preparing the annual report and accounts, the directors have taken into account a number of factors, including the following:

- The Group's main subsidiaries, NPg Northeast and NPg Yorkshire, are stable electricity distribution businesses operating an essential public service and are regulated by GEMA. In carrying out its functions, GEMA has a statutory duty under the Electricity Act 1989 to have regard to the need to secure that licence holders are able to finance the activities, which are the subject of obligations under Part 1 of the Electricity Act 1989 (including the obligations imposed by the electricity distribution licence) or by the Utilities Act 2000;
- The Group is profitable with strong underlying cash flows. The Company, NPg Northeast and NPg Yorkshire hold investment grade credit ratings;
- The Group is financed by long-term borrowings with an average maturity of 8 years and has access to short term committed borrowing facilities of £190 million.

Consequently, after making enquiries, the directors have a reasonable expectation that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual reports and accounts.

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**DIRECTORS' RESPONSIBILITY STATEMENT PURSUANT TO DTR 4**

Each of the directors as at the date of the Annual Reports and Accounts, whose names and functions are set out on page 14 in the Report of the Directors confirms that, to the best of their knowledge:

- a) the financial statements, prepared in accordance with applicable UK law and in conformity with IFRS, give a true and fair view of the assets, liabilities, financial position and profit of the Company and the undertakings included in the consolidation taken as a whole; and
- b) the management report (which is comprised of the Strategic Report and the Report of the Directors) includes a fair review of the development and performance of the business and the position of the Company and the undertakings included in the consolidation taken as a whole, together with a description of the principal risks and uncertainties it faces.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITOR**

Each of the directors, who is a director of the Company as at the date of this report, confirms that:

- a) so far as he is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- b) he has taken all the steps he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006.

**AUDITOR**

Deloitte LLP will continue in office in accordance with the provisions in Section 487 of the Companies Act 2006 and has indicated its willingness to do so.

**ON BEHALF OF THE BOARD:**



P A Jones  
Director

24 April 2018

# **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHERN POWERGRID HOLDINGS COMPANY**

## **REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

### **Opinion on financial statements**

In our opinion the financial statements:

- the financial statements give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2017 and of the group's profit for the year then ended;
- the group financial statements have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union and IFRSs as issued by the International Accounting Standards Board (IASB);
- the parent company financial statements have been properly prepared in accordance with IFRSs as adopted by the European Union and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006 and, as regards the group financial statements, Article 4 of the IAS Regulation.

We have audited the financial statements of Northern Powergrid Holdings Company (the 'parent company') and its subsidiaries (the 'group') which comprise:

- the consolidated statement of profit or loss;
- the consolidated statement of profit or loss and other comprehensive income;
- the consolidated and company statements of financial position;
- the consolidated and company statements of changes in equity;
- the consolidated and company statements of cash flows; and
- the related notes to the financial statements 1 to 31

The financial reporting framework that has been applied in their preparation is applicable law and IFRSs as adopted by the European Union and, as regards the parent company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the group and the parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to listed public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We confirm that the non-audit services prohibited by the FRC's Ethical Standard were not provided to the group or the parent company.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Summary of audit approach**

- |                    |  |
|--------------------|--|
| - Key audit matter | The key audit matters that we identified in the current year were: <ul style="list-style-type: none"><li>- Goodwill discount rates and terminal multiples</li><li>- Overhead allocation and the replacement of failed assets</li></ul> |
| - Materiality      | The materiality that we used in the current year was £12.8m which was determined on the basis of 5% of profit before tax for the year.   |
| - Scoping          | The focus of our audit work was on the main regulated businesses, Northern Powergrid (Northeast) Ltd and Northern Powergrid (Yorkshire) plc, and the significant sub-consolidations in the group.                                      |

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHERN POWERGRID HOLDINGS COMPANY - continued**

### **Conclusions relating to going concern**

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

### **Key audit matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### **Goodwill discount rate and terminal multiples**

|                              |  |
|------------------------------|--|
| Key audit matter description | Goodwill associated with the Yorkshire distribution network CGU is carried at a group level, with an annual impairment review required by IAS 36 to determine if the value in use of Northern Powergrid (Yorkshire) plc has fallen below the carrying value. The terminal growth rate and discount rate applied within the goodwill value in use calculation represent the most complex estimates and key judgement areas in which management's impairment model relies upon |
|------------------------------|--|

Details regarding the goodwill value of £248.8m are shown in note 10 to the financial statements and on the face of the Consolidated Statement of Financial Position.

The impairment review carried out as part of the goodwill assessment is included as a 'Key source of estimation uncertainty' in note 2 of the accounts.

|  |  |
|--|--|
| How the scope of the audit responded to the key audit matter | We involved our internal fair value specialists to test the assumptions identified (in particular, discount rate and terminal value growth rates) against market indicators and other similar companies. |
|--|--|

Our specialists independently performed a valuation calculation based on exit multiples identified within the industry and compared this to the carrying value of the CGU.

Our specialists independently developed a range of reasonable values for the discount rate and assessed management's rate against this.

We compared the valuation assumptions used by management in the current year to those used in the prior year, and assessed the rationale for changes made.

We undertook a sensitivity analysis on the terminal growth rate and discount rate assumptions used.

|                  |   |
|------------------|---|
| Key observations | The assumptions supporting the carrying value of the Yorkshire CGU are in acceptable ranges. Whilst these are at the top end of our range, we concur with management's view that no impairment is required in the current year. |
|------------------|---|

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHERN POWERGRID HOLDINGS COMPANY - continued**

**Overhead allocation and the replacement of failed assets**

**Key audit matter description** Total additions in the year across Northern Powergrid (Northeast) and Northern Powergrid (Yorkshire) were £409m, which includes overheads. Due to the potential for bias to be involved in making these estimates, the nature of expenditure capitalised by the distribution business is a key audit matter. A portion of overheads are capitalised to the extent they are considered to relate to capital additions that have taken place during the year. The calculation of capitalised overheads remains an area at risk of potential bias due to the level of subjectivity in the percentages of overheads capitalised. The key risk being management's judgement in the percentage amounts capitalised are not reflective of the capital spend.

**How the scope of the audit responded to the key audit matter** We have reviewed the capital spend in the year, the current policies in place and assessed their suitability in line with IAS 16, along with reviewing of the approach management takes towards assessing capitalised overheads and any changes introduced in the current year.

We have obtained relevant industry benchmarks for the proportions to capitalised, using these benchmarks to challenge management as to the appropriateness of their judgement.

We have evaluated the design and implementation of controls surrounding accounting for capital spend.

We have reviewed the overhead allocation model, including testing the underlying overhead expenditure being apportioned.

We have performed a substantive analytical review to consider whether the apportionment between entities is consistent with the prior year.

We have performed detailed testing of the total overheads included within the allocation model which are subsequently capitalised based on management's assessment of percentage allocation.

**Key observations** No material differences were identified based upon the procedures above. We have therefore concluded management's overhead capitalisation judgement is reasonable, with policies applied being appropriate and consistent with prior year and IFRS requirements.

**Our application of materiality**

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality both in planning the scope of our audit work and in evaluating the results of our work

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

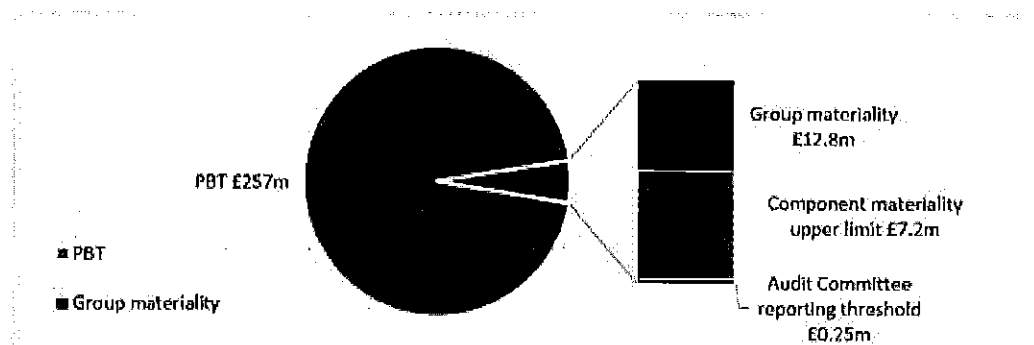
**Materiality** £12.8m

**Basis for determining materiality** 5% of profit before tax during the current year.

**Rationale for the benchmark applied** The company's primary activity is to borrow funds to lend to other group companies. Therefore the interest income balance is considered to be a key driver of company activity.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHERN POWERGRID HOLDINGS COMPANY - continued

## Our application of materiality - continued



We agreed with the Board of Directors that we would report to the Board all audit differences in excess of £0.25m (2016: £0.30m), as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds. We also report to the Board on disclosure matters that we identified when assessing the overall presentation of the financial statements.

## An overview of the scope of our audit

Our group audit was scoped by obtaining an understanding of the Group and its environment, including internal controls, and assessing the risks of material misstatement at the Group level. The operations of the group are mainly focused in the United Kingdom in the electricity distribution business, with some overseas assets in the oil and gas industry.

The focus of our audit work was on the main regulated businesses, Northern Powergrid (Northeast) Ltd and Northern Powergrid (Yorkshire) plc, with work performed at a combination of the group's offices in the North East and Yorkshire regions, and we have audited the significant subconsolidations in the group. Other sizeable companies within the group include Integrated Utility Services Ltd, which provides contracting and maintenance services to the electricity, rail and water industries, and Northern Powergrid Metering Ltd which leases smart meters to energy providers.

At the Group level we have tested the consolidation process and carried out analytical procedures to confirm our conclusion that there were no significant risks of material misstatement of the aggregated financial information of the remaining components not subject to audit or audit of specified account balances.



- Full audit scope
- Analytical review at group level



- Full audit scope
- Analytical review at group level

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHERN POWERGRID HOLDINGS COMPANY - continued**

### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHERN POWERGRID HOLDINGS  
COMPANY - continued**

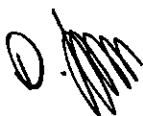
**Matters on which we are required to report by exception**

|  |  |  |
|--|--|--|
| Adequacy of explanations received and accounting records | Under the Companies Act 2006 we are required to report to you if, in our opinion: <ul style="list-style-type: none"><li>- we have not received all the information and explanations we require for our audit; or</li><li>- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or</li><li>- the financial statements are not in agreement with the accounting records and returns.</li></ul> | We have nothing to report in respect of these matters. |
| Directors' remuneration                                  | Under the Companies Act 2006 we are also required to report if in our opinion certain disclosures of directors' remuneration have not been made.   | We have nothing to report in respect of these matters. |

**Other Matters**

|                |  |
|----------------|--|
| Auditor tenure | Following the recommendation of the audit committee, we were appointed by the board of Northern Powergrid Holdings Company in 1998 to audit the financial statements for the year ending 31 December 1998 and subsequent financial periods. The period of total uninterrupted engagement including previous renewals and reappointments of the firm is 20 years, covering the years ending 31 December 1998 to 31 December 2017. |
|----------------|--|

|  |   |
|--|---|
| Consistency of the audit report with the additional report to the Board of Directors | Our audit opinion is consistent with the additional report to the Board of Directors we are required to provide in accordance with ISAs (UK). |
|--|---|



David M Johnson FCA (Senior Statutory Auditor)  
for and on behalf of Deloitte LLP  
Chartered Accountants and Statutory Auditor  
Newcastle upon Tyne  
United Kingdom

25 April 2018

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|                                 | Notes | 2017<br>£'000         | 2016<br>£'000         |
|---------------------------------|-------|-----------------------|-----------------------|
| <b>CONTINUING OPERATIONS</b>    |       |                       |                       |
| Revenue                         | 3     | 781,383               | 768,468               |
| Cost of sales                   |       | <u>(55,254)</u>       | <u>(57,600)</u>       |
| <b>GROSS PROFIT</b>             |       | <b>726,129</b>        | <b>710,868</b>        |
| Operating expenses              | 9     | <u>(369,620)</u>      | <u>(355,203)</u>      |
| <b>OPERATING PROFIT</b>         |       | <b>356,620</b>        | <b>355,665</b>        |
| Other gains                     |       | 719                   | 1,005                 |
| Finance costs                   | 5     | <u>(101,066)</u>      | <u>(97,819)</u>       |
| Finance income                  | 5     | <u>826</u>            | <u>1,343</u>          |
| <b>PROFIT BEFORE INCOME TAX</b> | 6     | <b>256,988</b>        | <b>260,194</b>        |
| Income tax                      | 7     | <u>(52,418)</u>       | <u>(5,847)</u>        |
| <b>PROFIT FOR THE YEAR</b>      |       | <b><u>204,570</u></b> | <b><u>254,347</u></b> |
| Profit attributable to:         |       |                       |                       |
| Owners of the parent            |       | 202,901               | 252,137               |
| Non-controlling interests       |       | <u>1,669</u>          | <u>2,210</u>          |
|                                 |       | <b><u>204,570</u></b> | <b><u>254,347</u></b> |

The notes on pages 36 to 90 form part of these financial statements

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|  | 2017<br>£'000         | 2016<br>£'000          |
|--|-----------------------|------------------------|
| <b>PROFIT FOR THE YEAR</b>   | <b>204,570</b>        | <b>254,347</b>         |
| <b>OTHER COMPREHENSIVE INCOME</b>  |                       |                        |
| <b>Item that will not be reclassified to profit or loss:</b>                 |                       |                        |
| Employee benefit obligation  | 57,800                | (84,700)               |
| Income tax relating to item of other comprehensive income                    | <u>(9,262)</u>        | <u>14,197</u>          |
|  | <b>48,538</b>         | <b>(70,503)</b>        |
| <b>Items that may be reclassified subsequently to profit or loss:</b>        |                       |                        |
| Exchange difference on translation of foreign operations                     | (74)                  | 4,630                  |
| Cash flow hedge  | (346)                 | -                      |
| Income tax relating to items of other comprehensive income                   | <u>59</u>             | <u>-</u>               |
|  | <b>(361)</b>          | <b>4,630</b>           |
| <b>OTHER COMPREHENSIVE INCOME/(LOSS) FOR<br/>THE YEAR, NET OF INCOME TAX</b> | <b><u>48,177</u></b>  | <b><u>(65,873)</u></b> |
| <b>TOTAL COMPREHENSIVE INCOME FOR THE<br/>YEAR</b>                           | <b><u>252,747</u></b> | <b><u>188,474</u></b>  |
| <br>Total comprehensive income attributable to:                              |                       |                        |
| Owners of the parent   | 251,078               | 186,264                |
| Non-controlling interests  | <u>1,669</u>          | <u>2,210</u>           |
|  | <b><u>252,747</u></b> | <b><u>188,474</u></b>  |

The notes on pages 36 to 90 form part of these financial statements

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
AS AT 31 DECEMBER 2017**

|                               | Notes | 2017<br>£'000           | 2016<br>£'000           |
|-------------------------------|-------|-------------------------|-------------------------|
| <b>ASSETS</b>                 |       |                         |                         |
| <b>NON-CURRENT ASSETS</b>     |       |                         |                         |
| Goodwill                      | 10    | 248,843                 | 248,843                 |
| Intangible assets             | 11    | 52,202                  | 42,361                  |
| Property, plant and equipment | 12    | 5,810,688               | 5,478,204               |
| Investments                   | 13    | 22,671                  | 21,155                  |
| Pension asset                 | 25    | 116,900                 | 31,500                  |
| Trade and other receivables   | 15    | 6,358                   | 8,406                   |
| Tax receivable                |       | 617                     | 627                     |
|                               |       | <u>6,258,279</u>        | <u>5,831,096</u>        |
| <b>CURRENT ASSETS</b>         |       |                         |                         |
| Inventories                   | 14    | 14,128                  | 13,101                  |
| Trade and other receivables   | 15    | 161,430                 | 153,387                 |
| Tax receivable                |       | 94                      | 757                     |
| Cash and cash equivalents     | 16    | 40,435                  | 52,937                  |
| Restricted cash               | 17    | 2,182                   | -                       |
|                               |       | <u>218,269</u>          | <u>220,182</u>          |
| <b>TOTAL ASSETS</b>           |       | <u><b>6,476,548</b></u> | <u><b>6,051,278</b></u> |
| <b>EQUITY</b>                 |       |                         |                         |
| <b>SHAREHOLDERS' EQUITY</b>   |       |                         |                         |
| Called up share capital       | 19    | 354,550                 | 354,550                 |
| Share premium                 | 20    | (810)                   | (810)                   |
| Hedging reserves              | 20    | (287)                   | -                       |
| Foreign exchange reserves     | 20    | (2,153)                 | (2,079)                 |
| Retained earnings             | 20    | <u>2,019,414</u>        | <u>1,817,975</u>        |
|                               |       | <b>2,370,714</b>        | <b>2,169,636</b>        |
| Non-controlling interests     | 18    | <u>32,846</u>           | <u>31,177</u>           |
| <b>TOTAL EQUITY</b>           |       | <u><b>2,403,560</b></u> | <u><b>2,200,813</b></u> |

The notes on pages 36 to 90 form part of these financial statements

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION - continued  
AS AT 31 DECEMBER 2017**

|                                     | Notes | 2017<br>£'000    | 2016<br>£'000    |
|-------------------------------------|-------|------------------|------------------|
| <b>LIABILITIES</b>                  |       |                  |                  |
| <b>NON-CURRENT LIABILITIES</b>      |       |                  |                  |
| Trade and other payables            | 21    | 1,374,380        | 1,337,735        |
| Borrowings                          | 22    | 2,042,865        | 1,938,914        |
| Derivative liability                | 23    | 327              | -                |
| Deferred tax                        | 26    | 243,553          | 230,420          |
| Provisions                          | 25    | 6,247            | 4,763            |
|                                     |       | <u>3,668,448</u> | <u>3,511,832</u> |
| <b>CURRENT LIABILITIES</b>          |       |                  |                  |
| Trade and other payables            | 21    | 277,191          | 259,529          |
| Borrowings                          | 22    | 101,799          | 54,162           |
| Derivative liability                | 23    | 19               | -                |
| Tax payable                         |       | 24,557           | 22,259           |
| Provisions                          | 25    | 2,050            | 2,683            |
|                                     |       | <u>405,616</u>   | <u>338,633</u>   |
| <b>TOTAL LIABILITIES</b>            |       | <u>4,072,988</u> | <u>3,850,465</u> |
| <b>TOTAL EQUITY AND LIABILITIES</b> |       | <u>6,476,548</u> | <u>6,051,278</u> |

The financial statements were approved by the Board of Directors on 24 April 2018 and were signed on its behalf by:



P A Jones  
Director

The notes on pages 36 to 90 form part of these financial statements

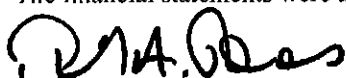
**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**COMPANY STATEMENT OF FINANCIAL POSITION  
AS AT 31 DECEMBER 2017**

|                                     | Notes | 2017<br>£'000         | 2016<br>£'000         |
|-------------------------------------|-------|-----------------------|-----------------------|
| <b>ASSETS</b>                       |       |                       |                       |
| <b>NON-CURRENT ASSETS</b>           |       |                       |                       |
| Investments                         | 13    | 376,289               | 376,289               |
| Trade and other receivables         | 15    | <u>264,158</u>        | <u>264,158</u>        |
|                                     |       | <u>640,447</u>        | <u>640,447</u>        |
| <b>CURRENT ASSETS</b>               |       |                       |                       |
| Trade and other receivables         | 15    | 101                   | 101                   |
| Cash and cash equivalents           | 16    | -                     | <u>27,377</u>         |
|                                     |       | <u>101</u>            | <u>27,478</u>         |
| <b>TOTAL ASSETS</b>                 |       | <u><u>640,548</u></u> | <u><u>667,925</u></u> |
| <b>EQUITY</b>                       |       |                       |                       |
| <b>SHAREHOLDERS' EQUITY</b>         |       |                       |                       |
| Called up share capital             | 19    | 354,550               | 354,550               |
| Retained earnings                   | 20    | <u>61,888</u>         | <u>108,583</u>        |
| <b>TOTAL EQUITY</b>                 |       | <u><u>416,438</u></u> | <u><u>463,133</u></u> |
| <b>LIABILITIES</b>                  |       |                       |                       |
| <b>NON-CURRENT LIABILITIES</b>      |       |                       |                       |
| Borrowings                          | 22    | <u>196,496</u>        | <u>195,953</u>        |
| <b>CURRENT LIABILITIES</b>          |       |                       |                       |
| Trade and other payables            | 21    | 11,211                | 8,034                 |
| Borrowings                          | 22    | 13,331                | 644                   |
| Tax payable                         |       | <u>3,072</u>          | <u>161</u>            |
|                                     |       | <u>27,614</u>         | <u>8,839</u>          |
| <b>TOTAL LIABILITIES</b>            |       | <u><u>224,110</u></u> | <u><u>204,792</u></u> |
| <b>TOTAL EQUITY AND LIABILITIES</b> |       | <u><u>640,548</u></u> | <u><u>667,925</u></u> |

As permitted by Section 408 of the Companies Act 2006, the statement of profit or loss of the Company is not presented as part of these financial statements. The Company's profit for the financial year was £3.3 million (2016: £4.8 million).

The financial statements were approved by the Board of Directors on 24 April 2018 and were signed on its behalf by:



P A Jones  
Director

The notes on pages 36 to 90 form part of these financial statements

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|                                    | <b>Called up<br/>share<br/>capital<br/>£'000</b> | <b>Retained<br/>Earnings<br/>£'000</b> | <b>Share<br/>premium<br/>£'000</b> | <b>Hedging<br/>reserve<br/>£'000</b> |
|------------------------------------|--|--|------------------------------------|--------------------------------------|
| <b>Balance at 1 January 2016</b>   | 354,550  | 1,636,341                              | (810)                              | -                                    |
| <b>Changes in equity</b>           |  |  |                                    |                                      |
| Total comprehensive income         | -  | 181,634                                | -                                  | -                                    |
| <b>Balance at 31 December 2016</b> | 354,550  | 1,817,975                              | (810)                              | -                                    |
| <b>Changes in equity</b>           |  |  |                                    |                                      |
| Dividends                          | -  | (50,000)                               | -                                  | -                                    |
| Total comprehensive income         | -  | 251,439                                | -                                  | (287)                                |
| <b>Balance at 31 December 2017</b> | 354,550  | 2,019,414                              | (810)                              | (287)                                |

|                                    | <b>Foreign<br/>exchange<br/>reserve<br/>£'000</b> | <b>Total<br/>£'000</b> | <b>Non-controlling<br/>interests<br/>£'000</b> | <b>Total<br/>equity<br/>£'000</b> |
|------------------------------------|---|------------------------|--|-----------------------------------|
| <b>Balance at 1 January 2016</b>   | (6,709)   | 1,983,372              | 28,967   | 2,012,339                         |
| <b>Changes in equity</b>           |   |                        |  |                                   |
| Total comprehensive income         | 4,630   | 186,264                | 2,210  | 188,474                           |
| <b>Balance at 31 December 2016</b> | (2,079)   | 2,169,636              | 31,177   | 2,200,813                         |
| <b>Changes in equity</b>           |   |                        |  |                                   |
| Dividends                          | -   | (50,000)               | -  | (50,000)                          |
| Total comprehensive income         | (74)  | 251,078                | 1,669  | 252,747                           |
| <b>Balance at 31 December 2017</b> | (2,153)   | 2,370,714              | 32,846   | 2,403,560                         |

The notes on pages 36 to 90 form part of these financial statements

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**COMPANY STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|                                    | <b>Called up<br/>share<br/>capital<br/>£'000</b> | <b>Retained<br/>earnings<br/>£'000</b> | <b>Total<br/>equity<br/>£'000</b> |
|------------------------------------|--|--|-----------------------------------|
| <b>Balance at 1 January 2016</b>   | 354,550  | 103,736                                | 458,286                           |
| <b>Changes in equity</b>           |  |  |                                   |
| Total comprehensive income         | -  | 4,847                                  | 4,847                             |
| <b>Balance at 31 December 2016</b> | 354,550  | 108,583                                | 463,133                           |
| <b>Changes in equity</b>           |  |  |                                   |
| Dividends                          | -  | (50,000)                               | (50,000)                          |
| Total comprehensive income         | -  | 3,305                                  | 3,305                             |
| <b>Balance at 31 December 2017</b> | 354,550  | 61,888                                 | 416,438                           |

The notes on pages 36 to 90 form part of these financial statements

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|   | Notes | 2017<br>£'000    | 2016<br>£'000    |
|---|-------|------------------|------------------|
| <b>Cash flows from operating activities</b>           |       |                  |                  |
| Cash generated from operations                        | 30    | 478,630          | 479,575          |
| Interest paid   |       | (106,003)        | (102,024)        |
| Dividends received                                    |       | 100              | 80               |
| Interest received                                     |       | 108              | 91               |
| Tax paid  |       | <u>(45,515)</u>  | <u>(1,435)</u>   |
| Net cash from operating activities                    |       | <u>327,320</u>   | <u>376,287</u>   |
| <b>Cash flows used in investing activities</b>        |       |                  |                  |
| Purchase of intangible fixed assets                   |       | (14,547)         | (19,757)         |
| Purchase of property, plant and equipment             |       | (537,502)        | (502,617)        |
| Proceeds from sale of assets                          |       | 783              | 978              |
| Investment in associate                               |       | (1,509)          | (5,779)          |
| Dividends received from joint ventures                |       | 510              | 491              |
| Receipt of customer contributions                     |       | <u>109,258</u>   | <u>95,439</u>    |
| Net cash used in investing activities                 |       | <u>(443,007)</u> | <u>(431,245)</u> |
| <b>Cash flows from financing activities</b>           |       |                  |                  |
| New loans in year                                     |       | 155,367          | 50,000           |
| Movement in restricted cash                           |       | (2,182)          | -                |
| Equity dividends paid                                 |       | <u>(50,000)</u>  | <u>-</u>         |
| Net cash from financing activities                    |       | <u>103,185</u>   | <u>50,000</u>    |
| <b>Decrease in cash and cash equivalents</b>          |       | <u>(12,502)</u>  | <u>(4,958)</u>   |
| <b>Cash and cash equivalents at beginning of year</b> |       | <u>52,937</u>    | <u>57,895</u>    |
| <b>Cash and cash equivalents at end of year</b>       |       | <u>40,435</u>    | <u>52,937</u>    |

The notes on pages 36 to 90 form part of these financial statements

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**COMPANY STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

|  | Notes | 2017<br>£'000   | 2016<br>£'000 |
|--|-------|-----------------|---------------|
| <b>Cash flows from operating activities</b>      |       |                 |               |
| Cash generated from operations                   | 30    | 3,661           | 3,494         |
| Interest paid                                    |       | (14,524)        | (15,005)      |
| Interest received                                |       | 18,541          | 18,584        |
| Dividends received                               |       | 2,888           | 2,362         |
| Tax paid   |       | (630)           | (607)         |
| Net cash from operating activities               |       | <u>9,936</u>    | <u>8,828</u>  |
| <b>Cash flows used in financing activities</b>   |       |                 |               |
| Movements in loans from Group                    |       | 12,687          | -             |
| Equity dividends paid                            |       | (50,000)        | -             |
| Net cash used in financing activities            |       | <u>(37,313)</u> | <u>-</u>      |
| (Decrease)/increase in cash and cash equivalents |       | (27,377)        | 8,828         |
| Cash and cash equivalents at beginning of year   |       | <u>27,377</u>   | <u>18,549</u> |
| Cash and cash equivalents at end of year         |       | <u>-</u>        | <u>27,377</u> |

The notes on pages 36 to 90 form part of these financial statements

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**1. GENERAL INFORMATION**

Northern Powergrid Holdings Company (the "Company") is a private company limited by shares incorporated in England and Wales. The address of the registered office is Lloyds Court, 78 Grey Street, Newcastle Upon Tyne, NE1 6AF.

The nature of the Group's business model, strategic objectives, operations and activities are set out in the Strategic Report.

**2. ACCOUNTING POLICIES**

**Accounting convention and basis of preparation**

These financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"). These financial statements have also been prepared in accordance with IFRSs as adopted by the European Union, and with those parts of the Companies Act 2006 (the "Act") that are applicable to companies reporting under IFRS. The Company's financial statements have also been prepared in accordance with IFRS, as applied in accordance with the provisions of the Act. The directors have taken advantage of the exemption offered by Section 408 of the Act not to present a separate statement of profit or loss for the Company.

The financial statements have been prepared under the historical cost convention. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for leasing transactions which are in the scope of IAS 17, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 or value in use in IAS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

**Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries made up to 31 December each year. Control is achieved where the Company has power over the investee, is exposed, or has rights, to variable returns from its involvement with the investee, and has the ability to use its power to affect its returns. There has been no change in control during the year.

Entities not controlled by the Company and its subsidiaries are recognised at their fair value through profit or loss.

Non-controlling interest in subsidiaries are identified separately from the Group's equity.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Investments in associates and joint ventures**

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies. A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have the rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates or joint ventures are incorporated in these consolidated financial statements using the equity method of accounting except when classified as held for sale. Investments in associates or joint venture entities are initially recognised at cost and adjusted thereafter to recognise the Group's share of profit or loss and other comprehensive income of the associate or joint venture. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture, the Group discontinues recognising its share of future losses.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Fixed asset investments are stated at cost less provision or amounts written off for impairment in value.

**Investments in joint operations**

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Exploration, development and production activities are conducted as co-licensee in joint ventures with other similar companies. The accounts reflect the relevant proportions of production, capital expenditure, operating costs and current assets and liabilities applicable to the Group's interests.

**Application of new and revised IFRS**

In the current year, the Company has a number of amendments to IFRS issued by the International Accounting Standards Board ("IASB") that are mandatorily effective for an accounting period that begins on or after 1 January 2017:

**Amendments to IAS 1**

The amendments clarify that an entity need not provide specific disclosure required by an IFRS if the information resulting from that disclosure is not material, and give guidance on the bases of aggregating and disaggregating information for disclosure purposes.

In addition the amendments clarify that an entity's share of its other comprehensive income of associates and joint ventures accounted for using the equity method should be presented separately from those arising from the Group.

The adoption of these amendments has not resulted in any impact on the financial performance or financial position of the Group.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Amendments to IAS 7**

The amendments require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities. The directors of the Company do not anticipate the application of these amendments has had no material impact on the Company's financial statements.

**Amendments to IAS 12**

The amendments to IAS 12 Income Taxes clarify when a deferred tax asset should be recognised for unrealised losses. The application of the amendments has not resulted in any impact on the financial performance or financial position of the Company.

**Amendments to IAS 16 and IAS 38**

The amendments to IAS 16 prohibit entities from using a revenue based depreciation method for items of property, plant and equipment. The amendments to IAS 38 introduce a rebuttable presumption that revenue is not an appropriate basis for amortisation of an intangible asset. As the Group already uses the straight-line method for depreciation and amortisation for its property, plant and equipment and intangible assets, respectively, the adoption of these amendments has had no impact on the Group's consolidated financial statements.

**Amendments to IAS 27**

The amendments focus on separate financial statements and allow the use of the equity method in such statements. Specifically amendments allow an entity to account for investments in subsidiaries, associates and joint ventures in its separate financial statements. Additionally the amendments also clarify that when a parent ceases to be an investment entity, or becomes an investment entity, it should account for the change from the date when the change in status occurs. The adoption of the amendments has had no impact on the Company's separate financial statements as the Company accounts for investments in subsidiaries and associates at cost.

**Annual Improvements to IFRSs 2014-2016 Cycle**

The annual improvements to IFRSs 2014-2016 Cycle include a number of amendments to IFRSs. The application of these amendments has had no effect on the Company's financial statement.

**New and revised standards in issue but not yet effective**

The Company has not applied the following new and revised IFRS that have been issued but are not yet effective for the year ended 31 December 2017:

**IFRS 9 - Financial Instruments (1 January 2018)**

A revised version of IFRS 9, Financial Instruments, was issued in July 2014 mainly to include:

- a) impairment requirements for financial assets; and
- b) limited amendments to the classification and measurement requirements by introducing a 'fair value through other comprehensive income' ("FVTOCI") measurement category for certain simple debt instruments.

The directors of the Company anticipate that the application of IFRS 9 in the future is unlikely to have a material impact on amounts reported in respect of the Company's financial assets and financial liabilities.

**IFRS 15 - Revenue from Contracts with Customers (1 January 2018)**

In May 2014, IFRS 15, Revenue from Contracts with Customers, was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. IFRS 15 will supersede the current revenue recognition guidance including IAS 11 Construction Contracts, IAS 18 Revenue and the related Interpretations.

The core principle of IFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Under IFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

2. ACCOUNTING POLICIES - continued

**IFRS 15 - Revenue from Contracts with Customers (1 January 2018) - continued**

Far more prescriptive guidance has been added in IFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by IFRS 15. On the whole the directors anticipate that the application of IFRS 15 will not have a material impact on the Company's financial statements, however there is ongoing discussion in the industry and amongst the accounting professions to consider the appropriate accounting treatment for customer contributions towards distribution system assets. We continue to engage in these conversations and will evaluate and conclude prior to the application of the standard.

**IFRS 16 - Leases (1 January 2019)**

IFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. IFRS 16 will supersede the current lease guidance including IAS 17 Leases and the related interpretations when it becomes effective.

IFRS 16 distinguishes between leases and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions between operating leases and finance leases are removed for lessee accounting, and is replaced by a model where right-of-use asset and a corresponding liability have to be recognised for all leases by lessees except for short term leases and leases of low-value assets.

As of 31 December 2017, the Company has non-cancellable operating lease commitments of £32.9 million, IAS 17 does not require recognition of any right-of-use asset or liability for future payments for these leases.

A preliminary assessment indicates that these arrangements will meet the definition of a lease under IFRS 16, and hence the Company will recognise a right-of-use asset and corresponding liability in respect of all these leases unless they qualify for low-value or short-term leases upon the application of IFRS 16. The directors of the Company anticipate that the application of IFRS 16 is unlikely to have a material impact on amounts reported in the statement of profit or loss.

**Critical judgements in applying accounting policies**

The following are the critical judgements, apart from those involving estimations, that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on amounts recognised in the consolidated financial statements:

- The split of operating and capital expenditure and the allocation of overheads to property, plant and equipment:

The allocation of overheads to capital is derived from a detailed analysis of the costs and their cost drivers which is reviewed on annual basis. The percentage allocation of overheads across the workstream categories are obtained from section managers who are asked to provide reasoning and supporting evidence for the allocation. Finance then undertake a financial impact assessment review and the rationale to ensure it complies with IFRS:

The amount of overheads capitalised in the year was £40.0 million (2016: £38.3million).

**Key sources of estimation uncertainty**

The following are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

- Assumptions used when evaluation long-term pension plans - these assumptions and their possible impacts are disclosed in note 27.
- Impairment of goodwill evaluation - Determining whether goodwill is impaired requires an estimation of the value in use of cash generating units to which goodwill has been allocated. The carrying amount of goodwill at the balance sheet date was £248.8m. Details of goodwill impairment calculations are set out in note 10.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Revenue**

Revenue is only recognised when the risks and rewards of ownership have been transferred to a third party. No revenue is recognised where there are significant uncertainties regarding the consideration to be received or the costs associated with the transaction.

Revenue is measured at the fair value of consideration received or receivable.

Revenue represents charges for the use of the Group's distribution network, amortisation of customer contributions and the invoiced value of other goods sold and services provided, exclusive of value added tax.

Revenues from charges to end customers for the use of the Group's distribution network include estimates of the units distributed. The estimated usage is based on historic data, judgement and assumptions. Revenues are gradually adjusted to reflect actual usage in the period during which actual meter readings are obtained.

Any under or over-recovery of allowed distribution network revenues as prescribed by Ofgem is not provided for in the financial statements and will be recovered/repaid through future tariffs.

Customer contributions towards distribution system assets are included in deferred revenue. The Group's policy is to credit the customer contribution to revenue on a straight-line basis, in line with the useful life of the distribution system assets.

Income from credit sale charges is apportioned in the statement of profit or loss over the period of the sales agreements.

Revenue from the sale of gas is measured at the fair value of the consideration receivable, principally from the Group's share of production from its field interests, net of value added tax.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

**Construction contracts**

Where the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the end of the reporting period, based on the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customer.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of the costs incurred where it is probable they will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

When contract costs incurred to date plus recognised profits less recognised losses exceed progress billings, the surplus is shown as amounts due from customers for contract work. For contracts where progress billings exceed contract costs incurred to date plus recognised profits less recognised losses, the surplus is shown as the amounts due to customers for contract work. Amounts received before the related work is performed are included in the consolidated statement of financial position, as a liability, as advances received. Amounts billed for work performed but not yet paid by the customer are included in the consolidated statement of financial position under trade and other receivables.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Operating profit**

Operating profit is stated after charging restructuring costs and after the share of results of associates but before investment income and finance costs.

**Goodwill**

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination. A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised directly in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

**Investments in subsidiaries**

Investments in subsidiaries are accounted for at cost less impairment.

**Oil and gas assets**

Exploration and appraisal costs are accounted for on the successful efforts basis. All costs relating to licence and data acquisition, geological and geophysical activity and exploration and appraisal drilling are initially capitalised as intangible oil and gas assets pending determination of the commercial potential of the relevant oil and gas properties. Exploration costs, which are not incurred under a specific licence, are written off in the year incurred. If prospects are subsequently deemed to be unsuccessful on completion of evaluation, the associated costs are charged to the statement of profit or loss in the year in which that determination is made. If the prospects are deemed to be commercially viable, such costs are transferred to tangible oil and gas assets under property, plant and equipment.

Depreciation, depletion and amortisation for oil and gas properties is calculated on a unit-of-production basis, using the ratio of oil and gas production in the period to the estimated quantities of proven and probable reserves at the end of the period plus production in the period, on a field-by-field basis. Proven and probable reserve estimates are based on a number of underlying assumptions including oil and gas prices, future costs, oil and gas in place and reservoir performance, which are inherently uncertain. Management uses established industry techniques to generate its estimates and regularly references its estimates against those of joint venture partners or external consultants. However, the amount of reserves that will ultimately be recovered from any field cannot be known with certainty until the end of the field's life.

Where there has been a change in economic or commercial conditions that indicates a possible impairment in a field, the recoverability of the net book value relating to that field, less any provisions for decommissioning costs, is assessed by comparison with the estimated discounted future net cash flows based on management's expectations of future gas and oil prices and future costs. Any impairment identified is charged to the statement of profit or loss as additional depreciation. Where conditions giving rise to impairment subsequently reverse, the effect of the impairment charge is also reversed as a credit to the statement of profit or loss.

**Software development costs**

Costs in respect of major developments are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over the estimated useful life of the software of up to 15 years. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

2. ACCOUNTING POLICIES - continued

**Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use are added to the cost of those assets, until such time as the assets are substantially ready for their intended use.

All other borrowing costs are recognised in profit or loss in the period which they are incurred.

**Property, plant and equipment**

Property, plant and equipment is stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes the purchase price of the asset and any costs, including internal employee and other costs, directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives, using the straight-line method:

Distribution system:

Distribution system assets 45 years

Distributed generation assets 15 years

Information technology equipment included in distribution system assets up to 10 years

Metering equipment up to 10 years

Non-operational land & buildings:

Buildings - freehold up to 60 years

Buildings - leasehold lower of lease period or 60 years

Fixtures and equipment: up to 10 years

Freehold land is not depreciated.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any material changes in those estimates accounted for on a prospective basis. Due to the significance of the Company's investment in property, plant and equipment, variations in estimates could impact operating results both positively and negatively although, historically, few changes have been required.

Assets in the course of construction are carried at cost, less any recognised impairment loss. Costs include professional fees, and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Such assets are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation on these assets, on the same basis as other assets, commences when the assets are commissioned. Assets are derecognised when they are disposed of profit or loss on disposal is recognised in other gains on the statement of profit or loss.

**Impairment of tangible and intangible assets**

At the balance sheet date, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

An intangible asset with an indefinite useful life is tested for impairment at least annually and whenever there is an indication that the asset may be impaired.

Where the recoverable amount is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Internally-generated intangible assets**

An internally generated intangible asset arising from development is recognised if the conditions set out in IAS 38 relating to the recognition of intangible assets are met. The amount initially recognised for internally-generated intangible asset is the sum of expenditure incurred from the date when the intangible asset first meets the recognition criteria. Amortisation is recognised on a straight-line basis over their estimated useful lives.

**Financial instruments**

Financial assets and financial liabilities are recognised on the statement of financial position when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Financial liabilities are either recognised as financial liabilities at fair value through profit or loss, or as other liabilities. A financial liability is classified at FVTPL when the financial liability is either held for trading or it is designated at FVTPL. An asset is designated at FVTPL if such designation eliminates or substantially reduces a measurement or recognition inconsistency that would otherwise arise.

Other financial liabilities, including borrowings, are initially recognised at fair value, net of transaction costs and subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

**Derivative Financial Instruments**

Derivative financial instruments are initially recognised at fair value and subsequently remeasured at fair value at each reporting date. Changes in fair values are recorded in the period they arise, in either the income statement or other comprehensive income depending on the applicable accounting standards. Where the fair value of a derivative is positive it is carried as a derivative asset, and where negative as a derivative liability. The fair value of the financial derivatives is calculated by discounting all future cash flows using the market yield curve at the reporting date. The market yield curve for each currency is obtained from external sources. In the absence of sufficient market data, fair values would be based on the quoted market price of similar derivatives.

The Group designates certain hedging instruments as cash flow hedges. At inception of the hedge and on an ongoing basis the Group documents whether the hedging instrument is highly effective in offsetting changes in cash flows of the hedged item. The effective portion of changes in fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is immediately recognised in profit or loss. Amounts previously recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item is recognised in profit or loss. Hedge accounting is discontinued when the Group revokes the hedging relationship, the hedging instrument expires or no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income at that time is accumulated in equity and is recognised when the forecast transaction is ultimately recognised in profit or loss.

**Inventories**

Inventories are stated at the lower of cost and net realisable value. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Raw materials and goods for resale are valued at purchase cost on an average price basis. Work in progress is valued at the cost of direct materials and labour plus attributable overheads based on the normal level of activity less progress payments.

Assets held for sale comprise of leased vehicles which have been returned to the Group at the end of the lease agreement and are stated at the lower of the value attributed to the vehicle under the terms of the agreement or net realisable value. Net realisable value is based on estimated selling price less further costs expected to be incurred to completion and disposal. Within the statement of profit or loss, any profits or losses arising from the sale of assets held for sale are recognised in costs of sales.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Taxation**

The income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the consolidated statement of profit or loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each reporting period and reduced to the extent that that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

**Research costs**

Expenditure on research activities is written off to the statement of profit or loss in the year in which it is incurred.

Other than the software development and gas licenses, the Group and the Company do not carry out any other development activity that would give rise to an intangible asset.

**Leases**

Leases are classified as finance leases wherever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases. Further details of lease receivables are available in note 15.

Operating lease rentals are charged to the statement of profit or loss or, if applicable, charged to property, plant and equipment on a straight-line basis over the lease term. No incentives are received to enter into leases. Further details of leasing agreements are available in note 23.

**Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material). When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Provisions - continued**

Provisions for decommissioning costs are recorded at the present value of the expenditures expected to be required to settle the Group's future obligations, to the extent of any damage, which has been caused to date and taking risks and uncertainties into account in reaching the best estimate of the provision. These provisions have been created based on the Group's internal estimates and, where available, operators' estimates. Assumptions, based on the current economic environment, have been made, which management believe are a reasonable basis upon which to estimate the future liability.

A decommissioning asset is also established, since the future cost of decommissioning is regarded as part of the total investment made in order to generate future economic benefits. The decommissioning asset is then depleted in line with production volumes on a site-by-site basis.

Provisions are reviewed at the end of each reporting period to reflect the current best estimate of the cost at present value. However, actual decommissioning costs will ultimately depend upon future market prices for the necessary decommissioning works reflecting market conditions at that time. Furthermore, the timing of decommissioning is likely to depend on when the fields cease to produce at economically viable rates. This in turn will depend upon future oil and gas prices, which are inherently uncertain.

It is assumed that certain abandonment costs will be allowable for Petroleum Revenue Tax ("PRT") and corporation tax purposes when incurred.

**Financial assets**

Financial assets, including trade and other receivables and cash and cash equivalents, are classified as loans and receivables. Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

The effective interest method is a method of calculating the amortised cost of an instrument and of allocating income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the instrument to the net carrying amount on initial recognition.

Interest income is recognised by applying the effective interest rate, except for short-term receivables when the effect of discounting is immaterial.

Cash and cash equivalents (which are presented as a single class of assets on the face of the statement of financial position) comprise cash at bank and other short-term highly liquid investments with a maturity of three months or less, which are subject to an insignificant risk of changes in value.

Financial assets are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

For certain categories of financial assets, such as trade receivables, assets are assessed for impairment on a collective basis even if they were assessed not to be impaired individually. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 30 days, as well as observable changes in national or local economic conditions that correlate with default on receivables.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in the statement of profit or loss.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**2. ACCOUNTING POLICIES - continued**

**Going Concern**

The directors have, at the time of approving the financial statements, a reasonable expectation that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements. Further detail is contained within the Going Concern Statement in the Report of the Directors.

**Pensions**

The Group contributes to the DB Scheme, a defined benefit scheme.

The cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling and the return on plan assets (excluding interest) are reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying a discount rate at the beginning of the period to the net defined liability or asset. Defined benefit costs are categorised as service cost, net interest expense or income and re-measurement.

The retirement benefit obligation recognised in the statement of financial position represents the actual deficit or surplus in the Company's defined benefit plan. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The Group also participates in a defined contribution scheme. Contributions payable to the defined contribution scheme are charged to the statement of profit or loss in the year or capitalised as appropriate when employees have rendered service entitling them to the contributions.

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period in which the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service. Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service. Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

**Foreign currencies**

Transactions in foreign currencies are recognised at the rate of exchange prevailing at the date of the transaction. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at that date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

The assets and liabilities of the Group's foreign operations are translated using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the month, unless exchange rates fluctuate significantly during that year, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity (and attributed to non-controlling interests as appropriate).

**3. SEGMENTAL REPORTING**

The tables below represent the internal information provided to the President and Chief Executive Officer of the Group for the purposes of resource allocation and segmental performance appraisal. The Group operates in four principal areas of activity, those of the distribution of electricity, engineering contracting, gas exploration and smart meter rental in the United Kingdom.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**3. SEGMENTAL REPORTING - continued**

Reportable segments are those that meet two or more of the following criteria under IFRS 8:

- Its reported revenue is 10% or more of the combined revenue of all segments;
- The absolute measure of its profit or loss is 10% or more of the combined reported profit; and
- Its assets are 10% or more of the combined assets of all segments.

Northern Powergrid (Yorkshire) plc and Northern Powergrid (Northeast) Ltd are aggregated into a single operating segment, "Distribution", as they have similar economic characteristics and are similar in the nature of their products and services, their production processes, and the type of customer that utilise their products and services.

"Other" comprises engineering contracting, hydrocarbon exploration, smart Meter rental and business support units.

|  | Distribution   | Other        | Total            |
|--|----------------|--------------|------------------|
|  | 2017           | 2017         | 2017             |
|  | £m             | £m           | £m               |
| <b>REVENUE</b>                         |                |              |                  |
| External sales                         | 709.2          | 72.2         | 781.4            |
| Inter-segment sales                    | 0.9            | (0.9)        | -                |
| <b>Total revenue</b>                   | <b>710.1</b>   | <b>71.3</b>  | <b>781.4</b>     |
| <b>SEGMENT RESULTS</b>                 |                |              |                  |
| Operating profit                       | 329.9          | 26.6         | 356.6            |
| Other gains                            |                |              | 0.7              |
| Finance costs                          |                |              | (101.0)          |
| Finance income                         |                |              | 0.8              |
| <b>Profit before tax</b>               |                |              | <b>257.0</b>     |
| <b>OTHER INFORMATION</b>               |                |              |                  |
| Capital additions                      | 417.8          | 141.7        | 544.7            |
| Depreciation and amortisation          | 183.3          | 34.6         | 217.9            |
| Amortisation of deferred revenue       | (50.8)         | -            | (50.8)           |
| <b>STATEMENT OF FINANCIAL POSITION</b> |                |              |                  |
| Segment assets                         | 5,789.4        | 586.2        | 6,375.6          |
| Unallocated corporate assets           |                |              | 101.0            |
| <b>Total assets</b>                    |                |              | <b>6,476.6</b>   |
| Segment liabilities                    | (1,844.1)      | (205.6)      | (2,049.7)        |
| Unallocated corporate liabilities      |                |              | (2,023.3)        |
| <b>Total liabilities</b>               |                |              | <b>(4,073.0)</b> |
| <b>Net assets by segment</b>           | <b>3,945.3</b> | <b>380.6</b> | <b>4,325.9</b>   |
| Unallocated net corporate liabilities  |                |              | (1,922.3)        |
| <b>Total net assets</b>                |                |              | <b>2,403.6</b>   |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

3. SEGMENTAL REPORTING - continued

|                                       | Distribution<br>2016<br>£m | Other<br>2016<br>£m | Total<br>2016<br>£m |
|---------------------------------------|----------------------------|---------------------|---------------------|
| REVENUE                               |                            |                     |                     |
| External sales                        | 718.8                      | 49.7                | 768.5               |
| Inter-segment sales                   | 1.0                        | (1.0)               | -                   |
| Total revenue                         | <u>719.8</u>               | <u>48.7</u>         | <u>768.5</u>        |
| SEGMENT RESULTS                       |                            |                     |                     |
| Operating profit                      | <u>358.3</u>               | <u>(2.6)</u>        | 355.7               |
| Other gains                           |                            |                     | 1.0                 |
| Finance costs                         |                            |                     | (97.8)              |
| Finance income                        |                            |                     | <u>1.3</u>          |
| Profit before tax                     |                            |                     | <u>260.2</u>        |
| OTHER INFORMATION                     |                            |                     |                     |
| Capital additions                     | 428.9                      | 93.7                | 522.6               |
| Depreciation and amortisation         | 174.2                      | 34.9                | 210.5               |
| Amortisation of deferred revenue      | <u>(47.2)</u>              | <u>-</u>            | <u>(47.2)</u>       |
| STATEMENT OF FINANCIAL POSITION       |                            |                     |                     |
| Segment assets                        | <u>5,464.1</u>             | <u>384.1</u>        | 5,848.2             |
| Unallocated corporate assets          |                            |                     | <u>203.1</u>        |
| Total assets                          |                            |                     | <u>6,051.3</u>      |
| Segment liabilities                   | <u>(1,690.3)</u>           | <u>(49.3)</u>       | (1,739.6)           |
| Unallocated corporate liabilities     |                            |                     | <u>(2,110.9)</u>    |
| Total liabilities                     |                            |                     | <u>(3,850.5)</u>    |
| Net assets by segment                 | <u>3,773.8</u>             | <u>334.8</u>        | 4,108.6             |
| Unallocated net corporate liabilities |                            |                     | <u>(1,907.8)</u>    |
| Total net assets                      |                            |                     | <u>2,200.8</u>      |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

3. SEGMENTAL REPORTING - continued

|                         | 2017<br>£'000  | 2016<br>£'000. |
|-------------------------|----------------|----------------|
| Distribution revenue    | 709,248        | 718,848        |
| Engineering contracting | 28,953         | 27,811         |
| Meter asset rental      | 37,482         | 19,183         |
| Other                   | 5,700          | 2,626          |
|                         | <u>781,383</u> | <u>768,468</u> |

External sales to RWE Npower plc in 2017 of £161.5 million (2016: £177.2 million) and to British Gas plc in 2017 of £116.8 million (2016: £128.8 million) are included within the Distribution segment.

Sale and purchases between different segments are made at commercial prices. Unallocated net corporate assets and liabilities include cash and cash equivalents of £42.6 million (2016: £57.9 million), borrowings of £1,896.5 million (2016: £1,944.7 million) and taxation of £268.2 million (2016: £261.1 million).

4. EMPLOYEES AND DIRECTORS

|   | 2017<br>£'000   | 2016<br>£'000   |
|---|-----------------|-----------------|
| Salaries                                      | 120,272         | 122,618         |
| Social security costs                         | 13,563          | 13,506          |
| Defined benefit pension costs                 | 14,833          | 12,511          |
| Defined contribution pension costs            | 4,990           | 4,244           |
|   | <u>153,658</u>  | <u>152,919</u>  |
| Less charged to property, plant and equipment | <u>(90,550)</u> | <u>(92,447)</u> |
|   | <u>63,108</u>   | <u>60,472</u>   |

A large proportion of the Group's employees are members of the DB Scheme, details of which are given in the Employee Benefit Obligations note 27.

The average monthly number of employees during the year was:

|   | 2017<br>No.  | 2016<br>No.  |
|---|--------------|--------------|
| Distribution                            | 2,241        | 2,244        |
| Engineering Contracting                 | 170          | 170          |
| Hydrocarbon exploration and development | 19           | 23           |
| Other                                   | 29           | 48           |
|   | <u>2,492</u> | <u>2,485</u> |

The Company had no employees in the years ended 31 December 2017 and 31 December 2016.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

4. EMPLOYEES AND DIRECTORS – continued

DIRECTORS' REMUNERATION

|  | 2017<br>£'000 | 2016<br>£'000 |
|--|---------------|---------------|
| Highest Paid:  |               |               |
| Short-term employee benefits                               | 784           | 668           |
| Post-employment benefits                                   | -             | 22            |
| Other long-term benefits                                   | 911           | 774           |
|  | <u>1,695</u>  | <u>1,464</u>  |
| Total:   |               |               |
| Short-term employee benefits                               | 981           | 867           |
| Post-employment benefits                                   | -             | 22            |
| Other long-term benefits                                   | 979           | 883           |
|  | <u>1,960</u>  | <u>1,772</u>  |
| Directors who are members of a defined contribution scheme | 1             | 1             |
| Directors who are a member of a defined benefit scheme     | -             | -             |
| Accrued pension benefit relating to highest paid director  | -             | -             |

OTHER KEY PERSONNEL REMUNERATION

|                              | 2017<br>£'000 | 2016<br>£'000 |
|------------------------------|---------------|---------------|
| Total:                       |               |               |
| Short-term employee benefits | 1,317         | 1,267         |
| Post-employment benefits     | 252           | 242           |
| Other long-term benefits     | 790           | 816           |
|                              | <u>2,359</u>  | <u>2,325</u>  |

Other key personnel includes a number of senior functional managers who, whilst not board directors, have authority and responsibility for planning, directing and controlling the activities of the Group.

5. NET FINANCE COSTS

|                           | 2017<br>£'000 | 2016<br>£'000 |
|---------------------------|---------------|---------------|
| Finance income:           |               |               |
| Dividends received        | 99            | 73            |
| Interest in joint venture | 619           | 254           |
| Interest on tax refund    | -             | 925           |
| Deposit account interest  | 108           | 91            |
|                           | <u>826</u>    | <u>1,343</u>  |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

5. NET FINANCE COSTS - continued

|                                     | 2017<br>£'000  | 2016<br>£'000 |
|-------------------------------------|----------------|---------------|
| Finance costs:                      |                |               |
| Bank interest                       | 472            | 218           |
| Interest payable on other loans     | 102,714        | 99,982        |
| Unwinding of discount on provisions | 62             | 71            |
| Interest in associate               | 103            | 85            |
| Preference dividends                | 2,779          | 2,779         |
| Capitalised interest                | (5,064)        | (5,316)       |
|                                     | <u>101,066</u> | <u>97,819</u> |
| Net finance costs                   | <u>100,240</u> | <u>96,476</u> |

6. PROFIT BEFORE INCOME TAX

The profit before income tax is stated after charging/(crediting):

|   | 2017<br>£'000 | 2016<br>£'000 |
|---|---------------|---------------|
| Depreciation - owned assets                         | 212,053       | 189,074       |
| Oil & gas exploration amortisation                  | 479           | 17,715        |
| Software development costs amortisation             | 4,706         | 3,730         |
| Profit on disposal of property, plant and equipment | (719)         | (1,005)       |
| Foreign exchange differences                        | (9)           | (40)          |
| Research costs                                      | 3,210         | 2,392         |
| Amortisation of deferred revenue                    | (50,792)      | (47,165)      |
| Impairment loss on trade and other receivables      | <u>1,020</u>  | <u>1,461</u>  |

Analysis of auditor's remuneration is as follows:

|   | 2017<br>£'000 | 2016<br>£'000 |
|---|---------------|---------------|
| Fees payable to the Company's auditor for the audit of the Company's annual accounts                      | 145           | 145           |
| Fees payable to the Company's auditor for the audit of the Company's subsidiaries pursuant to legislation | <u>437</u>    | <u>438</u>    |
| Total audit fees  | <u>582</u>    | <u>583</u>    |
| Audit of regulatory reporting   | 120           | 90            |
| Other services  | <u>6</u>      | <u>15</u>     |
| Total auditor's remuneration  | <u>708</u>    | <u>688</u>    |

|  | 2017<br>£'000 | 2016<br>£'000 |
|--|---------------|---------------|
| Fees payable to the Company's auditor for other services pursuant to legislation | <u>8</u>      | <u>7</u>      |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

7. INCOME TAX

Analysis of tax expense

|   | 2017<br>£'000  | 2016<br>£'000   |
|---|----------------|-----------------|
| Current tax   | 53,743         | 21,764          |
| Deferred tax  | <u>(1,325)</u> | <u>(15,917)</u> |
| Total tax expense in consolidated statement of profit or loss | <u>52,418</u>  | <u>5,847</u>    |

Factors affecting the tax expense

The tax assessed for the year is higher (2016 - lower) than the standard rate of corporation tax in the UK. The difference is explained below:

|   | 2017<br>£'000  | 2016<br>£'000  |
|---|----------------|----------------|
| Profit before income tax  | <u>256,988</u> | <u>260,194</u> |
| Profit multiplied by the standard rate of corporation tax in the UK of 19.25% (2016 – 20.00%)     | 49,470         | 52,039         |
| Effects of:   |                |                |
| Permanent items/non-taxable income  | (1,447)        | -              |
| Tax effect of result of joint venture entities  | (119)          | (51)           |
| Under/(over) provision for prior years  | 2,089          | (2,161)        |
| Release of deferred tax in respect of prior year holdover relief claims due to asset reinvestment | (1,362)        | -              |
| Agreement of prior year tax claim   | -              | (31,662)       |
| Effect of different overseas tax rates  | 131            | 866            |
| Effect of difference between current and deferred tax rate  | (1,763)        | (15,497)       |
| Non-deductible interest   | 4,514          | 556            |
| Petroleum revenue tax   | (42)           | (181)          |
| Tax losses not recognised for deferred tax purposes   | 310            | 614            |
| Pension contributions recognised in Other Comprehensive Income ("OCI")                            | 588            | 789            |
| Other   | <u>59</u>      | <u>535</u>     |
| Tax expense   | <u>52,418</u>  | <u>5,847</u>   |

Included within the prior year under-provision of £1.5m is a net current and deferred tax amount of £2.5m in relation to an initial assessment which the company has undertaken on the availability of business asset replacement relief to shelter historic chargeable gains. This under provision may reduce in future periods following the completion of the assessment by the company.

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**7. INCOME TAX - continued**

|   | 2017<br>£'000        | 2016<br>£'000       |
|---|----------------------|---------------------|
| Tax expense comprises:  |                      |                     |
| Current tax expense:  |                      |                     |
| Corporation tax charge for the year   | 50,579               | 54,707              |
| Tax effect of PRT   | (85)                 | 571                 |
| Under/(over) provision for prior years  | <u>3,249</u>         | <u>(33,514)</u>     |
| Total current tax charge  | 53,743               | 21,764              |
| Deferred tax:   |                      |                     |
| Deferred tax expenses relating to the origination and reversal of temporary differences | (1,325)              | (420)               |
| Effect of changes in legislation  | <u>-</u>             | <u>(15,497)</u>     |
| Total deferred tax credit   | <u>(1,325)</u>       | <u>(15,917)</u>     |
| Tax on profit before tax  | <u><u>52,418</u></u> | <u><u>5,847</u></u> |

The Finance No2 Act 2015 reduced the rate of corporation tax to 19% effective from 1 April 2017 and the Finance Act 2016 reduced the rate of corporation tax effective from 1 April 2020 to 17%. Accordingly, deferred tax assets and liabilities have been calculated at the tax rates which will be in force when the underlying temporary differences are expected to reverse.

**8. DIVIDENDS**

|  | 2017<br>£'000 | 2016<br>£'000 |
|--|---------------|---------------|
| Interim dividend paid: 2017: 14.1p per share (2016: nil) | <u>50,000</u> | <u>-</u>      |

**9. OPERATING EXPENSES**

Operating expenses comprise:

|                         | 2017<br>£'000         | 2016<br>£'000         |
|-------------------------|-----------------------|-----------------------|
| Distribution costs      | 255,156               | 244,018               |
| Administrative expenses | <u>114,464</u>        | <u>111,185</u>        |
|                         | <u><u>369,620</u></u> | <u><u>355,203</u></u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

10. GOODWILL

|   |                |
|---|----------------|
| <b>Group</b>                              | <b>£'000</b>   |
| <b>COST</b>                               |                |
| At 1 January 2017<br>and 31 December 2017 | <u>248,843</u> |
| <b>NET BOOK VALUE</b>                     |                |
| At 31 December 2017                       | <u>248,843</u> |
|   | <b>£'000</b>   |
| <b>COST</b>                               |                |
| At 1 January 2016<br>and 31 December 2016 | <u>248,843</u> |
| <b>NET BOOK VALUE</b>                     |                |
| At 31 December 2016                       | <u>248,843</u> |

**Group**

All of the goodwill arose on the acquisition of Yorkshire Power Group Limited prior to the adoption of IFRS by the Group. In accordance with the transitional rules on first time adoption, the allocation of goodwill to cash generating units ("CGU") has not been reassessed from that used in the previous UK GAAP accounts.

The Group's distribution activities comprise two cash generating units ("CGUs") with carrying values as follows:

|   | 2017<br>£m   | 2016<br>£m   |
|---|--------------|--------------|
| Northern Powergrid (Northeast) Limited                  | 1,846        | 1,753        |
| Northern Powergrid (Yorkshire) plc (including Goodwill) | <u>2,599</u> | <u>2,501</u> |
| Total Distribution                                      | <u>4,445</u> | <u>4,254</u> |

The carrying values of the CGUs comprise tangible and intangible assets with finite lives and are net of deferred revenues. In addition, the Northern Powergrid (Yorkshire) plc CGU includes goodwill of £248.8m (2016: £248.8m).

The Group tests goodwill annually for impairment or more frequently if there are indications that goodwill might be impaired.

The recoverable amounts of the CGUs are determined from value in use calculations. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates and expected outcomes of future distribution price control reviews.

Management estimates discount rates using pre-tax rates that reflect the current market assessments of the time value of money and the risks specific to the CGUs. Growth rate is based on long-term RPI projections adjusted for the impact on revenues of the transition to a regulatory asset life of 45 years from 20 years. The use of the ten-year plan reflects the long-term nature of the assets and associated costs as well as the regulatory environment within which future revenue is determined. The rate used to discount the cash flows applicable to Northern Powergrid (Northeast) Limited and Northern Powergrid (Yorkshire) plc was 4.9% (2016: 4.9%) pre-tax and ignoring the impact of price inflation. This rate represents the directors' estimate of the average rate of return for the Group, incorporating some degree of out-performance against Ofgem allowances.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

10. GOODWILL - continued

The forecast of cash flows for future periods is extrapolated from the mean annual cash flows of the plan based on an estimated growth rate of 3.5% (2016: 4.3%).

The application of these assumptions did not give rise to an impairment charge in 2017 (2016: £nil).

The sensitivity of changes in the assumptions used in the impairment calculation is:

|             | Rate used in calculation |                | Rate to impair |                |
|-------------|--------------------------|----------------|----------------|----------------|
|             | Northeast<br>%           | Yorkshire<br>% | Northeast<br>% | Yorkshire<br>% |
| Growth Rate | 3.50                     | 3.50           | 1.40           | 2.62           |
| WACC        | <u>4.87</u>              | <u>4.87</u>    | <u>6.47</u>    | <u>5.60</u>    |

11. INTANGIBLE ASSETS

Group

|                       | Oil & gas<br>exploration<br>£'000 | Software<br>development<br>costs<br>£'000 | Totals<br>£'000 |
|-----------------------|-----------------------------------|---|-----------------|
| <b>COST</b>           |                                   |   |                 |
| At 1 January 2017     | 65,290                            | 113,664                                   | 178,954         |
| Additions             | <u>3,609</u>                      | <u>11,417</u>                             | <u>15,026</u>   |
| At 31 December 2017   | <u>68,899</u>                     | <u>125,081</u>                            | <u>193,980</u>  |
| <b>AMORTISATION</b>   |                                   |   |                 |
| At 1 January 2017     | 63,786                            | 72,807                                    | 136,593         |
| Amortisation for year | <u>479</u>                        | <u>4,706</u>                              | <u>5,185</u>    |
| At 31 December 2017   | <u>64,265</u>                     | <u>77,513</u>                             | <u>141,778</u>  |
| <b>NET BOOK VALUE</b> |                                   |   |                 |
| At 31 December 2017   | <u>4,634</u>                      | <u>47,568</u>                             | <u>52,202</u>   |

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**11. INTANGIBLE ASSETS - continued**

|                       | Oil & gas<br>exploration<br>£'000 | Software<br>development<br>costs<br>£'000 | Totals<br>£'000 |
|-----------------------|-----------------------------------|---|-----------------|
| <b>COST</b>           |                                   |   |                 |
| At 1 January 2016     | 58,498                            | 100,700                                   | 159,198         |
| Additions             | 4,898                             | 12,964                                    | 17,862          |
| Exchange differences  | <u>1,894</u>                      | <u>-</u>                                  | <u>1,894</u>    |
| At 31 December 2016   | <u>65,290</u>                     | <u>113,664</u>                            | <u>178,954</u>  |
| <b>AMORTISATION</b>   |                                   |   |                 |
| At 1 January 2016     | 46,071                            | 69,077                                    | 115,148         |
| Amortisation for year | <u>17,715</u>                     | <u>3,730</u>                              | <u>21,445</u>   |
| At 31 December 2016   | <u>63,786</u>                     | <u>72,807</u>                             | <u>136,593</u>  |
| <b>NET BOOK VALUE</b> |                                   |   |                 |
| At 31 December 2016   | <u>1,504</u>                      | <u>40,857</u>                             | <u>42,361</u>   |

The Company had no intangible assets at 31 December 2017 (2016: £nil).

**12. PROPERTY, PLANT AND EQUIPMENT****Group**

|                        | Non<br>operational<br>land &<br>buildings<br>£'000 | Distribution<br>system<br>£'000 | Fixtures<br>and<br>fittings<br>£'000 |
|------------------------|--|---------------------------------|--------------------------------------|
| <b>COST</b>            |  |                                 |                                      |
| At 1 January 2017      | 8,229  | 6,907,188                       | 82,796                               |
| Additions              | -  | 400,286                         | 6,047                                |
| Disposals              | -  | (16,043)                        | (1,054)                              |
| Impairment             | -  | -                               | -                                    |
| Exchange differences   | <u>-</u>   | <u>-</u>                        | <u>4</u>                             |
| At 31 December 2017    | <u>8,229</u>                                       | <u>7,291,431</u>                | <u>87,793</u>                        |
| <b>DEPRECIATION</b>    |  |                                 |                                      |
| At 1 January 2017      | 4,299  | 1,620,474                       | 62,994                               |
| Charge for year        | 281  | 172,992                         | 7,381                                |
| Eliminated on disposal | -  | (16,043)                        | (1,054)                              |
| Impairment             | <u>-</u>   | <u>-</u>                        | <u>-</u>                             |
| At 31 December 2017    | <u>4,580</u>                                       | <u>1,777,423</u>                | <u>69,321</u>                        |
| <b>NET BOOK VALUE</b>  |  |                                 |                                      |
| At 31 December 2017    | <u>3,649</u>                                       | <u>5,514,008</u>                | <u>18,472</u>                        |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

12. PROPERTY, PLANT AND EQUIPMENT - continued

|                        | Metering<br>equipment<br>£'000 | Oil & gas<br>assets<br>£'000 | Totals<br>£'000  |
|------------------------|--------------------------------|------------------------------|------------------|
| <b>COST</b>            |                                |                              |                  |
| At 1 January 2017      | 305,785                        | 21,268                       | 7,325,266        |
| Additions              | 137,299                        | 1,021                        | 544,653          |
| Disposals              | -                              | -                            | (17,097)         |
| Impairments            | -                              | 702                          | 702              |
| Exchange differences   | -                              | (120)                        | (116)            |
| At 31 December 2017    | <u>443,084</u>                 | <u>22,871</u>                | <u>7,853,408</u> |
| <b>DEPRECIATION</b>    |                                |                              |                  |
| At 1 January 2017      | 151,740                        | 7,555                        | 1,847,062        |
| Charge for year        | 27,126                         | 4,273                        | 212,053          |
| Eliminated on disposal | -                              | -                            | (17,097)         |
| Impairments            | -                              | 702                          | 702              |
| At 31 December 2017    | <u>178,866</u>                 | <u>12,530</u>                | <u>2,042,720</u> |
| <b>NET BOOK VALUE</b>  |                                |                              |                  |
| At 31 December 2017    | <u>264,218</u>                 | <u>10,341</u>                | <u>5,810,688</u> |

|                        | Non<br>operational<br>land &<br>buildings<br>£'000 | Distribution<br>system<br>£'000 | Fixtures<br>and<br>fittings<br>£'000 |
|------------------------|--|---------------------------------|--------------------------------------|
| <b>COST</b>            |  |                                 |                                      |
| At 1 January 2016      | 8,229  | 6,519,917                       | 73,850                               |
| Additions              | -  | 406,511                         | 9,414                                |
| Disposals              | -  | (19,240)                        | (521)                                |
| Impairments            | -  | -                               | -                                    |
| Exchange differences   | -  | -                               | 53                                   |
| At 31 December 2016    | <u>8,229</u>                                       | <u>6,907,188</u>                | <u>82,796</u>                        |
| <b>DEPRECIATION</b>    |  |                                 |                                      |
| At 1 January 2016      | 4,016  | 1,474,248                       | 57,165                               |
| Charge for year        | 283  | 165,343                         | 6,350                                |
| Eliminated on disposal | -  | (19,117)                        | (521)                                |
| Impairments            | -  | -                               | -                                    |
| At 31 December 2016    | <u>4,299</u>                                       | <u>1,620,474</u>                | <u>62,994</u>                        |
| <b>NET BOOK VALUE</b>  |  |                                 |                                      |
| At 31 December 2016    | <u>3,930</u>                                       | <u>5,286,714</u>                | <u>19,802</u>                        |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

12. PROPERTY, PLANT AND EQUIPMENT - continued

|                        | Metering<br>equipment<br>£'000 | Oil & gas<br>assets<br>£'000 | Totals<br>£'000  |
|------------------------|--------------------------------|------------------------------|------------------|
| <b>COST</b>            |                                |                              |                  |
| At 1 January 2016      | 216,411                        | 20,831                       | 6,839,238        |
| Additions              | 89,996                         | 17                           | 505,938          |
| Disposals              | (622)                          | -                            | (20,383)         |
| Impairments            | -                              | (1,427)                      | (1,427)          |
| Exchange differences   | -                              | 1,847                        | 1,900            |
| At 31 December 2016    | <u>305,785</u>                 | <u>21,268</u>                | <u>7,325,266</u> |
| <b>DEPRECIATION</b>    |                                |                              |                  |
| At 1 January 2016      | 136,150                        | 8,096                        | 1,679,675        |
| Charge for year        | 16,212                         | 886                          | 189,074          |
| Eliminated on disposal | (622)                          | -                            | (20,260)         |
| Impairments            | -                              | (1,427)                      | (1,427)          |
| At 31 December 2016    | <u>151,740</u>                 | <u>7,555</u>                 | <u>1,847,062</u> |
| <b>NET BOOK VALUE</b>  |                                |                              |                  |
| At 31 December 2016    | <u>154,045</u>                 | <u>13,713</u>                | <u>5,478,204</u> |

Assets in the course of construction included above:

|                     | Distribution<br>system<br>£'000 | Fixtures and<br>fittings<br>£'000 | Total<br>£'000   |
|---------------------|---------------------------------|-----------------------------------|------------------|
| At 1 January 2016   | 355,282                         | -                                 | 355,282          |
| Additions           | 406,568                         | 9,335                             | 415,903          |
| Available for use   | <u>(402,414)</u>                | <u>(9,335)</u>                    | <u>(411,749)</u> |
| At 31 December 2016 | <u>359,436</u>                  | <u>-</u>                          | <u>359,436</u>   |
| Additions           | 402,739                         | 6,049                             | 408,788          |
| Available for use   | <u>(359,016)</u>                | <u>(6,049)</u>                    | <u>(365,065)</u> |
| At 31 December 2017 | <u>403,159</u>                  | <u>-</u>                          | <u>403,159</u>   |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 12. PROPERTY, PLANT AND EQUIPMENT - continued

## Group

The Group has entered into contractual commitments in relation to the future acquisition of property, plant and equipment of £39.3 million (2016: £52.8 million).

The net book value of the Group's non-operational land and buildings comprises:

|                 | 2017<br>£'000 | 2016<br>£'000 |
|-----------------|---------------|---------------|
| Freehold        | 2,243         | 2,336         |
| Long leasehold  | 1,216         | 1,296         |
| Short leasehold | 190           | 298           |
|                 | <u>3,649</u>  | <u>3,930</u>  |

The Company had no property, plant and equipment assets as at 31 December 2017 (2016: £nil).

## 13. INVESTMENTS

## Group

|   | Share of joint<br>venture's net<br>assets<br>£'000 | Share of<br>associate's net<br>assets<br>£'000 | Shares in other<br>undertakings<br>£'000 | Total<br>£'000 |
|---|--|--|--|----------------|
| At 1 January 2016                           | 3,535  | 12,142   | 21                                       | 15,699         |
| Acquisitions                                | -  | 5,779  | -  | 5,779          |
| Group's share of profit/(loss) for the year | 254  | (85)   | -  | 169            |
| Dividends                                   | (491)  | -  | -  | (491)          |
| At 31 December 2016                         | <u>3,298</u>                                       | <u>17,837</u>                                  | <u>21</u>                                | <u>21,156</u>  |
| Acquisitions                                | -  | 1,509  | -  | 1,509          |
| Group's share of profit/(loss) for the year | 619  | (103)  | -  | 516            |
| Dividends                                   | (510)  | -  | -  | (510)          |
| At 31 December 2017                         | <u>3,407</u>                                       | <u>19,243</u>                                  | <u>21</u>                                | <u>22,671</u>  |

## Company

|                     | Shares in<br>subsidiary<br>undertakings<br>£'000 |
|---------------------|--|
| At 1 January 2016   | 376,289  |
| Movement            | -  |
| At 31 December 2016 | <u>376,289</u>                                   |
| Movement            | -  |
| At 31 December 2017 | <u>376,289</u>                                   |

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**13. INVESTMENTS - continued**

Details of the investments of the Group at 31 December 2017 are listed below:

| <b>Name of company</b>  | <b>Holding of shares</b> | <b>Proportion of voting rights and shares held</b> | <b>Nature of business</b>               |
|---|--------------------------|--|---|
| <b>Subsidiary undertakings:</b>   |                          |  |   |
| <b>Held by the Company</b>  |                          |  |   |
| Northern Powergrid UK Holdings<br>(private unlimited company with share capital)  | 354,550,312 at £1        | 99%  | Holding company                         |
| Yorkshire Power Group Limited   | 23,100,001 at £1         | 5.25%  | Holding company                         |
| <b>Held by Northern Powergrid UK Holdings and its subsidiaries:</b>   |                          |  |   |
| CalEnergy Gas Limited<br>(registered office - 3rd Floor, 55 Drury Lane, London, WC2B 5SQ)                                       | 2,682,373 at £1          | 100%   | Hydrocarbon exploration and development |
| CalEnergy Gas (Holdings) Limited  | 36,000,000 at £1         | 100%   | Holding company                         |
| CalEnergy Resources Limited<br>(Preference shares)  | 17,897,530 at £1         | 100%   | Holding company                         |
| CalEnergy Resources Limited<br>(Management shares)  | 375,125 at 1p            | 100%   | Holding company                         |
| CalEnergy Resources Poland Sp. z o.o.<br>(registered office - Al. Wilanowska 206 app. 19, 02-765, Warsaw, Poland)               | 34,074 at 500PLN         | 100%   | Hydrocarbon exploration and development |
| CalEnergy Resources (Australia) Limited<br>(registered office - 3rd Floor, 55 Drury Lane, London, WC2B 5SQ)                     | 1 at £1                  | 100%   | Hydrocarbon exploration and development |
| CE Electric Services Limited  | 1 at £1                  | 100%   | Dormant                                 |
| CE Electric (Ireland) Limited<br>(registered office - C11 Gateway, Rosemount Business Park, Ballycoolin, Dublin 15, Eire)       | 2 at 1 Euro              | 100%   | In liquidation                          |
| Central PowerGrid Limited   | 1 at £1                  | 100%   | Dormant                                 |
| East PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                 |
| Eastern PowerGrid Limited   | 1 at £1                  | 100%   | Dormant                                 |
| Infrastructure North Limited  | 1 at £1                  | 100%   | Dormant                                 |
| Integrated Utility Services Limited   | 3,103,000 at £1          | 100%   | Engineering contracting services        |
| Integrated Utility Services Limited<br>(registered office - C11 Gateway, Rosemount Business Park, Ballycoolin, Dublin 15, Eire) | 10,000 at 1.27 Euro      | 100%   | Engineering contracting services        |
| IUS Limited   | 100 at £1                | 100%   | Dormant                                 |
| Midlands PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                 |
| NEDL Limited  | 2 at £1                  | 100%   | Dormant                                 |
| North East PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                 |

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**13. INVESTMENTS - continued**

| <b>Name of company</b>  | <b>Holding of shares</b>    | <b>Proportion of voting rights and shares held</b> | <b>Nature of business</b>                |
|---|-----------------------------|--|--|
| <b>Held by Northern Powergrid UK Holdings and its subsidiaries:</b> |                             |  |  |
| North Eastern PowerGrid Limited                                     | 1 at £1                     | 100%   | Dormant                                  |
| North PowerGrid Limited   | 1 at £1                     | 100%   | Dormant                                  |
| North West PowerGrid Limited  | 1 at £1                     | 100%   | Dormant                                  |
| North Western PowerGrid Limited                                     | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electric & Gas Limited                                     | 84,785,000 at £1            | 100%   | Non-trading company                      |
| Northern Electric Distribution Limited                              | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electric Finance plc                                       | 50,000 at £1                | 100%   | Finance company                          |
| Northern Electric plc (ordinary shares)                             | 127,689,809 at 56<br>12/23p | 100%   | Holding company                          |
| Northern Electric plc (preference shares)                           | 77,188,706 at 1p            | 69.1%  | Holding company                          |
| Northern Electric Properties Limited                                | 32,207,100 at £1            | 100%   | Property holding &<br>management company |
| Northern Electric Share Scheme Trustee Limited                      | 2 at £1                     | 100%   | Dormant                                  |
| Northern Electricity (North East) Limited                           | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electricity (Yorkshire) Limited                            | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electricity Limited  | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electricity Networks Company (North East) Limited          | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electricity Networks Company (Yorkshire) Limited           | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electricity Networks Company Limited                       | 1 at £1                     | 100%   | Dormant                                  |
| Northern Electrics Limited  | 2 at £1                     | 100%   | Dormant                                  |
| Northern Energy Funding Company Limited                             | 1 at £1                     | 100%   | Dormant                                  |
| Northern Metering Services Limited                                  | 100 at £1                   | 100%   | Dormant                                  |
| Northern Powergrid Gas Limited                                      | 36,000,001 at £1            | 100%   | Holding company                          |
| Northern Powergrid Limited  | 405,000,000 at £1           | 100%   | Holding company                          |
| Northern Powergrid Metering Limited                                 | 1 at £1                     | 100%   | Meter asset provider                     |
| Northern Powergrid (Northeast) Limited                              | 200,000,100 at £1           | 100%   | Distribution of electricity              |
| Northern PowerGrid (North West) Limited                             | 1 at £1                     | 100%   | Dormant                                  |
| Northern Powergrid (Yorkshire) plc                                  | 290,000,000 at £1           | 100%   | Distribution of electricity              |

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**13. INVESTMENTS - continued**

| <b>Name of company</b>  | <b>Holding of shares</b> | <b>Proportion of voting rights and shares held</b> | <b>Nature of business</b>                  |
|---|--------------------------|--|--|
| <b>Held by Northern Powergrid UK Holdings and its subsidiaries:</b>   |                          |  |  |
| Northern Power Networks Company (North East) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| NewGen Drilling Pty Limited<br>(registered office – Level 1, 12 St Georges Terrace,<br>Perth, WA 6000, Australia) | 25,030,490 at<br>A\$1    | 80%  | Hydrocarbon exploration<br>and development |
| Northern Power Networks Company (Yorkshire) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| Northern Power Networks Company Limited   | 1 at £1                  | 100%   | Dormant                                    |
| Northern Transport Finance Limited  | 7,000,000 at £1          | 100%   | Car finance company                        |
| Northern Utility Services Limited   | 100 at £1                | 100%   | Dormant                                    |
| PowerGrid (Central) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (East) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (Eastern) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (Midlands) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (North East) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (North Eastern) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (North West) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (North Western) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (North) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (Northern) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (South East) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (South Eastern) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (South West) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (South Western) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (South) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (Southern) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (West) Limited  | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (Western) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| PowerGrid (Yorkshire) Limited   | 1 at £1                  | 100%   | Dormant                                    |
| South East PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                    |
| South Eastern PowerGrid Limited   | 1 at £1                  | 100%   | Dormant                                    |
| South PowerGrid Limited   | 1 at £1                  | 100%   | Dormant                                    |
| South West PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                    |
| South Western PowerGrid Limited   | 1 at £1                  | 100%   | Dormant                                    |
| Southern PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                    |
| West PowerGrid Limited  | 1 at £1                  | 100%   | Dormant                                    |
| Western PowerGrid Limited   | 1 at £1                  | 100%   | Dormant                                    |
| YEDL Limited  | 1 at £1                  | 100%   | Dormant                                    |

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**13. INVESTMENTS - continued**

| <b>Name of company</b>   | <b>Holding of shares</b>          | <b>Proportion of voting rights and shares held</b> | <b>Nature of business</b>               |
|--|-----------------------------------|--|---|
| <b>Held by Northern Powergrid UK Holdings and its subsidiaries:</b>  |                                   |  |   |
| Yorkshire Cayman Holding Limited<br>(registered office - PO Box 309, Ugland House, South Church Street, George Town, Grand Cayman, Cayman Islands) | 2 at \$1                          | 100%   | Dormant                                 |
| Yorkshire Electricity Distribution Limited   | 1 at £1                           | 100%   | Dormant                                 |
| Yorkshire Electricity Group plc  | 159,270,954 at 68 2/11p           | 100%   | Holding company                         |
| Yorkshire Power Finance Limited (registered office - PO Box 309, Ugland House, South Church Street, George Town, Grand Cayman, Cayman Islands)     | 2,000 at \$1                      | 100%   | Finance company                         |
| Yorkshire Power Group Limited  | 416,900,001 at £1                 | 94.75%   | Holding company                         |
| Yorkshire PowerGrid Limited  | 1 at £1                           | 100%   | Dormant                                 |
| <b>Joint Venture Entity Held by Northern Powergrid UK Holdings and its subsidiaries:</b>   |                                   |  |   |
| Vehicle Lease and Service Limited<br>(registered office - Centre for Advanced Industry, 3rd Floor, Coble Dene, North Shields, NE29 6DE)            | 950,000 at £1                     | 50%  | Transport services                      |
| <b>Held by Joint Venture Entity Held by Northern Powergrid UK Holdings and its subsidiaries:</b>   |                                   |  |   |
| VLS Limited (registered office - Centre for Advanced Industry, 3rd Floor, Coble Dene, North Shields, NE29 6DE)                                     | 50% of 1 at £1                    | 50%  | Dormant                                 |
| <b>Associate Entity Held by Northern Powergrid UK Holdings and its subsidiaries:</b>   |                                   |  |   |
| Baltic Gas Sp. z o.o. (registered office - ul. Stary Dwór 9, 80-758 Gdańsk, Poland)  | 50 at PLN50                       | 50%  | General partner in Baltic Gas project   |
| <b>Held by Associate Entity Held by Northern Powergrid UK Holdings and its subsidiaries:</b>   |                                   |  |   |
| Baltic Gas Sp. z o.o. i Wspólnicy Spółka Komandytowa (registered office - ul. Stary Dwór 9, 80-758 Gdańsk, Poland)                                 | Partnership with no share capital | 49%  | Hydrocarbon exploration and development |

Except where indicated, the registered office address of the above companies is Lloyds Court, 78 Grey Street, Newcastle upon Tyne, NE1 6AF.

Except where indicated, the share capital held in subsidiary entities are ordinary shares.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

13. INVESTMENTS - continued

Interest in Joint venture

Summarised financial information in respect of the Group's joint venture is set out below:

|  | 2017<br>£'000 | 2016<br>£'000 |
|--|---------------|---------------|
| Long-term assets                                     | 19,244        | 16,192        |
| Current assets                                       | 11,322        | 15,706        |
| Long-term liabilities                                | (13,424)      | (14,962)      |
| Current liabilities                                  | (10,328)      | (10,340)      |
| Net assets   | <u>6,814</u>  | <u>6,596</u>  |
| Group's share of joint venture's net assets          | <u>3,407</u>  | <u>3,298</u>  |
| Revenue  | <u>18,711</u> | <u>18,417</u> |
| Profit for the year                                  | <u>1,238</u>  | <u>508</u>    |
| Group's share of joint venture's profit for the year | <u>619</u>    | <u>254</u>    |

14. INVENTORIES

|                   | Group         |               |
|-------------------|---------------|---------------|
|                   | 2017<br>£'000 | 2016<br>£'000 |
| Inventory         | 12,284        | 11,853        |
| Work-in-progress  | 1,545         | 497           |
| Vehicle inventory | <u>299</u>    | <u>751</u>    |
|                   | <u>14,128</u> | <u>13,101</u> |

The Company had no inventories at 31 December 2017 (2016: £nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 15. TRADE AND OTHER RECEIVABLES

|   | Group          |                | Company        |                |
|---|----------------|----------------|----------------|----------------|
|   | 2017           | 2016           | 2017           | 2016           |
|   | £'000          | £'000          | £'000          | £'000          |
| Current:  |                |                |                |                |
| Distribution use of system receivables            | 111,196        | 112,464        | -              | -              |
| Construction contracts                            | 6,205          | 2,160          | -              | -              |
| Amounts due from customers for contract work      | 9,721          | 12,541         | -              | -              |
| Amounts receivable in respect of finance leases   | 8,041          | 8,047          | -              | -              |
| Amounts receivable for sale of goods and services | 17,844         | 12,754         | -              | -              |
| Prepayments and accrued income                    | 10,291         | 7,644          | 101            | 101            |
| Allowance for doubtful debts                      | (1,868)        | (2,223)        | -              | -              |
|   | <u>161,430</u> | <u>153,387</u> | <u>101</u>     | <u>101</u>     |
| Non-current:                                      |                |                |                |                |
| Amounts receivable in respect of finance leases   | 6,358          | 8,406          | -              | -              |
| Amounts due from Group undertakings               | -              | -              | 264,158        | 264,158        |
|   | <u>6,358</u>   | <u>8,406</u>   | <u>264,158</u> | <u>264,158</u> |
| Aggregate amounts                                 | <u>167,788</u> | <u>161,793</u> | <u>264,259</u> | <u>264,259</u> |

The directors consider that the carrying amount of trade and other receivables approximates their fair value calculated by discounting the future cash flows at the market rate at the statement of financial position date. The valuation of assets set out above is based on Level 1 inputs. The maximum exposure to risk to the Group is the book value of these receivables less any provisions for impairment.

**Distribution use of system receivables**

The customers served by the Group's distribution networks are supplied predominantly by a small number of electricity supply businesses with RWE NPower plc accounting for approximately 22% of distribution revenues in 2017 (2016: 24%) and British Gas plc accounting for approximately 16% of distribution revenues in 2017 (2016: 17%). Ofgem has determined a framework which sets credit limits for each supply business based on its credit rating or payment history and requires them to provide credit cover if their value at risk (measured as being equivalent to 45 days usage) exceeds the credit limit. Acceptable credit typically is provided in the form of a parent company guarantee, letter of credit or an escrow account. Included within other payables are customer deposits of £0.8 million as at 31 December 2017 (2016: £0.8 million).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

15. TRADE AND OTHER RECEIVABLES - continued

Ofgem has indicated that, provided the Group has implemented credit control, billing and collection processes in line with best practice guidelines and can demonstrate compliance with the guidelines or is able to satisfactorily explain departure from the guidelines, any bad debt losses arising from supplier default will be recovered through an increase in future allowed income. Losses incurred to date have not been material. Included in the Group's use of system ("UoS") receivables are debtors with a carrying value of £0.7 million, which have been placed into administration and have therefore been provided in full at the year-end (2016: £0.5 million).

**Construction contract customers**

The average credit period on construction contracts is 30 days. Interest is not generally charged on construction contracts paid after the due date. The Group has provided fully for all receivables over one year for UK Contracting debts and all receivables over six months for Multi-Utility debts. Trade receivables between 30 days and these predetermined provision dates are provided for based on estimated irrecoverable amounts, determined by reference to past default experience.

Included in the Group's construction contracts balance are debtors with a carrying amount of £3.0 million (2016: £3.3 million), which are past due at the reporting date for which the Group has provided for an irrecoverable amount of £0.4 million (2016: £0.3 million) based on past experience. The Group does not hold any collateral over these balances. The average age of these receivables is 76 days (2016: 91 days).

Included in the Group's construction contracts balance are debtors with a carrying amount of £nil (2016: £nil) which are past due at the reporting date for which the Group has not provided as there has not been a significant change in credit quality and the amounts are still considered recoverable. The Group does not hold any collateral over these balances.

**Amounts due from customers for contract work**

Contracts in progress at statement of financial position date:

|  | 2017<br>£'000 | 2016<br>£'000 |
|--|---------------|---------------|
| Contract costs incurred plus recognised profits less recognised losses to date | 48,851        | 70,382        |
| Less: progress billings  | (39,130)      | (57,841)      |
| Amount due from customers  | <u>9,721</u>  | <u>12,541</u> |

At 31 December 2017, retentions held by customers for contract work amounted to £0.3 million (2016: £0.3 million).

Advances received from customers for contract work amounted to £nil (2016: £nil)

The Company had no construction contracts at 31 December 2017 (2016: £nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

15. **TRADE AND OTHER RECEIVABLES - continued**

**Finance lease receivables**

|  | Minimum lease payments |                | Present value |               |
|--|------------------------|----------------|---------------|---------------|
|  | 2017                   | 2016           | 2017          | 2016          |
|  | £'000                  | £'000          | £'000         | £'000         |
| Amounts receivable under finance leases: |                        |                |               |               |
| Within one year                          | 5,932                  | 5,650          | 5,420         | 5,189         |
| In the second to fifth years inclusive   | 10,483                 | 12,913         | 8,142         | 10,522        |
| More than five years                     | 3,820                  | 4,962          | 837           | 742           |
|  | <u>20,235</u>          | <u>23,525</u>  | <u>14,399</u> | <u>16,453</u> |
| Less: unearned finance income            | <u>(5,836)</u>         | <u>(7,072)</u> | <u>-</u>      | <u>-</u>      |
|  | <u>14,399</u>          | <u>16,453</u>  | <u>14,399</u> | <u>16,453</u> |

Northern Transport Finance Limited ("NTFL"), a wholly owned subsidiary, enters into credit finance arrangements for motor vehicles with employees in the Group. All agreements are denominated in sterling. The term of the finance agreements is predominantly three years.

The interest rate inherent in the agreements is fixed at the contract date for all of the term of the agreement. The average effective interest rate contracted is approximately 6.5% (2016: 6.5%) per annum. None of these debts are past due and there are no indicators of impairment.

Northern Powergrid Metering Limited, a wholly-owned subsidiary, enters into credit finance arrangements for smart meters with electricity supply companies. All agreements are denominated in sterling. The term of the finance agreements is predominantly ten years.

The interest rate inherent in the agreements is fixed at the contract date for all of the term of the agreement. None of these debts are past due and there are no indicators of impairment.

The directors consider the carrying value of finance lease receivables approximates their fair value. The maximum risk exposure is the book value of these receivables, less the residual value of the leased assets.

**Amounts receivable from sale of goods and services**

Sales of goods and services comprise all other income streams, examples would be meter rental income, service alterations/disconnections and recovery of amounts for damage caused by third parties to the distribution system.

The average credit period on sales of goods and services is 30 days. Interest is not generally charged on the trade receivables paid after the due date. An allowance for doubtful debts is made for debts past their due date based on estimated irrecoverable amounts from the sale of goods and services, determined by reference to past default experience.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 15. TRADE AND OTHER RECEIVABLES - continued

## Amounts receivable from sale of goods and services – continued

Included in the Group's amounts receivable for goods and services balance are debtors with a carrying amount of £3.9 million (2016: £3.3 million) which are past due at the reporting date and for which the Group has provided an irrecoverable amount of £0.8 million (2016: £1.2 million) based on past experience. The Group does not hold any collateral over these balances. The average age of these receivables is 201 days (2016: 254 days).

Included in the Group's amounts receivable for goods and services balance are debtors with a carrying amount of £1.1 million (2016: £0.5 million). These amounts are past due at the reporting date and the Group has not provided for any amounts as not being recoverable, because there has not been a significant change in credit quality and the amounts are still considered recoverable. The Group does not hold any collateral over these balances. The average age of these receivables is 80 days (2016: 69 days).

## Ageing of past due but not impaired receivables:

|              | 2017         | 2016       |
|--------------|--------------|------------|
|              | £'000        | £'000      |
| 30-60 days   | 619          | 305        |
| 60-120 days  | 261          | 125        |
| 120-210 days | 207          | 52         |
| Total        | <u>1,087</u> | <u>482</u> |

## Movement in the allowance for doubtful debts

|  | 2017         | 2016         |
|--|--------------|--------------|
|  | £'000        | £'000        |
| At 1 January                             | 2,223        | 1,120        |
| Amounts utilised/written off in the year | (1,375)      | (358)        |
| Amounts recognised in income statement   | <u>1020</u>  | <u>1,461</u> |
| At 31 December                           | <u>1,868</u> | <u>2,223</u> |

In determining the recoverability of the trade and other receivables, the Group considers any change in the credit quality of the trade and other receivable from the date credit was initially granted up to the reporting date. The concentration of credit risk, other than in relation to UoS receivables, is limited due to the customer base being large and unrelated. Accordingly, the directors believe that there is no further credit provision required in excess of the allowance for doubtful debts.

Included in the allowance for doubtful debts are specific trade receivables, with a balance of £1.4 million (2016: £1.3 million), which have been placed in administration. The impairment represents the difference between the carrying amount of the specific trade receivable and the present value of the expected liquidation dividend.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 15. TRADE AND OTHER RECEIVABLES - continued

## Categories of financial assets

|   | 2017      | 2016      |
|---|-----------|-----------|
| Group:                                  | £'000     | £'000     |
| Cash and bank balances                  | 42,617    | 52,937    |
| Investments                             | 22,671    | 21,155    |
| Loans and receivables at amortised cost | 157,497   | 154,149   |
| Total financial assets                  | 222,785   | 228,241   |
| Non-current assets                      | 6,111,733 | 5,769,408 |
| Inventories                             | 14,128    | 13,101    |
| Other tax assets                        | 711       | 1,384     |
| Pension asset                           | 116,900   | 31,500    |
| Prepayments and accrued income          | 10,291    | 7,644     |
| Total non-financial assets              | 6,253,763 | 5,823,037 |
| Total assets                            | 6,476,548 | 6,051,278 |

|   | 2017    | 2016    |
|---|---------|---------|
| Company:  | £'000   | £'000   |
| Receivables   | 101     | 101     |
| Loans and receivables at amortised cost             | 264,158 | 291,535 |
| Total financial assets                              | 264,259 | 291,636 |
| Investments held in subsidiaries and joint ventures | 376,289 | 376,289 |
| Total non-financial assets                          | 376,289 | 376,289 |
| Total assets  | 640,548 | 667,925 |

With the exception of Investments which are derived from level 3 outputs, all assets measured at fair value are derived from level 1 inputs.

## 16. CASH AND CASH EQUIVALENTS

|                          | Group  |        | Company |        |
|--------------------------|--------|--------|---------|--------|
|                          | 2017   | 2016   | 2017    | 2016   |
|                          | £'000  | £'000  | £'000   | £'000  |
| Short-term deposits      | 17,178 | 41,007 | -       | 27,337 |
| Cash at bank and in hand | 23,257 | 11,930 | -       | -      |
|                          | 40,435 | 52,937 | -       | 27,337 |

Cash and cash equivalents have a maturity of less than three months, are readily convertible to cash and are subject to an insignificant risk of changes in value. The carrying amount of these assets approximates their fair value.

**NORTHERN POWERGRID HOLDINGS COMPANY (REGISTERED NUMBER: 03476201)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**17. RESTRICTED CASH**

|  | <b>Group</b>        |                 |
|--|---------------------|-----------------|
|  | <b>2017</b>         | <b>2016</b>     |
|  | <b>£'000</b>        | <b>£'000</b>    |
| Restricted cash in Northern Powergrid Metering Limited | <u>2,182</u>        | <u>-</u>        |
|  | <u><b>2,182</b></u> | <u><b>-</b></u> |

Restricted cash are cash and cash equivalents that are restricted as to withdrawal or use under the terms of certain contractual agreements.

**18. NON-CONTROLLING INTERESTS**

|  | <b>2017</b>   | <b>2016</b>   |
|--|---------------|---------------|
|  | <b>£'000</b>  | <b>£'000</b>  |
| At 1 January                                     | 31,177        | 28,967        |
| Share of profit on ordinary activities after tax | 1,669         | 2,210         |
| Dividend paid to minority interest               | -             | -             |
| At 31 December                                   | <u>32,846</u> | <u>31,117</u> |

**19. CALLED UP SHARE CAPITAL**

|                                    | <b>2017</b>        | <b>2016</b>        |
|------------------------------------|--------------------|--------------------|
|                                    | <b>No.</b>         | <b>No.</b>         |
| Ordinary shares at £1 each         |                    |                    |
| Authorised                         | 400,000,000        | 400,000,000        |
| Allotted, called up and fully paid | <u>354,550,000</u> | <u>354,550,000</u> |

|                                    | <b>2017</b>    | <b>2016</b>    |
|------------------------------------|----------------|----------------|
|                                    | <b>£'000</b>   | <b>£'000</b>   |
| Ordinary shares at £1 each         |                |                |
| Authorised                         | 400,000        | 400,000        |
| Allotted, called up and fully paid | <u>354,550</u> | <u>354,550</u> |

The Company has one class of ordinary shares which carries no right to fixed income. Details of the cumulative non-equity preference shares are contained in the borrowings note.

**20. RESERVES**

| <b>Group</b>                 | <b>Retained Earnings</b> | <b>Share Premium</b> | <b>Hedging Reserves</b> | <b>Foreign Exchange Reserve</b> | <b>Total</b>     |
|------------------------------|--------------------------|----------------------|-------------------------|---------------------------------|------------------|
|                              | <b>£'000</b>             | <b>£'000</b>         | <b>£'000</b>            | <b>£'000</b>                    | <b>£'000</b>     |
| At 1 January 2017            | 1,817,975                | (810)                | -                       | (2,079)                         | 1,815,086        |
| Profit for the year          | 202,901                  | -                    | -                       | -                               | 202,901          |
| Dividends                    | (50,000)                 | -                    | -                       | -                               | (50,000)         |
| Movements on pension reserve | 48,538                   | -                    | -                       | (74)                            | 48,464           |
| Movement on hedging reserve  | -                        | -                    | (287)                   | -                               | (287)            |
| At 31 December 2017          | <u>2,019,414</u>         | <u>(810)</u>         | <u>(287)</u>            | <u>(2,153)</u>                  | <u>2,016,164</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

20. RESERVES – continued

|                                 | Retained<br>Earnings | Share<br>Premium | Hedging<br>Reserve | Foreign<br>exchange<br>reserve | Total            |
|---------------------------------|----------------------|------------------|--------------------|--------------------------------|------------------|
|                                 | £'000                | £'000            | £'000              | £'000                          | £'000            |
| At 1 January 2016               | 1,636,341            | (810)            | -                  | (6,709)                        | 1,628,822        |
| Profit for the year             | 252,137              | -                | -                  | -                              | 252,137          |
| Movements on pension<br>reserve | (70,503)             | -                | -                  | 4,630                          | (65,873)         |
| At 31 December 2016             | <u>1,817,975</u>     | <u>(810)</u>     | <u>-</u>           | <u>(2,079)</u>                 | <u>1,815,086</u> |

Company

|                     | Retained<br>earnings<br>£'000 |
|---------------------|-------------------------------|
| At 1 January 2017   | 108,583                       |
| Profit for the year | 3,305                         |
| Dividends           | (50,000)                      |
| At 31 December 2017 | <u>61,888</u>                 |

|                     | Retained<br>earnings<br>£'000 |
|---------------------|-------------------------------|
| At 1 January 2016   | 103,736                       |
| Profit for the year | 4,847                         |
| At 31 December 2016 | <u>108,583</u>                |

21. TRADE AND OTHER PAYABLES

|                                 | Group            |                  | Company       |               |
|---------------------------------|------------------|------------------|---------------|---------------|
|                                 | 2017<br>£'000    | 2016<br>£'000    | 2017<br>£'000 | 2016<br>£'000 |
| Current:                        |                  |                  |               |               |
| Payments on account             | 94,934           | 78,088           | -             | -             |
| Trade creditors                 | 28,137           | 12,976           | -             | -             |
| Owed to gGoup                   | -                | 686              | -             | -             |
| Social security and other taxes | 9,561            | 13,995           | -             | -             |
| Other creditors                 | 8,258            | 15,906           | 628           | 647           |
| Owed to parent                  | 11,660           | 7,748            | 10,583        | 7,387         |
| Accrued expenses                | 71,291           | 79,508           | -             | -             |
| Deferred revenue                | 53,350           | 50,622           | -             | -             |
|                                 | <u>277,191</u>   | <u>259,529</u>   | <u>11,211</u> | <u>8,034</u>  |
| Non-current:                    |                  |                  |               |               |
| Deferred revenue                | 1,374,380        | 1,337,735        | -             | -             |
|                                 | <u>1,374,380</u> | <u>1,337,735</u> | <u>-</u>      | <u>-</u>      |
| Aggregate amounts               | <u>1,651,571</u> | <u>1,597,264</u> | <u>11,211</u> | <u>8,034</u>  |

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**21. TRADE AND OTHER PAYABLES - continued**

The directors consider that the carrying amount of other financial liabilities approximates their fair value, calculated by discounting future cash flows at market rate at the statement of financial position date. The valuation is based on Level 1 inputs. Trade creditors and accruals principally comprise amounts outstanding for trade purchases and ongoing costs. Invoices are paid at the end of the month following the date of the invoice. The Group has financial risk management policies in place to ensure that all payables are paid within the credit timeframe. The standard payment term for trade payables is net monthly.

The following tables detail the remaining contractual maturities for the non-derivative financial liabilities. The tables have been drawn up based on the discounted cash flows of financial liabilities based on the earliest possible date on which the Group or the Company can be required to pay. The tables include both interest and principal cash flows.

**Group**

|                                  | Less than 3<br>months<br>£'000 | 3 months to 1<br>year<br>£'000 | 1 to 5 years<br>£'000 | 5+ years<br>£'000 | Total<br>£'000   |
|----------------------------------|--------------------------------|--------------------------------|-----------------------|-------------------|------------------|
| <b>2017:</b>                     |                                |                                |                       |                   |                  |
| Non-interest bearing             | 152,550                        | -                              | -                     | -                 | 152,550          |
| Variable interest rate liability | 1,389                          | -                              | -                     | -                 | 1,389            |
| Fixed interest rate liability    | 63,351                         | 88,486                         | 1,177,887             | 1,506,219         | 2,835,943        |
|                                  | <u>217,290</u>                 | <u>88,486</u>                  | <u>1,177,887</u>      | <u>1,506,219</u>  | <u>2,989,882</u> |
| <b>2016:</b>                     |                                |                                |                       |                   |                  |
| Non-interest bearing             | 128,930                        | -                              | -                     | -                 | 128,930          |
| Variable interest rate liability | 11,060                         | -                              | -                     | -                 | 11,060           |
| Fixed interest rate liability    | 23,531                         | 75,648                         | 781,137               | 1,843,840         | 2,724,192        |
|                                  | <u>163,521</u>                 | <u>75,648</u>                  | <u>781,137</u>        | <u>1,843,840</u>  | <u>2,864,182</u> |

**Company**

|                                  | Less than 3<br>months<br>£'000 | 3 months to 1<br>year<br>£'000 | 1 to 5 years<br>£'000 | 5+ years<br>£'000 | Total<br>£'000 |
|----------------------------------|--------------------------------|--------------------------------|-----------------------|-------------------|----------------|
| <b>2017:</b>                     |                                |                                |                       |                   |                |
| Non-interest bearing             | 11,211                         | -                              | -                     | -                 | 11,211         |
| Variable interest rate liability | 12,989                         | -                              | -                     | -                 | 12,989         |
| Fixed interest rate liability    | -                              | 14,500                         | 258,000               | -                 | 272,500        |
|                                  | <u>24,200</u>                  | <u>14,500</u>                  | <u>258,000</u>        | <u>-</u>          | <u>296,700</u> |
| <b>2016:</b>                     |                                |                                |                       |                   |                |
| Non-interest bearing             | 8,034                          | -                              | -                     | -                 | 8,034          |
| Variable interest rate liability | -                              | -                              | -                     | -                 | -              |
| Fixed interest rate liability    | -                              | 14,500                         | 58,000                | 214,500           | 287,000        |
|                                  | <u>8,034</u>                   | <u>14,500</u>                  | <u>58,000</u>         | <u>214,500</u>    | <u>295,034</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

21. TRADE AND OTHER PAYABLES - continued

Categories of financial liabilities

|                                      | 2017             | 2016             |
|--------------------------------------|------------------|------------------|
| Group                                | £'000            | £'000            |
| Loans and payables at amortised cost | 2,192,740        | 2,024,777        |
| Derivative liabilities               | 327              | -                |
| Total financial liabilities          | <u>2,193,065</u> | <u>2,024,777</u> |
| Payments received on account         | 94,934           | 78,088           |
| Income tax liabilities               | 268,110          | 258,294          |
| Other taxes and social security      | 9,561            | 13,995           |
| Accruals                             | 71,291           | 79,508           |
| Deferred revenue                     | 1,427,730        | 1,388,357        |
| Provisions                           | 8,297            | 7,446            |
| Total non-financial liabilities      | <u>1,879,923</u> | <u>1,825,688</u> |
| Total liabilities                    | <u>4,072,988</u> | <u>3,850,465</u> |

|                                      | 2017           | 2016           |
|--------------------------------------|----------------|----------------|
| Company                              | £'000          | £'000          |
| Loans and payables at amortised cost | 221,038        | 204,631        |
| Total financial liabilities          | <u>221,038</u> | <u>204,631</u> |
| Income tax liabilities               | 3,072          | 161            |
| Total non-financial liabilities      | <u>3,072</u>   | <u>161</u>     |
| Total liabilities                    | <u>224,110</u> | <u>204,792</u> |

Deferred Revenue

|                | 2017             | 2016             |
|----------------|------------------|------------------|
|                | £'000            | £'000            |
| At 1 January   | 1,388,356        | 1,319,197        |
| Additions      | 90,165           | 116,324          |
| Amortisation   | (50,792)         | (47,165)         |
| At 31 December | <u>1,427,729</u> | <u>1,388,356</u> |

Deferred revenue represents contributions from customers made in advance towards distribution system assets. This income is released to the statement of profit or loss up to 45 years on a straight line basis, in line with the useful economic life of the distribution system assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

21. **TRADE AND OTHER PAYABLES - continued**

**Derivative Financial Instruments**

Exposure to liquidity, credit and market price risk arises as a result of the day to day business activities of the Group and the financing of those activities. Derivative financial instruments are used to hedge exposures to fluctuations in interest rates, foreign exchange rates and commodity prices.

**a) Funding and Liquidity Risk**

The Group operates a prudent approach to liquidity management using a mixture of long term debt and investments together with short term debt, cash and investments to meet its liabilities when due.

**b) Market Risk**

Market risk is the risk of loss arising from movements in market variables such as interest rates, exchange rates and commodity prices. Risks are mitigated by utilising appropriate risk management products.

**(i) Interest rate risk**

The Group's policy on interest rate risk is designed to limit the Group's exposure to floating interest rates. Consistent with this policy, at 31 December 2017 the Group had 99% (2016: 99%) of net debt at fixed rates.

**(ii) Foreign exchange risk**

Group is not subject to significant risk relating to foreign exchange. The Group has entities operating in Euros, Australian dollars, and polish zloty; a 1% change in exchange rates in these currencies would not have a material impact on the financial statements

**(iii) Commodity Price Risk**

The Group is exposed to price risk on CE Resources' revenues. During the year there was no revenue relating to the sale of commodities therefore a 1% change in commodity prices would not have a material impact on the financial statements.

The directors believe that the risks identified above are mitigated by the high proportion of debt which is held at fixed rates and by the financial derivatives which are in place in order to hedge against movements in foreign exchange rates, interest rates and commodity prices. Therefore, any movement in these variables would not have a material effect on the results of the Group.

22. **BORROWINGS**

The directors' consideration of liquidity, interest rate and foreign currency risk are described in detail in the Strategic Report.

| Group                              | Book Value       |                  | Fair Value       |                  |
|------------------------------------|------------------|------------------|------------------|------------------|
|                                    | 2017             | 2016             | 2017             | 2016             |
|                                    | £'000            | £'000            | £'000            | £'000            |
| Loans                              | 2,109,611        | 1,956,434        | 2,510,411        | 2,396,051        |
| Cumulative preference shares       | 34,114           | 34,114           | 56,370           | 51,801           |
| Amounts owed to Group undertakings | 939              | 2,528            | 939              | 2,528            |
|                                    | <u>2,144,664</u> | <u>1,993,076</u> | <u>2,567,720</u> | <u>2,450,382</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 22. BORROWINGS - continued

| Group  | Book Value       |                  | Fair Value       |                  |
|--|------------------|------------------|------------------|------------------|
|  | 2017<br>£'000    | 2016<br>£'000    | 2017<br>£'000    | 2016<br>£'000    |
| The borrowings are repayable as follows:                         |                  |                  |                  |                  |
| On demand or within one year                                     | 101,799          | 54,162           | 101,799          | 54,162           |
| Between one and five years                                       | 806,244          | 428,427          | 933,874          | 505,326          |
| After five years   | <u>1,236,621</u> | <u>1,510,487</u> | <u>1,532,047</u> | <u>1,890,894</u> |
|  | <u>2,144,664</u> | <u>1,993,076</u> | <u>2,567,720</u> | <u>2,450,382</u> |
| Analysis of borrowings:  |                  |                  |                  |                  |
| Short-term loans   | 450              | 97               | 450              | 97               |
| Inter-company short-term loan                                    | 939              | 2,528            | 939              | 2,528            |
| Bond 2020 - 8.875% (Northern Electric Finance plc)               | 101,345          | 101,192          | 122,791          | 130,276          |
| Bond 2020 - 9.25% (Northern Powergrid (Yorkshire) plc)           | 224,445          | 227,837          | 250,130          | 266,428          |
| Bond 2022 - 7.25% (Northern Powergrid Holdings Company)          | 197,140          | 196,597          | 253,288          | 259,666          |
| Bond 2025 - 2.50% (Northern Powergrid (Yorkshire) plc)           | 150,780          | 150,527          | 159,661          | 160,420          |
| Amortising Loan 2026 - 2.736% (Northern Powergrid Metering Ltd)* | 155,298          | -                | 155,298          | -                |
| Bond 2028 - 7.25% (Yorkshire Power Finance Limited)              | 194,949          | 195,324          | 274,463          | 276,344          |
| Bond 2032 4.375% (Northern Powergrid (Yorkshire) plc)            | 150,653          | 150,528          | 187,384          | 187,202          |
| Bond 2035 - 5.125% (Northern Electric Finance plc)               | 153,034          | 152,959          | 207,238          | 207,505          |
| Bond 2035 - 5.125% (Northern Powergrid (Yorkshire) plc)          | 204,035          | 203,933          | 276,655          | 276,674          |
| European Investment Bank 2018 - 4.065%                           | 41,427           | 41,419           | 41,444           | 42,974           |
| European Investment Bank 2019 - 4.241%                           | 41,489           | 41,481           | 43,015           | 44,655           |
| European Investment Bank 2020 - 4.386%                           | 40,503           | 40,495           | 43,426           | 44,990           |
| European Investment Bank 2022 - 4.133%                           | 153,710          | 153,692          | 175,056          | 179,923          |
| European Investment Bank 2027 - 2.564%                           | 250,267          | 250,267          | 269,336          | 268,245          |
| European Investment Bank Loan due 2025 - 2.073%                  | 50,086           | 50,086           | 50,776           | 50,653           |
| Cumulative preference shares                                     | <u>34,114</u>    | <u>34,114</u>    | <u>56,370</u>    | <u>51,802</u>    |
|  | <u>2,144,664</u> | <u>1,993,076</u> | <u>2,567,720</u> | <u>2,450,382</u> |

\* Loan is 85% swapped at a fixed rate of 2.8182%, with the remaining 15% floating at 3 month LIBOR plus 1.75%.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 22. BORROWINGS - continued

| Company                                  | Book Value     |                | Fair Value     |                |
|--|----------------|----------------|----------------|----------------|
|  | 2017<br>£'000  | 2016<br>£'000  | 2017<br>£'000  | 2016<br>£'000  |
| The borrowings are repayable as follows: |                |                |                |                |
| On demand or within one year             | 13,331         | 644            | 13,331         | 644            |
| After five years                         | <u>196,496</u> | <u>195,953</u> | <u>252,644</u> | <u>259,022</u> |
|  | <u>209,827</u> | <u>196,597</u> | <u>265,975</u> | <u>259,666</u> |
| Analysis of borrowings:                  |                |                |                |                |
| 2028 - 7.25%                             | 197,140        | 196,597        | 253,288        | 259,666        |
| Amounts owed to Group undertakings       | <u>12,687</u>  | <u>-</u>       | <u>12,687</u>  | <u>-</u>       |
|  | <u>209,827</u> | <u>196,597</u> | <u>265,975</u> | <u>259,666</u> |

Of the total financial liabilities of £2,143.7 million relates to external borrowings and preference shares whose fair value is determined with reference to quoted market prices. The directors' estimates of the fair value of internal borrowings are determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions or dealer quotes for similar instruments. The valuation of liabilities set out above is based on Level 1 inputs.

The borrowings from the European Investment Bank were drawn down in twelve tranches, repayable in 2018, 2019, and 2020. The interest rates shown are average rates for those repayment dates. The spread of interest rates is as follows:

2018: 3.901% - 4.283%  
2019: 4.077% - 4.455%  
2020: 4.227% - 4.586%

As at 31 December 2017, 34,473,672 Northern Electric plc preference shares were held by non-Group undertakings (2016: 34,473,672).

The terms of the cumulative preference shares:

- i) entitle holders, in priority to holders of all other classes of shares, to a fixed cumulative preferential dividend of 8.061p (net) per share per annum payable half-yearly in equal amounts on 31 March and 30 September;
- ii) on a return of capital on a winding up, or otherwise, will carry the right to repayment of capital together with a premium of 99p per share and a sum equal to any arrears or accruals of dividend. This right is in priority to the rights of ordinary shareholders;
- iii) carry the right to attend a general meeting of Northern Electric plc and vote if, at the date of the notice convening the meeting, payment of the dividend to which they are entitled is six months or more in arrears, or if a resolution is to be considered at the meeting for the winding-up of Northern Electric plc or abrogating, varying or modifying any of the special rights attaching to them; and
- iv) are redeemable in the event of the revocation by the Secretary of State of Northern Electric plc's Public Electricity Supply Licence at the value given in (ii) above.

During the year ended 31 December 2001, under the terms of the Northern Electric plc's transfer scheme, as approved by the Secretary of State in accordance with the provisions of the Utilities Act 2000, the Northern Electric plc's Public Electricity Supply Licence was converted into an Electricity Distribution Licence and an Electricity Supply Licence.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

22. **BORROWINGS - continued**

At 31 December 2017, the Group had available £190.0 million (2016: £192.0 million) of undrawn committed borrowing facilities in respect of which all conditions precedent had been met.

The covenants associated with some of the Group's bonds include restrictions on the issuance of new indebtedness and the making of distributions dependent on the scale of the ratio of Senior Total Net Debt to Regulatory Asset Value ("RAV"). The definition of Senior Total Net Debt excludes any subordinated debt and any debt incurred on a non-recourse basis. In addition, it excludes any fair value and accounting adjustments.

As at 31 December 2017, the Group's Senior Total Net Debt, as defined by the covenants, totalled £1,882.0 million (2016: £1,852.6 million).

Using the RAV value as at March 2018, as outlined by Ofgem in its electricity distribution price control financial model published in November 2017, and adjusting for the effects of movements in the value of the Retail Price Index gives an approximation for the RAV value as at 31 March 2018 of £3,137.8 million (2016: £2,996.6 million). The Senior Total Net Debt to RAV ratio for the Group is therefore estimated at 60.0% (2016: 62.0%).

As at 31 December 2017, 99% of the Company's Group's long-term borrowings were at fixed rates (2016: 100%) and the average maturity for these borrowings was 8 years (2016: 9)

**Group**

|                                      | 2017<br>£'000    | 2016<br>£'000    |
|--------------------------------------|------------------|------------------|
| <b>Secured – at amortised cost</b>   |                  |                  |
| Northern Powergrid Metering Ltd bond | 155,298          | -                |
| Total secured loans                  | <u>155,298</u>   | <u>-</u>         |
| <b>Unsecured – at amortised cost</b> |                  |                  |
| Short term borrowings                | 450              | 97               |
| Inter-company short term borrowings  | 939              | 2,528            |
| Bonds                                | 1,953,863        | 1,956,337        |
| Preference shares                    | 34,114           | 34,114           |
| Total unsecured loans                | <u>1,989,366</u> | <u>1,993,076</u> |

All the Company's borrowings are unsecured.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**23. DERIVATIVE FINANCIAL INSTRUMENTS**

Derivatives are financial instruments that derive their value from the price of an underlying item such as interest rates, foreign exchange rates, credit spreads, commodities, equity or other indices. In accordance with Board approved policies, derivatives are transacted to manage our exposure to fluctuations in interest rate. The Group uses derivatives to manage these risks from our financing portfolio to optimise the overall cost of accessing the debt capital markets.

Derivative financial instruments are initially recognised at fair value and subsequently remeasured at fair value at each reporting date. Changes in fair values are recorded in the period they arise, in either the income statement or other comprehensive income depending on the applicable accounting standards. Where the fair value of a derivative is positive it is carried as a derivative asset, and where negative as a derivative liability. The fair value of the financial derivatives is calculated by discounting all future cash flows using the market yield curve at the reporting date (level 2 inputs). The market yield curve and fair value is obtained from external sources. In the absence of sufficient market data, fair values would be based on the quoted market price of similar derivatives.

All derivative financial instruments relate to cash flow hedges.

|                   | Notional principal value |          | Fair value     |                    |                |                    |
|-------------------|--------------------------|----------|----------------|--------------------|----------------|--------------------|
|                   | 2017                     | 2016     | 2017           |                    | 2016           |                    |
|                   | £'000                    | £'000    | Asset<br>£'000 | Liability<br>£'000 | Asset<br>£'000 | Liability<br>£'000 |
| Less than 1 year  | 9,389                    | -        | -              | 19                 | -              | -                  |
| 1 to 2 years      | 19,239                   | -        | -              | 39                 | -              | -                  |
| 2 to 5 years      | 61,348                   | -        | -              | 125                | -              | -                  |
| More than 5 years | 80,024                   | -        | -              | 163                | -              | -                  |
|                   | <u>170,000</u>           | <u>-</u> | <u>-</u>       | <u>346</u>         | <u>-</u>       | <u>-</u>           |

The interest rate swaps are settled on a quarterly basis and are based on receiving a floating rate of 3-month LIBOR and paying a fixed rate of 1.0682%. The Group will settle the difference between the fixed and floating interest rate on a net basis.

All interest rate swap contracts exchanging floating rate interest amounts for fixed rate interest amounts are designated as cash flow hedges to reduce the Group's cash flow exposure resulting from variable interest rate borrowings. The interest rate swaps and interest payments on the underlying loan occur simultaneously and the amount accumulated in equity is reclassified to profit or loss over the period that the floating rate interest payments on debt affect profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 24. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

| Group   | 2017<br>£'000 | 2016<br>£'000 |
|---|---------------|---------------|
| Within one year   | 8,112         | 8,115         |
| Between one and five years  | 21,534        | 19,396        |
| In more than five years   | <u>3,284</u>  | <u>4,351</u>  |
|   | <u>32,930</u> | <u>31,862</u> |
| Minimum lease payments made under operating leases recognised in the year | <u>10,831</u> | <u>9,961</u>  |

Operating lease commitments relate to fleet vehicles with terms of up to 7 years and operational and non-operational land and buildings with terms of up to 50 years.

## 25. PROVISIONS

## Group

Analysed as follows:

|             |              |              |
|-------------|--------------|--------------|
| Current     | 2,050        | 2,683        |
| Non-current | <u>6,247</u> | <u>4,763</u> |
|             | <u>8,297</u> | <u>7,446</u> |

|                                 | Abandonment<br>£'000 | Claims<br>£'000 | Other<br>£'000 | Total<br>£'000 |
|---------------------------------|----------------------|-----------------|----------------|----------------|
| At 1 January 2017               | 2,718                | 1,006           | 3,722          | 7,446          |
| Utilised/paid in the year       | (81)                 | (1,727)         | (998)          | (2,806)        |
| Charged to the income statement | 711                  | 2,036           | 865            | 3,612          |
| Unwinding of discount           | 63                   | -               | -              | 63             |
| Foreign exchange                | <u>(19)</u>          |                 |                | <u>(19)</u>    |
| At 31 December 2017             | <u>3,392</u>         | <u>1,315</u>    | <u>3,590</u>   | <u>8,297</u>   |

Abandonment: A provision and corresponding asset have been created for the costs of site restoration.

Claims: Provision has been made to cover costs arising from actual claims, which are not externally insured. Settlement is expected substantially within the next 12 months.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 25. PROVISIONS - continued

Other: Relates primarily to development business, environmental liabilities, wayleave disputes, provision for future safe disposal of transformers which contain oil contaminated with Polychlorinated Biphenyls (PCBs) and holidays in suspense. Settlement is expected substantially after the next 12 months.

Also included in 'Other' is a provision to cover the actuarial assessment of the costs of unfunded pension arrangements in respect of former employees. As at 31 December 2017 provision relating to unfunded pensions is £1.6m (2016: £1.7m).

At 31 December 2017, the Company had no provisions for liabilities and charges (2016: £nil).

## 26. DEFERRED TAX

|                                       | Accelerated<br>tax<br>depreciation | Rollover/<br>holdover<br>relief | Retirement<br>benefit<br>(obligations)<br>/ assets | Other          | Total          |
|---------------------------------------|------------------------------------|---------------------------------|--|----------------|----------------|
| Group;                                | £'000                              | £'000                           | £'000  | £'000          | £'000          |
| At 1 January 2017                     | 226,613                            | 9,397                           | (1,214)  | (4,376)        | 230,420        |
| Charge to statement of profit or loss | 1,844                              | (3,111)                         | (93)   | 35             | (1,325)        |
| Foreign exchange translation          | (1)                                | -                               | -  | -              | (1)            |
| Charge to other comprehensive income  | -                                  | -                               | 14,518   | (59)           | 14,459         |
| At 31 December 2017                   | <u>228,456</u>                     | <u>6,286</u>                    | <u>13,211</u>                                      | <u>(4,400)</u> | <u>243,553</u> |

|                                       | Accelerated<br>tax<br>depreciation | Rollover/<br>holdover<br>relief | Retirement<br>benefit<br>(obligations)/<br>assets | Other          | Total          |
|---------------------------------------|------------------------------------|---------------------------------|---|----------------|----------------|
| Group;                                | £'000                              | £'000                           | £'000   | £'000          | £'000          |
| At 1 January 2016                     | 239,485                            | 11,888                          | 9,295   | (5,748)        | 254,920        |
| Charge to statement of profit or loss | (12,866)                           | (2,491)                         | (1,932)   | 1,372          | (15,917)       |
| Foreign exchange translation          | (6)                                | -                               | -   | -              | (6)            |
| Charge to other comprehensive income  | -                                  | -                               | (8,577)   | -              | (8,577)        |
| At 31 December 2016                   | <u>226,613</u>                     | <u>9,397</u>                    | <u>(1,214)</u>                                    | <u>(4,376)</u> | <u>230,420</u> |

The other deferred tax asset primarily represents the tax benefit on interest accrued on loans from parent undertakings, fair value adjustments on borrowings acquired on the acquisition of Yorkshire Power Group Limited and cash flow hedges.

(i) Movement in the year represents deferred tax on the movement in retirement benefit obligation/asset. A proportion of the movement has been capitalised in property, plant and equipment.

The Company had no deferred tax liability as at 31 December 2017 (2016: £nil).

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**27. EMPLOYEE BENEFIT OBLIGATIONS**

**Introduction**

The Company contributes to two pension schemes, which it operates on behalf of the participating companies within the Group. Those pension schemes are:

- The Northern Powergrid Group of the ESPS (the "DB Scheme"); and
- The Northern Powergrid Pension Scheme.

The Northern Powergrid Pension Scheme was introduced for new employees of the Group from July 1997 and is a money purchase arrangement accounted for as a defined contribution scheme.

The DB Scheme is a defined benefit scheme for directors and employees, which provides pension and other related retirement benefits based on final pensionable pay. The DB Scheme closed to staff commencing employment with the Group on or after 23 July 1997. Members who joined before this date, including some Protected Persons under The Electricity (Protected Persons) (England and Wales) Pension Regulations 1990, continue to build up future pension benefits.

Under the DB Scheme, employees are typically entitled to annual pensions on retirement at age 63 of one-eightieth of final pensionable salary for each year of service plus an additional tax-free cash lump sum at retirement of three times pension. Benefits are also payable on death and following other events such as withdrawing from active service.

No other post-retirement benefits are provided to members of the DB Scheme.

**Role of Trustees**

The DB Scheme is administered by a board of Trustees which is legally separate from the Company. The assets of the DB Scheme are held in a separate trustee-administered fund. The board of Trustees is made up of Trustees appointed by the Company, as the Principal Employer of the DB Scheme, Trustees elected by the membership and an independent trustee. The Trustees are required by law to act in the interests of all relevant beneficiaries and are responsible in particular for the asset investment strategy plus the day-to-day administration of the benefits payable. They also are responsible for jointly agreeing with the Principal Employer the level of contributions due to the DB Scheme.

**Funding requirements**

UK legislation requires that pension schemes are funded prudently (i.e. to a level in excess of the current expected cost of providing benefits). The last actuarial valuation of the DB Scheme was carried out by the Trustee's actuarial advisors, Aon Hewitt, as at 31 March 2016. Such valuations are required by law to take place at intervals of no more than three years. Following each valuation, the Trustees and the Group must agree the contributions required (if any) such that the DB Scheme is fully funded over time on the basis of suitably prudent assumptions. The next funding valuation is due no later than 31 March 2019, at which progress towards full-funding will be reviewed.

Agreement was reached during August 2017 with the Trustees to repair the funding deficit of £194.9m as at 31 March 2016 over the 9 year period to 31 March 2025, subject to the actuarial assumptions adopted for the triennial valuation as at 31 March 2016 being borne out in practice. The agreement includes payments of £2.3m per month to be made over the remaining 8 years and 3 months of the recovery plan. This amount is in 2017/18 prices and will be updated on 1 April 2018 and on each 1 April thereafter in line with annual changes in RPI inflation.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**27. EMPLOYEE BENEFIT OBLIGATIONS - continued**

**Funding requirements - continued**

The contributions payable by the Group to the DB Scheme in respect of future benefits which are accruing increased from 34.2% to 43.6% of pensionable pay from 1 September 2017. These contributions were determined as part of the 31 March 2016 actuarial valuation and are payable in addition to the deficit repair contributions mentioned above. These rates will remain in place until such a time as a new schedule of contributions is agreed between the Trustees and the Company as part of the 31 March 2019 valuation. In addition, the Company pays contributions to cover the expenses of running the DB Scheme which increased from 3.0% to 3.6% of pensionable pay from 1 September 2017.

The Group's total contributions to the DB Scheme for the next financial year are expected to be £45.4M.

The Trust Deed provides the Group with an unconditional right to a refund of surplus assets assuming the full settlement of plan liabilities in the event of a plan wind-up. Furthermore, in the ordinary course of business the Trustees have no rights to unilaterally wind up, or otherwise augment the benefits due to members of the DB Scheme. Based on these rights, any net surplus in the scheme is recognised in full.

**Pensions' Regulation**

The UK pensions market is regulated by the Pensions Regulator whose key statutory objectives in relation to UK defined benefit plans are to:

- protect the benefits of members;
- promote and to improve understanding of good administration;
- reduce the risk of situations arising which may lead to compensation being payable from the Pension Protection Fund ("PPF"); and
- minimise any adverse impact on the sustainable growth of an employer.

The Pensions Regulator has various powers including the power to:

- wind up a scheme where winding up is necessary to protect members' interests;
- appoint or remove a trustee;
- impose a schedule of company contributions where trustees and company fail to agree on appropriate contributions; and
- impose contributions where there has been a detrimental action against the scheme.

**Profile of the DB Scheme**

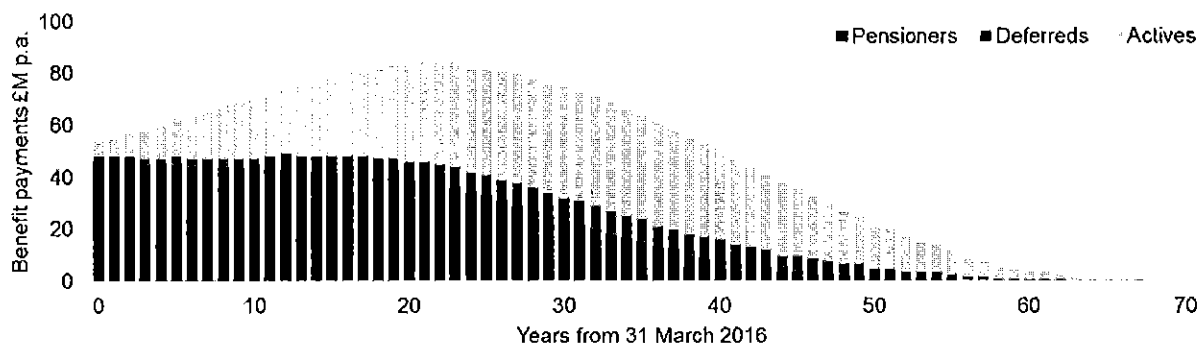
The Defined Benefit Obligation ("DBO") is the value of the DB Scheme's liabilities i.e. obligations, and includes benefits for current employees, former employees and current pensioners. The overall duration of the DB Scheme's obligation was assessed to be about 17 years based on the results of the 31 March 2016 funding valuation. This is the weighted-average time over which benefit payments are expected to be made.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

**27. EMPLOYEE BENEFIT OBLIGATIONS - continued**

**Profile of the DB Scheme - continued**

Estimated undiscounted benefit payments expected to be paid from the fund over its life, derived from the data used in the triennial valuation of the DB Scheme as at 31 March 2016 is shown on the following graph:



**Investment objectives for the DB Scheme**

The Trustees aim to achieve the scheme's investment objectives through investing partly in a diversified mix of growth assets which, over the long term, are expected to grow in value by more than low risk assets like cash and gilts. This is done with a broad liability driven investing framework that uses cash, gilts and other hedging instruments like swaps in a capital efficient way. In combination this efficiently captures the Trustees risk tolerances and return objectives relative to the scheme's liabilities.

The Company and Trustees have agreed a long-term strategy for reducing investment risk as and when appropriate. This includes the use of Liability Driven Investment (LDI) from October 2016 to more closely match the nature and duration of the DB Scheme's liabilities through the use of derivatives such as swaps and repurchase agreements. The portfolio is designed to hedge a proportion of the interest rate and inflation risk inherent in the DB Scheme's liabilities. The target hedging level is currently 75% (2016: 60%) of the DB Scheme's liabilities as measured on the basis used for the funding valuation.

**Risks associated with the DB Scheme**

The DB Scheme exposes the Group to a number of risks, the most significant of which are:

| Risk                   | Description  | Mitigation  |
|------------------------|--|---|
| Volatile asset returns | The DBO is calculated using a discount rate set with reference to corporate bond yields. If assets underperform this discount rate, this will create an element of deficit. The DB Scheme aims to hold a significant proportion (44%) of its assets in return-seeking assets (such as equities) which, although expected to outperform corporate bonds in the long-term, create volatility and risk in the short-term. | The allocation to return-seeking assets is monitored to ensure it remains appropriate given the DB Scheme's long-term objectives. The Trustees regularly review the strategy from return-seeking assets and have diversified some return-seeking assets from equities into Reinsurance and Listed Infrastructure to reduce overall risk. To avoid concentration risk, the allocation to UK equity is restricted to 35% of the total equity allocation.                    |
| Changes in bond yields | A decrease in corporate bond yields will increase the value placed on the DBO for accounting purposes, although this will be partially offset by an increase in the value of the DB Scheme's bond holdings.  | The DB Scheme also holds a substantial proportion of its assets (56%) as bonds and LDI, which provide a hedge against falling bond yields (falling yields which increase the DBO will also increase the value of the bond assets). There are some differences in the credit quality of bonds held by the DB Scheme and the bonds analysed to decide the DBO discount rate, such that there remains some risk should yields on different quality bond/swap assets diverge. |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

27. EMPLOYEE BENEFIT OBLIGATIONS – continued

Risks associated with the DB Scheme - continued

| Risk            | Description  | Mitigation   |
|-----------------|--|--|
| Inflation risk  | A significant proportion of the DBO is indexed in line with price inflation (specifically in line with RPI) and higher inflation will lead to higher liabilities                               | The DB Scheme invests around 35% in LDI (included in the 56% above) which provides a hedge against higher-than-expected inflation increases on the DBO (rising inflation will increase both the DBO and the value of the LDI portfolio).   |
| Currency risk   | To increase diversification, the DB Scheme invests in overseas assets. This leads to a risk that foreign currency movements negatively impact the value of assets in Sterling terms.           | The DB Scheme hedges a proportion of the overseas investments currency risk for those overseas currencies that can be hedged efficiently. The DB Scheme's currency hedging ratio is currently 50% in respect of overseas developed market currencies.  |
| Life expectancy | The majority of the DB Scheme's obligations are to provide benefits for the pensionable lifetime of the member, so increases in life expectancy will result in an increase in the liabilities. | The DB Scheme regularly reviews actual experience of its membership against the actuarial assumptions underlying the future benefit projections and carries out detailed analysis when setting an appropriate scheme specific mortality assumption. The Trustees insure certain benefits payable on death before retirement. |

Other risks

There are a number of other risks associated with the DB Scheme including operational risks (such as paying out the wrong benefits), legislative risks (such as the government increasing the burden on pension schemes through new legislation) and other demographic risks (such as a higher proportion members dying than assumed with a dependant eligible to receive a survivor's pension from the DB Scheme).

The main risks associated with financial derivatives include: losses may exceed the initial margin, counterparty risk where the other party defaults on the contract; and liquidity risk where it may be difficult to close out a contract prior to expiry. These risks are managed by monitoring of investment managers to ensure they have reasonable levels of market exposure relative to the initial margin and positions are fully collateralised on a daily basis with secure cash or gilts collateral.

A particular legislative risk exists in relation to the equalisation of the Guaranteed Minimum Pension ("GMP"), a quasi-state benefit accrued by many UK plans over the period 1978 to 1997 as a result of a UK government programme allowing pension plans to "contract out" of the State Second Pension. The UK Government has announced its intention to ensure that these benefits, which currently pay out at different levels for men and women, are gender-equalised in accordance with sex-discrimination legislation. This would increase the DBO but it is not possible to fully quantify the impact of this change at this stage. However, it could lead to an increase in the order of 2% to the DBO for a typical scheme.

Reporting at 31 December 2017

For the purposes of this disclosure, the current and future pension costs of the Group have been assessed by Aon Hewitt, a qualified independent actuary, using the assumptions set out below, which the actuary has confirmed represent a reasonable best estimate of those costs. This review has been based on the same membership and other data as at 31 March 2016. The board of Northern Powergrid Holdings Company has accepted the advice of the actuary and formally approved the use of these assumptions for the purpose of calculating the pension cost of the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

27. EMPLOYEE BENEFIT OBLIGATIONS - continued

Reporting at 31 December 2017 - continued

The results of the latest funding valuation at 31 March 2016 have been adjusted to 31 December 2017. Those adjustments take account of experience over the period since 31 March 2016, changes in market conditions, and differences in the financial and demographic assumptions. The present value of the DBO and the related current service cost were measured using the Projected Unit Credit Method.

For schemes closed to new members, such as the DB Scheme, the current service cost calculated under the Projected Unit Credit Method is expected to increase as the members of the DB Scheme approach retirement.

The principal assumptions used to calculate the liabilities under IAS 19 are set out below:

| Main financial assumptions             | 2017<br>% p.a. | 2016<br>% p.a. |
|--|----------------|----------------|
| RPI Inflation                          | 2.95           | 3.00           |
| Rate of long-term increase in salaries | 3.45           | 3.00           |
| Pension increases                      | 2.85           | 2.90           |
| Discount rate for scheme liabilities   | 2.60           | 2.70           |

The financial assumptions reflect the nature and term of the DB Scheme's liabilities.

| Main demographic assumptions                                      | 2017 | 2016 |
|---|------|------|
| Life expectancy for a male currently aged 60                      | 26.7 | 27.1 |
| Life expectancy for a female currently aged 60                    | 28.8 | 28.8 |
| Life expectancy at 60 for a male currently aged 45                | 28.1 | 28.6 |
| Life expectancy at 60 for a female currently aged 45              | 29.9 | 30.6 |
| Proportion of pension exchanged for additional cash at retirement | 10%  | 10%  |

The mortality assumptions are based on recent actual mortality experience of DB Scheme members and allow for expected future improvements in mortality rates.

The amounts recognised in the balance sheet are set out below:

|   | 2017<br>£m | 2016<br>£m |
|---|------------|------------|
| Fair value of fund assets                             | 1,746.0    | 1,754.4    |
| Present value of funded defined benefit obligations   | (1,629.1)  | (1,722.9)  |
| Funded status   | 116.1      | 31.5       |
| Present value of unfunded defined benefit obligations | -          | -          |
| Unrecognised asset due to limit in para 64            | -          | -          |
| Asset recognised on the balance sheet                 | 116.1      | 31.5       |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

## 27. EMPLOYEE BENEFIT OBLIGATIONS - continued

The DB Scheme's funds are invested in the following assets:

| Asset allocation                  | 2017<br>£m     | 2016<br>£m     |
|-----------------------------------|----------------|----------------|
| Developed market equity           | 187.9          | 338.6          |
| Emerging market equity            | 7.3            | 12.9           |
| Property                          | 164.7          | 91.4           |
| Reinsurance                       | 83.4           | 71.3           |
| Listed infrastructure             | 112.7          | 99.2           |
| Investment grade corporate bonds  | 423.2          | 366.9          |
| Other debt (non-investment grade) | 43.4           | 30.3           |
| Fixed interest gilts              | 28.2           | 52.4           |
| Index-linked gilts                | -              | 3.1            |
| Liability driven investments      | 644.2          | 581.2          |
| Cash                              | 51.0           | 107.1          |
| Total                             | <u>1,746.0</u> | <u>1,754.4</u> |

Where available, the fair values above are determined as the quoted bid market value. All other fair values are provided by the fund managers. Where available, the fair values are quoted prices (eg listed equity, sovereign debt and corporate bonds). Unlisted investments (private equity) are included at values provided by the fund manager in accordance with the relevant guidance. Other significant assets are valued based on observable inputs such as yield curves.

The amounts recognised in comprehensive income are set out below:

|  | 2017<br>£m    | 2016<br>£m   |
|--|---------------|--------------|
| Service costs:   |               |              |
| Current service cost   | 17.9          | 14.9         |
| Administration expenses  | 1.3           | 1.2          |
| Past service cost (incl. curtailments)                             | -             | -            |
| Financing cost:  |               |              |
| Interest on net defined benefit asset                              | <u>(1.8)</u>  | <u>(3.7)</u> |
| Pension expense recognised in profit and loss                      | <u>17.4</u>   | <u>12.4</u>  |
| Remeasurement in OCI:  |               |              |
| Return on plan assets in excess of that recognised in net interest | (64.7)        | (200.9)      |
| Actuarial losses due to changes in financial assumptions           | 49.7          | 311.5        |
| Actuarial gains due to changes in demographic assumptions          | (33.3)        | -            |
| Actuarial gains due to liability experience                        | (9.5)         | (25.9)       |
| Adjustments due to the limit in para 64                            | <u>-</u>      | <u>-</u>     |
| Total amount recognised in OCI                                     | <u>(57.8)</u> | <u>84.7</u>  |
| Total amount recognised in profit and loss and OCI                 | <u>(40.4)</u> | <u>97.1</u>  |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

27. EMPLOYEE BENEFIT OBLIGATIONS - continued

As at 31 December 2017, the fair value of the DB Scheme's assets, which related to self-investment, amounted to £nil (2016: £nil).

| Changes to the present value of the DBO during the year                                  | 2017<br>£m     | 2016<br>£m     |
|--|----------------|----------------|
| Opening DBO  | 1,722.9        | 1,453.2        |
| Current service cost   | 17.9           | 14.9           |
| Interest expense on defined benefit obligation   | 45.1           | 53.0           |
| Contributions by DB Scheme participants  | 0.9            | 1.0            |
| Actuarial gains on DB Scheme liabilities arising from changes in demographic assumptions | (33.3)         | -              |
| Actuarial losses on DB Scheme liabilities arising from changes in financial assumptions  | 49.7           | 311.5          |
| Actuarial gains on DB Scheme liabilities arising from experience                         | (9.5)          | (25.9)         |
| Benefits paid  | (164.6)        | (84.8)         |
| Closing DBO  | <u>1,629.1</u> | <u>1,722.9</u> |
| Changes to the fair value of the DB Scheme assets during the year                        | 2017<br>£m     | 2016<br>£m     |
| Opening fair value of the DB Scheme assets   | 1,754.4        | 1,541.3        |
| Interest income on DB Scheme assets  | 46.9           | 56.7           |
| Remeasurement gains on DB Scheme assets  | 64.7           | 200.9          |
| Contributions by the employer  | 45.0           | 40.5           |
| Contributions by DB Scheme participants  | 0.9            | 1.0            |
| Benefits paid  | (164.6)        | (84.8)         |
| Administration costs incurred  | (1.3)          | (1.2)          |
| Net increase in assets from disposal/acquisition   | -              | -              |
| Closing DBO  | <u>1,746.0</u> | <u>1,754.4</u> |
| Actual return on DB Scheme assets  | 2017<br>£m     | 2016<br>£m     |
| Interest income on DB Scheme assets  | 46.9           | 56.7           |
| Re-measurement gain on DB Scheme assets  | 64.7           | 200.9          |
| Actual return on DB Scheme assets  | <u>111.6</u>   | <u>257.6</u>   |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

27. EMPLOYEE BENEFIT OBLIGATIONS - continued

Sensitivity to key assumptions

The key assumptions used for IAS 19 are discount rate, inflation and mortality. If different assumptions were used, it could have a material effect on the results of the Group. The sensitivity of the results to these assumptions is as follows.

|   | Changes in<br>DBO<br>£m | Revised DBO<br>£m |
|---|-------------------------|-------------------|
| Current Figures   | 1,629.1                 |                   |
| Following a 10 bps decrease in the discount rate        | 31.9                    | 1,661.0           |
| Following a 10 bps increase in the discount rate        | (31.5)                  | 1,597.6           |
| Following a 10 bps increase in the inflation assumption | 27.0                    | 1,656.1           |
| Following a 10 bps decrease in the inflation assumption | (26.7)                  | 1,602.4           |
| Following a 1 year increase in life expectancy          | 68.5                    | 1,697.6           |
| Following a 1 year decrease in life expectancy          | (67.1)                  | 1,562.0           |

The sensitivity information shown above has been prepared using the same method as adopted when adjusting the results of the latest funding valuation to the statement of financial position date. This is the same approach as has been adopted in previous periods.

28. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

During the year, 2 directors (2016: 2) and 4 key personnel (2016: 5) utilised the services provided by NTFI. The amounts included in finance lease receivables owed by these directors and key personnel total £20,000 (2016: £43,000) in respect of non-current and £38,000 (2016: £80,000) in respect of current receivables.

29. RELATED PARTY DISCLOSURES

GROUP

Details of transactions between the Group and other related parties are disclosed below.

Trading transactions

During the year, Group entities entered into the following transactions with related parties that are not members of the Group:

| Related Party                                     | Sales to<br>related<br>parties<br>£'000 | Purchases<br>from<br>related<br>parties<br>£'000 | Amounts<br>owed to<br>related<br>parties<br>£'000 |
|---|---|--|---|
| <b>2017:</b>                                      |   |  |   |
| Berkshire Hathaway Energy (Parent)                | -                                       | -  | 11,660  |
| Vehicle Lease and Service Limited (Joint Venture) | 99                                      | 8,279  | 543   |
| <b>2016</b>                                       |   |  |   |
| Berkshire Hathaway Energy (Parent)                | -                                       | -  | 7,748   |
| Vehicle Lease and Service Limited (Joint Venture) | 238                                     | 8,420  | 686   |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017

29. RELATED PARTY DISCLOSURES - continued

COMPANY

Details of transactions between the Company and other related parties are disclosed below.

Loans

The Company has advanced loans to other companies in the Group. The total interest included in investment income in the statement of profit or loss for the year ended 31 December 2017 was £18,541,000 (2016: £18,584,000). Included within long-term/short-term securities is £264,158,000 as at 31 December 2017 (2016: £289,039,000).

The Company has received loans from other companies in the Group. The total interest included in finance costs in the statement of profit or loss for the year ended 31 December 2017 was £24,000 (2016: £nil). Included within borrowings is £12,989,000 as at 31 December 2017 (2016: £nil).

30. RECONCILIATION OF PROFIT BEFORE INCOME TAX TO CASH GENERATED FROM OPERATIONS

Group

|   | 2017<br>£'000  | 2016<br>£'000  |
|---|----------------|----------------|
| Profit before income tax                        | 256,988        | 260,194        |
| Depreciation charges                            | 217,940        | 209,092        |
| Profit on disposal of fixed assets              | (719)          | (1,005)        |
| Amortisation of deferred revenue                | (50,792)       | (47,165)       |
| Retirement benefit obligations                  | (27,604)       | (28,753)       |
| Movement in provisions                          | 855            | (1,495)        |
| Finance costs                                   | 100,963        | 97,819         |
| Finance income                                  | (207)          | (1,174)        |
| Income from investments                         | (516)          | (169)          |
|   | <u>496,908</u> | <u>487,344</u> |
| (Increase)/decrease in inventories              | (1,027)        | 816            |
| Increase in trade and other receivables         | (8,785)        | (20,518)       |
| (Decrease)/increase in trade and other payables | (8,788)        | 11,933         |
|   | <u>478,630</u> | <u>479,575</u> |
| <b>Cash generated from operations</b>           | <b>478,630</b> | <b>479,575</b> |

Company

|   | 2017<br>£'000 | 2016<br>£'000 |
|---|---------------|---------------|
| Profit before income tax                | 6,846         | 5,364         |
| Finance costs                           | 15,067        | 15,005        |
| Finance income                          | (21,429)      | (20,946)      |
|   | <u>484</u>    | <u>(577)</u>  |
| Decrease in trade and other receivables | -             | 505           |
| Increase in trade and other payables    | 3,177         | 3,566         |
|   | <u>3,661</u>  | <u>3,494</u>  |
| <b>Cash generated from operations</b>   | <b>3,661</b>  | <b>3,494</b>  |

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2017**

**31. ULTIMATE CONTROLLING PARTY**

The ultimate controlling party and ultimate parent undertaking of Northern Powergrid Holdings Company is Berkshire Hathaway, Inc., a company incorporated in the United States of America.

Copies of the group accounts of Berkshire Hathaway, Inc. (3555 Farnam Street, Omaha, Nebraska 68131) (the parent undertaking of the largest group preparing group accounts), which include Northern Powergrid Holdings Company, can be obtained from the Company Secretary, Northern Powergrid Holdings Company, Lloyds Court, 78 Grey Street, Newcastle upon Tyne, NE1 6AF.